

Australia	100.00	Indonesia	100.00	Philippines	100.00
Bahrain	100.00	Iran	100.00	Portugal	100.00
Belgium	100.00	Israel	100.00	Saudi Arabia	100.00
Canada	100.00	Italy	100.00	Spain	100.00
Denmark	100.00	Japan	100.00	Sweden	100.00
Egypt	100.00	Kuwait	100.00	Switzerland	100.00
France	100.00	Lebanon	100.00	Taiwan	100.00
Germany	100.00	Lithuania	100.00	Thailand	100.00
Greece	100.00	Malaysia	100.00	Turkey	100.00
Hong Kong	100.00	Norway	100.00	USA	100.00
India	100.00	Poland	100.00	USSR	100.00
		Romania	100.00		
		Singapore	100.00		
		Slovakia	100.00		
		Slovenia	100.00		
		Syria	100.00		
		Taiwan	100.00		
		Tanzania	100.00		
		Turkey	100.00		
		Ukraine	100.00		
		Yemen	100.00		

EUROPE'S BUSINESS NEWSPAPER



# FINANCIAL TIMES

**CZECH INDUSTRY**  
Subsidy cuts spell an uncertain future  
Page 2

FT No. 31,123  
© THE FINANCIAL TIMES LIMITED 1990

Thursday April 12 1990

D 8523A

## World News

### Peres failure seen as blow to early peace talks

Labour Party leader Shimon Peres failed to form a new Israeli government in a blow to prospects for early peace talks with the Palestinians. Two religious deputies humiliated him by walking out of his coalition at the last moment. Page 20

### Nuclear gun seized

A bid to smuggle to Iraq the barrel of the world's highest gun, capable of firing a nuclear shell, was foiled by UK customs officers in Middlesbrough, north-east England.

### Bush backs students

President George Bush issued an executive order halting deportation of Chinese students from the US to spare them possible punishment at home.

### Japan protests

The Japanese Embassy in Moscow protested at the arrest of one of its diplomats by a Russian security man who forced their way into the embassy without permission. Ambassador Hirotsugu Oshima said.

### Bombay explosion

Forty people were injured when a bomb ripped through a train station at a suburban railway station in the Indian city of Bombay. Police said the device was similar to two which exploded in New Delhi on Tuesday. Kashmir warning. Page 20

### Haughey jeered

Irish Prime Minister Charles Haughey was jeered by loyalist protesters during a visit to Belfast. But he received a standing ovation from the Ulster businessmen he went to address. Page 20

### Policeman murdered

An escaped convict killed a West German policeman near Aachen, took two pregnant women hostage and fled across the border to Belgium in a stolen taxi. The women were later freed unharmed.

### Belgian hope dashed

Hopes of early freedom for four Belgians seized in 1987 were dashed. The Fatah Revolutionary Council ruled out their release unless Belgium freed Palestinian jailed for bombing an Antwerp synagogue. Iran pressure. Page 4

### Colombia car bomb

A car bomb which exploded outside a police barracks near Medellin was reported to have killed 11 people.

### Detectives held

Two Dutch detectives have been arrested on suspicion of large-scale drug dealing, the Amsterdam public prosecutor said. They had been under surveillance for six months.

### Rocket blasts off

An Atlas-E rocket roared into space from Vandenberg, California, carrying three small scientific satellites on a \$22m mission aimed at improving military communications and aiding navigation.

### Mecca quotas stay

Saudi Arabia said quotas for the annual Muslim pilgrimage to Mecca would remain in force, making an Iranian boycott likely for the third year in succession. Page 4

### Nepal deadline set

Nepal's opposition groups warned they may not be able to contain public anger if King Birendra does not meet demands for reform by the weekend. Page 4

### Mother Teresa quits

Mother Teresa, 79, who won the Nobel Peace prize for helping the destitute, particularly in Calcutta, has resigned as head of her worldwide charitable organisation. The Vatican said she was retiring for health reasons.

## Business Summary

### SmithKline Beecham to issue up to \$1bn in shares

THE two senior executives at SmithKline Beecham, the UK-based pharmaceuticals and consumer-products company, received combined remuneration of \$3.56m last year, a 151 per cent increase on their total of \$1.2m in 1988 - putting them among the highest paid managers in British industry.

The company's annual report, released yesterday, also disclosed plans to issue between \$600m and \$1bn of special preference shares in the US.

**Page 21**  
**MARKETS:** After a buoyant start on the back of a surprisingly robust US Treasury market, a rising dollar and better than expected results from Motorola (Page 26), equities slipped back to register small losses at mid-session, while in Tokyo early gains were erased in the last hour of trading as the yen weakened again against the dollar. Back page, Section II

**THE** European Commission has launched a preliminary inquiry into international telephone prices within the Community following a Financial Times investigation showing that telephone users are being overcharged by more than \$20m (\$2.54m) a year. Page 20

**BRITISH** Empire Securities and General Trust, the \$36m (\$152.52m) investment trust, is spinning off its French property holdings into the newly-formed French Property Trust. Page 30

**ONNO** RUUDING, former Dutch Finance Minister, is leading in the competition to head the planned multinational bank to help the recovery of eastern Europe, according to high-level Dutch sources. Page 2

**CANADA** will shortly unveil a strategy for converting the General Agreement on Tariffs and Trade into a fully fledged world trade organisation, its Trade Minister, Mr John Crosbie, said in Geneva. Page 3

**MITSUBISHI** of Japan has established a wholesale business with President Enterprises, a local retailer to meet growing demand by local consumers. Page 3

**UK** contracting companies are worried that their chance of winning a \$2bn river development project in Lesotho may be jeopardised by the Export Credits Guarantee Department's refusal to give them a firm cover commitment. Page 3

**ML Laboratories** shares, UK healthcare group listed on the Third Market, rose after the company announced progress in sugar molecules which in test-tube studies have shown action against the AIDS virus.

**US** Capital spending after adjusting for inflation is expected to rise by 7.6 per cent in 1990, a sharp increase from the expected 4.9 per cent rise, the Commerce Department said. Page 5

**COMMERCIAL** vehicle sales in the UK fell by 11.45 per cent in March to 32,043, continuing the sharp decline in demand that began in the final quarter of last year. Page 8

**CMB Packaging**, Europe's largest packaging business, reported a 17 per cent rise in net profits to FF974m (\$165.7m). Page 22

**FRANCE** tabled plans to change Renault car group into an ordinary state-controlled company so that Volvo, its new Swedish partner, can take a 25 per cent stake. Page 22

**AFRICOT** Computers of the UK is to sell its computer hardware division to Mitsubishi Electric of Japan for \$28m (\$63.96m) in cash. Page 21

**MEXICO** will offer 500,000 hectares of its national mineral reserves to domestic and foreign investors during the rest of 1990. Page 5

## Estonia faces clash with Moscow over independence

By John Lloyd in Tallinn, Estonia and Lionel Barber in Washington

THE Baltic republic of Estonia yesterday set itself on a collision course with Moscow by delivering a stinging response to Mr Mikhail Gorbachev's demand that it rescind its declaration of independence made on March 30.

A message to the Soviet President, voted through yesterday by 75 of the 105 deputies in the pro-independence parliament in Tallinn, demands immediate talks between delegations from Moscow and Estonia on restoring the independence and legal government of Estonia.

The tiny republic - the smallest in the USSR with 1.6m citizens, of whom 35 per cent are non-Estonian and mainly Russian - can now expect the same pressure as has been exerted on Lithuania. Earlier this week, Mr Gorbachev's presidential council said further political and economic measures would be used to bring Lithuania to heel.

In the US yesterday, President George Bush came under pressure from leading Baltic-Americans to recognise the Lithuanian Government.

The Baltic-American delegation pressed Mr Bush and Mr James Baker, US Secretary of State, to grant de facto recognition of the Landsbergis Government as an interim step towards full diplomatic ties, but were unable to persuade them to take that step.

Mr Bush met Baltic-Americans in a one-hour White House session which signalled the first official contact between the President and Baltic representatives who have been pressing for a meeting since January, well before the constitutional crisis in Lithuania erupted.

Mr Bush, who is under congressional pressure to be more critical of Soviet intimidation tactics in Lithuania, said he was haunted by the experience of Hungary in 1956, when Soviet tanks crushed the anti-communist uprising and the West stood helpless.

## Rising stocks of oil push down prices in volatile dealings

By Steven Butler in London

WORLD oil prices fluctuated wildly yesterday in extremely volatile trading, falling to their lowest levels for more than a year in Europe - although they later showed signs of stabilising in New York.

The speed and sharpness of the decline, which has taken \$2.50 off a barrel of oil in a week, has caught oil traders and analysts by surprise.

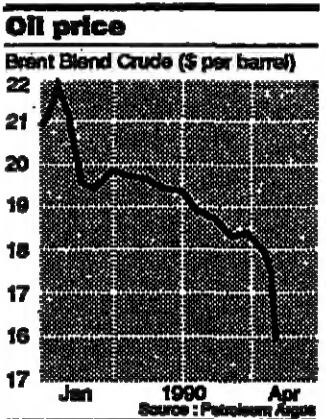
There was talk yesterday of a change in market psychology that could undermine prices in the months ahead.

Oil markets have come under heavy pressure in response to rising stock levels around the globe. Storage facilities in the US and Europe are reported full while tankers of oil from the Middle East are steaming toward port.

The price of a barrel of oil in the May futures contract on the New York Mercantile Exchange plunged by \$1.43 to \$16.25 in yesterday morning's trading, but recovered by early afternoon to close at \$16.80. Brent oil for prompt delivery fell below \$15 a barrel, though it closed at \$15.90, down 80 cents on the day.

Many analysts had been saying that a collapse in oil prices of the type seen in 1986 and 1988, was very unlikely because of strong demand and a decline of surplus production capacity. However, the sharp price falls of recent days are undermining this view and could cause companies to be more cautious about holding oil stocks.

"There is no turn around in sight in the near future," said Mr Geoff Pyne, of London stockbrokers UBS Phillips & Drew. "There is no point in



buying cash barrels if you've nowhere to put them."

"The system is now full. There is nowhere else to put the oil and there is still quite a lot of oil on the water," said Mr Stephen Turner, of Smith New Court, a London stockbroker.

Sustained weakness in crude oil costs would eventually lead to lower gasoline and other energy prices and would help to stem inflationary pressure.

Yesterday's decline was touched off by a report late Tuesday from the American Petroleum Institute that US crude stocks had risen by 8.1m barrels last week, bringing total stocks to 371m barrels, 45m higher than a year ago. US refinery runs have been cut due to maintenance programmes, leaving little possibility that stocks will be drawn down quickly.

Oil production by members of the Organisation of Petroleum Exporting Countries is believed to be running at about 24m barrels a day, 2m barrels

above Opec's self-imposed production ceiling.

Most of the over-production is accounted for by Kuwait and the United Arab Emirates. However, Saudi production is also running up to 400,000 barrels per day over quota in what analysts believe is an attempt by Saudi Arabia to preserve its 34.5 per cent share of Opec output.

Saudi Arabia has recently cut its prices in some markets relative to traded market crudes, for which price quotations are available. This was seen as a response to earlier price reductions by Iraq and Venezuela. The competitive reductions tend to undermine the market as sellers strive to maintain market share.

Traders said that only firm action by Opec to cut supplies to the market was likely to bring the price up. However, nothing concrete was expected from Opec before the scheduled May 25 ministerial conference.

There was speculation that Kuwait was happy to see weak prices going into the meeting in order to derail attempts by some Opec members to lift the Opec reference price to \$20 a barrel.

Kuwait is concerned that sustained strong oil prices will stimulate non-Opec production while restraining oil consumption.

Although many analysts still expect prices to strengthen considerably in the year, this week's price plunge will lead many to reexamine ideas that Opec production was approaching capacity.

Prospects for Soviet supplies, Page 34

## French economic policy wins approval

By Ian Davidson and George Graham in Paris

FRENCH economic policy is given a warm endorsement in the report of the Organisation for Economic Co-operation and Development published today.

The report concludes that the past six years of monetary and fiscal rigour and economic liberalism are paying off.

It notes that the franc has become one of the strongest currencies in the European Monetary System, as was underlined by last week's small cut in French interest rates while West German rates remained unchanged.

Over the past three years, France has steadily narrowed its inflation gap with West Germany from 4 percentage points at the beginning of 1987, and in the last six months, according to yesterday's Bank of France annual report, has eliminated it entirely.

Growth has repeatedly surpassed expectations, and the French finance ministry last week increased its own forecasts for the next two years, to 3.3 per cent growth in 1990 and 3.8 per cent in 1991.

At the same time, outside economists are showing their approval of the French Government's determination to maintain a strong franc and a low inflation rate. The OECD, the international body which groups 25 of the world's leading industrialised nations, is the latest to echo this praise.

The report says that France should outperform the OECD average in both growth and inflation in the current year. It also argues that worries over France's visible trade deficit are exaggerated. OECD heaps praise on French economic policy, Page 2

## Curb on bank secrecy rules is proposed

By Robert Graham in London

MAJOR limitations on bank secrecy are being proposed by 15 leading western nations in a move to clamp down on money laundering.

The aim is to hold banks responsible for checking on their clients and passing information to the authorities, a policy already incorporated into recent legislation in France, the US and UK.

The limitations on bank secrecy form part of 40 proposals agreed by a task force set up at last year's summit in Arches, France, by the Group of Seven leading industrial nations to examine ways of combating money laundering. The task force estimates that profits from drugs and other criminal activities worth \$80bn are being laundered annually in the US and Europe.

The task force consists of Canada, France, West Germany, Italy, Japan, the UK and the US - all of the G7 - and Australia, Austria, Belgium, Luxembourg, the Netherlands, Spain, Sweden and Switzerland.

Outlines of the proposals were disclosed in London yesterday during the final day of the world ministerial drug summit by Mr Denis Samuel-Lajeunesse, a French Treasury official who headed the task force.

The proposals are grouped under three headings of criminal law, banking law and international co-operation. Criminal law is to be harmonised to ensure that money laundering is amply covered as an offence both domestically and across frontiers. Banking laws will be adjusted to oblige banks to

check a client's identity. This means banks will have a responsibility to know the ultimate beneficiary of an account and to be aware where and to whom transfers are being made. The task force considered adopting techniques being tried in the US, whereby money transfers are electronically tagged through the system, but ruled them out as too costly.

Banks will also be made more accountable for dealings with subsidiaries and other institutions in offshore financial centres and tax havens to limit the latter's ability to act as a shield for illegality.

Mr Samuel-Lajeunesse denied that bankers were being turned into policemen. However, in future they are liable to be penalised for failing to pass on information to the authorities.

Britain has 13 bilateral agreements permitting mutual exchange of information and allowing bank secrecy to be waived where there is a proven or suspected criminal link. The largest multi-national co-operation effort so far to curb money-laundering was last October's arrests in London, Paris and Tampa of officials connected with the Bank of Credit and Commerce International (BCCI) handling Colombian drug money.

A senior US official at the drugs summit said that current investigations into the Colombian drug trade had led to the freezing of some \$400m in banks and that a further \$300m had been identified. Drug summit agrees on moves to curb demand, Page 5

## Tough California anti-smoking campaign funded by smokers

By Martin Dickson in New York

THE state of California yesterday launched one of the most aggressive anti-smoking campaigns yet seen in the US with a series of tough television, radio and newspaper advertisements - all of which will be paid for by smokers themselves through higher tobacco taxes.

The move will give additional momentum to a nationwide anti-smoking campaign which has been gathering pace in recent months, notably at federal level, where Mr Louis Sullivan, the Health and Human Services Secretary, has roundly attacked tobacco companies for advertising pitched specifically at blacks and women.

The Californian campaign, which includes blacks, women and teenagers among its target audiences, is designed to counter the glamorous image given to smoking by cigarette company advertising. It portrays the tobacco industry as cynical and exploitative.

In one television advertisement, a tobacco executive draws cynical glances of laughter from his colleagues in a smoke-filled room as he discusses how to recruit more smokers.

"Forget all that cancer-heart disease, emphysema and stroke stuff," he says. "Gentlemen, we're not in this business for our health."

The campaign, which will cost nearly \$30m and run over 18 months, is being funded by a cigarette tax, approved in a state-wide referendum in November 1988. This raised the tax on a packet of cigarettes from 10 cents to 35 cents, among the highest in the nation.

The referendum, sponsored by medical and healthcare groups, stipulated that part of the tax revenues be used for education on the dangers of smoking.

However, the Tobacco Institute, an industry lobbying body, hit back yesterday, complain-

ing that "California is making smokers pay for their own harassment." A spokesman forecast a backlash against the campaign.

Only one other state, Minnesota, uses part of its tobacco taxes to campaign against smoking, and its efforts are small scale and confined to print.

Smoking peaked in the US in 1982 and is declining steadily - it was down 8 per cent last year - but sales are dropping more slowly among blue collar workers, women and blacks.

In one of the Californian television advertisements, developed by the Los Angeles agency Kaye-Donnan-Pearlstein, a young black performs a rap song with the words: "We used to pick it. Now they want us to smoke it."

Another targets so-called secondary smoking - the inhalation of fumes by non-smokers - as a man smokes, fumes billow from the mouth of his pregnant wife.

## CONTENTS

South Korea: an electronics industry that is losing momentum	4
US fast food: GrandMet's fitness regime for Burger King	15
Economic viewpoints: the case for an accountable Bank of England	16
Editorial comments: a false dawn for US trade; the Greek dilemma	18
Europe's postal services: state-owned monopolies under attack	19
Lasz Tesco: regulation; contractors; BEST	20
Swiss bankings: CS Holding and Bank Leu	21
Europe	24
Companies	24
Americas	24
Companies	24
Overseas	24
Commodities	24
World Trade	24

## Patience and pragmatism pay off for Greek Prime Minister

Mr Constantine Mitsotakis (left) has been criticised for being too cool and unflappable, but his patience has paid off as he takes the reins in Greece. Now he faces the country's worst economic crisis in years. Page 2

Editorial Comment	18
Financial Futures	43
Oil	34
Int. Capital Markets	28
Letters	19
Law	20
World Index	46

## MARKETS

<b>STERLING</b>	<b>DOLLAR</b>	<b>STOCK INDICES</b>
New York close	New York close	FT-SE 100:
\$1.6435 (1.6455)	DM1.8705 (1.875)	2,215.5 (-2.0)
London:	FF5.616 (5.627)	FT Ordinary:
\$1.6455 (1.635)	SP1.4785 (1.4828)	1,733.3 (+0.8)
DM2.7625 (2.785)	Y157.9 (157.55)	FT-A All-Share:
FF9.2525 (9.2825)	DM1.6745 (1.6905)	1,098.01 (-0.1)
SF2.442 (2.475)	FF5.63 (5.6775)	New York close
Y260.0 (259.25)	SP1.4845 (1.4965)	DJ Ind. Av.
2 Index 87.1 (87.2)	Y158.2 (158.55)	2,728.73 (-1.35)
<b>GOLD</b>	Tokyo close: Y158.5	S&P Comp
New York: Comex Jun	\$ Index 88.3 (88.6)	341.61 (-0.46)
\$378.4 (378.2)	London:	Tokyo Nikkei
\$375.25	\$375.25	30,213.53 (-184.4)
<b>N SEA OIL (Argus)</b>	<b>FED FUNDS RATES</b>	<b>LONDON MONEY</b>
Brent 15-day May	3-mo Treasury Bills:	3-month interbank
\$15.9 (-0.6) (16.5)	yield: 8.0%	closing 15 1/2 (15) 1/2
Chief price changes	Long Bond:	Life long gilt future:
yesterday: Page 21	yield: 8.57%	June 80.3 (81.3)

## STOP MODERN PREFABORY UNITS AVAILABLE NOW

Sizes from 1,000—50,000 sq. ft.

Modern purpose-built industrial units are available in Development Areas throughout Clwyd.

Units are located on attractive industrial estates and can be leased at very attractive rental levels.

Development plots are also available ranging in size from 1 to 50 acres.

For a detailed fact pack clip the coupon or contact the Clwyd Industry Team, Economic Development Division, Clwyd County Council, Shire Hall, Mold, Clwyd CH7 6NB. Tel: 0352-2121. Fax: 0352-700321.

**COUNTY OF CLWYD WALES**

Name: \_\_\_\_\_ Title: \_\_\_\_\_

Company: \_\_\_\_\_

Address: \_\_\_\_\_

Postcode: \_\_\_\_\_

Tel: \_\_\_\_\_

SEND FOR OUR FACT PACK

FT134

**CLWYD**  
COUNTY COUNCIL







## WORLD TRADE NEWS

## ECGD's tough line on cover may hit Lesotho contracts

By Peter Montagnon, World Trade Editor

UK contracting companies are worried their chance of sharing in a \$2bn river development project in Lesotho may be jeopardised by the Export Credits Guarantee Department's refusal to give them a firm cover commitment.

With only 10 days before final bids are due on the project, ECGD has told them its capacity for covering risk in the region is limited and is operating on a first-come-first-served basis. It cannot, therefore, firmly reserve space for the Lesotho project before a contract is awarded.

Contractors say this means they will be unable to comply with bid terms specifying they should be accompanied by firm finance offers. UK bids may thus be declared ineligible and British companies may see their share of the work cut.

The project involves diverting Lesotho's Senqun river system through dams and tunnels to supply water at a rate of 70 cubic metres a second to the Vaal industrial triangle south of Johannesburg. Because South Africa will be the project's sole customer, ECGD regards it as a South African risk.

Among UK contractors who have joined a series of multinational consortia being formed to bid for the business, are Mowlem, Balfour Beatty, Nuttall, Sterling International and Kier. Taylor Woodrow International, which was interested

initially, dropped out. Its chairman, Mr Walter Hogbin, said this decision had been taken for "straightforward commercial reasons" in which ECGD's attitude was a minor factor.

ECGD's first-come-first-served approach is not new, but exporters and bankers say it is being applied with fresh strictness to the Lesotho project, apparently as part of new ECGD rules designed to limit its risk of losses.

These rules, to be formally introduced from mid-year, will include higher premiums and cover rationing in markets where ECGD's insurance portfolio is concentrated. South Africa is one of six such markets, and ECGD has not been persuaded to modify its line, even though the World Bank is taking an active share in the project.

Bankers say this raises fears that ECGD will adopt a similar tough line towards Hong Kong, where it also faces heavy risk concentration. This would cause grave diplomatic problems, and jeopardise the UK's chances of winning a slice of large infrastructure projects there, including a new airport.

It also means contractors wishing to bid for large projects in such markets will increasingly have to depend on their lobbying power in Whitehall and, even Downing Street, to secure government financial support.

## EC textile industry should keep growing, report says

By Alice Rawsthorn

THE EUROPEAN textile industry should be able to maintain steady growth and become more competitive against low cost imports after 1992, according to a new study by Airline Associates, the management consultancy.

In the 1970s and 1980s the industry's development was dominated by the sharp increase in the level of textile and clothing imports coming into the European Community, mainly from Asia. The increase in imports has already had devastating consequences in terms of job losses and capacity cuts across the European industry.

Airline suggests that the combination of increased demand within the Community and the trend towards higher quality products should enable European companies to be more competitive against imports in the 1990s. The level of import penetration will remain high, but the Europeans should be able to stave off the sharp increases that have been so damaging in the past.

One of the chief catalysts for the growth in demand will be the rising standard of living in the southern European countries - Spain, Portugal and Greece - that have recently entered the Community.

Airline anticipates an increase in demand for textiles of up to 5 per cent a year in southern Europe. This increase should expand the overall market from \$169bn last year to \$180bn in 1992 and \$190bn by the year 2000. The trend towards higher quality products, especially in southern Europe, should also produce an increase in fibre consumption per capita from 3.72kg in 1989 to 5.4kg by the end of the decade.

However the rate of growth will vary from sector to sector. Household textiles should be buoyant thanks to increased interest in interior design.

"Post-1992: European Textile and Garment Management Survey" is available from Airline Associates, 90 Rosewood Lane, Macclesfield, Cheshire SK10 2PQ for £1.950.

## In changing Mongolia, British is still best

The Government insisted on a UK company to build a hotel, writes Robert Thomson

THE BRITISH reputation as a builder of colonies is still strong in Mongolia, where the Government has insisted on using British companies and British products for a hotel project seen as an important experiment in the country's opening to the outside world.

The Terelj Hotel, about an hour's drive from Ulan Bator, the Mongolian capital, is being built in the hope of a rush of tourists with harder currency than the east Europeans who have been the most common visitors to Mongolia in the 69 years since a Moscow-backed revolution.

Surrounded by yurts (tents) and in countryside where weather-beaten herdsmen walk

slowly with roaming cattle, 30 Mongolian construction workers are building, under British supervision, a 72-room hotel that has taught the communist government much about the workings of capitalism.

The project was expected to cost £1.5m, but the failure of the company with which a contract was signed three years ago, Buckingham Caledonian, forced the Government to pump in more money and to find a new British contractor.

Early last year, after the failure, the state bank of Mongolia contacted Midland Bank in London and asked for help in finding a better-qualified British replacement. Last May, a contract was signed with Stencor, a London-based steel and construction company. Mr Chris Stirling, Stencor's project manager in Mongolia, said the failure of the first contract had become an important political issue.

The Mongolian party paper, Unen (Truth), has carried a long report analysing what went wrong and condemning senior bureaucrats from signing up with a small, under-financed capitalist company.

The Government has learned a lot from this experience. The newspaper article estimated that the final cost would be £3m.

Mr Stirling said Stencor had agreed to build the hotel on an open-book basis, forsaking profit in the hope of further contracts in Mongolia, which

has announced plans to overhaul the economy along state-controlled market lines.

Mr Stirling said the Government's fascination with British companies apparently stemmed from abiding images of Britain having developed countries such as India and Australia.

Mongolians are keen to leave behind their dependence on the Soviet Union, which accounts for about 90 per cent of total trade, and to whom Mongolia owes Rbs9.5bn. The Government and the powerful pro-democracy movement, more bluntly, complain that they have not got value for money from Moscow, and are irritated that the Soviet Union buys Mongolian meat and minerals

well below world prices.

The Mongolian Government had demanded that all sourcing be done from Britain, as was agreed in the first contract, so Stencor has shipped virtually all the building materials across Europe and into Asia by rail.

The hotel's design, by a Mongolian fine arts student, blends traditional architecture with the demands of a modern tourist hotel.

Mr Stirling has convinced Mongolian officials that local products are, in some cases, as good as imported materials, and what is important for the limited Mongolian budget, cheaper. The first rooms are likely to open next month, in time for the tourist season.

## Canada to unveil new strategy for Gatt

By William Dullforce in Geneva

CANADA WILL shortly unveil a strategy for converting the General Agreement on Tariffs and Trade into a fully fledged world trade organisation. Its Trade Minister, Mr John Crosbie, said in Geneva yesterday.

The idea would be to establish a timetable to convert Gatt - whose present legal basis is no more than a provisional trade agreement - into an organisation, at the end of the Uruguay Round of multilateral trade negotiations in Brussels next December, he told a press conference.

A fundamental element in the proposal would be a new system of dispute settlement,

which would eliminate delays and blockages, and be modelled on the US-Canada trade agreement, Mr Crosbie said.

He added that he had discussed the proposal in Geneva yesterday with Mr Arthur Dunkel, Gatt director-general, and would raise it again at an informal meeting of 28 trade ministers in Mexico next week.

Commenting on the idea yesterday, Mr Dunkel said it was important not to put the cart before the horse, and to concentrate first on obtaining substantial agreements from the Round.

There were still no real real

points of convergence on key issues in the multilateral trade talks.

But, he declared, all the countries participating had reaffirmed their commitment to realise by July 31 the "profile" of a global package of agreements covering all 15 items under discussion in Gatt's Uruguay Round.

The Round is scheduled to end at the trade ministers' meeting in Brussels in December and an outline profile is needed this summer to enable detailed agreements to be struck by then.

Summing up an extended two-day stock-taking meeting

of the Trade Negotiations Committee (TNC), the supervising body for the Round, Mr Dunkel singled out agricultural reform and the liberalisation of trade in textiles and clothing as two issues needing particularly intensive efforts over the next three months.

Vested interests in these areas were so strong that all governments had to take tough decisions to change their current policies.

Mr Dunkel said it was possible the Trade Negotiations Committee could meet in extraordinary session, if talks on crucial issues became blocked.

## Denmark/Sweden bridge project wins support

By Hilary Barnes in Copenhagen

POLITICAL support is growing in Denmark and Sweden for building a road and rail bridge between the two countries.

This is likely to open the way for construction of a second bridge, across the Fehmern Belt between the southern Danish island of Lolland and the German island of Fehmern, creating a direct road and rail route between the Scandinavian peninsula and the rest of the continent.

Construction of a permanent link has been held up for generations by political indecision. But now Social Democratic parties in Denmark and Sweden have agreed that a bridge between Malmö and Copenhagen is desirable.

The main obstacle in building a permanent link between Denmark and Sweden was the failure of the Danes to agree to construct a third bridge, across the Great Belt which separates the island of Sjælland from the Jutland peninsula. Priority was given to this bridge.

However, a road and rail bridge-and-tunnel link across the Great Belt is now under construction, and will be completed in 1997.

A bridge across the Oresund could be completed at about the same time, if preparations move promptly ahead.

## Mitsubishi Taiwan link-up

MITSUBISHI Corporation has established a wholesale business in Taiwan jointly with a local retailer to meet growing demand by local consumers, a Mitsubishi spokesman said yesterday. AP-Dow Jones reports from Tokyo.

The official said that the new company, set up with President Enterprises, is capitalised at Y300m (£1.2m), with Mitsubishi holding a 25 stake and President Enterprises 51 per cent.

The joint business also includes subsidiaries of Mitsubishi and President Enterprises,

which hold a 10 per cent and 14 per cent stake, respectively.

Called RSI Corporation, the new company will begin selling food and other daily necessities at the wholesale level in July.

The spokesman said Mitsubishi made the move in view of the fast-growing retail network in Taiwan, as the republic's increasing personal income stimulates consumer willingness to buy.

RSI Corporation is expected to achieve sales of Y7.5bn in its first year.

## Mexico talks 'should boost Uruguay Round'

By Peter Montagnon, World Trade Editor

NEXT week's meeting of trade ministers in Puerto Vallarta, Mexico, should raise the political impetus behind the Uruguay Round of multilateral talks, which "is flagging a little bit", Lord Trefgarne, UK Trade Minister, said in London yesterday.

A number of issues remain on the agenda, "which can only be resolved if they receive the necessary political shove," he added.

Top of the agenda was reform of world agriculture,

but other priorities included textiles and dispute settlement. The meeting, which opens next Wednesday afternoon, will bring together about 24 leading trade ministers, and Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade.

Though not a formal negotiating session in Gatt's Uruguay Round, it is seen as a means of paving the way for further top-level attention to the problems of the multilateral trade system, first at next month's

ministerial meeting of the Organisation for Economic Co-operation and Development, and subsequently at the Houston economic summit in June.

Lord Trefgarne said a further task in Mexico would be to persuade developing countries, whose enthusiasm has been waning recently, to play a full part in the Uruguay Round. "That means they will have to make a contribution, but so of course shall we."

The UK felt the European Community could go "a bit further" on its present proposals for farm reform, but it stood firmly behind the EC position on textiles, he added.

Britain had a large textile industry important to Northern Ireland's economy. World trade in textiles could not be liberalised without tighter rules in Gatt.

Among other things, these would confer on members the right to impose selective import curbs on countries whose products were disrupting the market.

"Comdex in Paris?  
surely that's going to be a spectacular clash of cultures?"



You could say that.

The micro is about to meet its match: Grand Sicob.

For the first time in Europe, the micro world unites.

COMDEX/Europe is an historic alliance between SICOB and COMDEX USA, America's No. 1 micro show.

Never before has a European exhibition had such an international scope. From Europe, the systems houses and distributors of equipment. From the USA, the major producers of hardware and software.

It will be a unique high-tech market - not least because it coincides with IT 90, Europe's largest

computers and telecommunications exhibition. Same time. Same place.

As a meeting of minds, you can be sure the exchanges that'll take place at COMDEX/Europe won't be restricted to wine and cheese: we've invited some famous personalities in US software. What they have to say will provide you and your business with some very different food for thought.

COMDEX/Europe



Commissariat général - Comité des Expositions de Paris  
Tél.: 33 (1) 49.09.60.00

Design: CLM-BBDO

For any further information about visiting COMDEX Europe, please contact the manager of PROMOSALONS - FRENCH TRADE EXHIBITIONS: Tél.: 01 221 3680 - Fax: 01 792 5525

APRIL 23 - 28, 1990  
Paris-Nord Villepinte







## AMERICAN NEWS

## Sandinistas bow out with final budget

WITH only days left in power, Nicaragua's Sandinista Government has decreed a series of economic measures benefiting agriculture and state workers and devaluing the currency 4.88 per cent, Reuter reports from Managua.

The outgoing President, Mr Daniel Ortega, who hands over the Government to Mrs Violeta Chamorro on April 25, decreed that the minimum wage for state workers in April would be set at an equivalent of half the value of a basket of 29 basic products.

The new wage would mean an increase of about 400 per cent from current levels, putting the monthly wage at around 8m cordobas, or about \$140 at black market rates.

Other measures said debts owed by peasant farmers to the state banking system for the 1988-89 harvest would be restructured over 10 years, with a six-year grace period on interest and a 20 per cent annual interest rate.

The Sandinista administration also pardoned debts owed by state banks and the Government to the central bank for the purchase of agricultural equipment such as tractors.

## Drug summit agrees on moves to curb demand

By Robert Graham

THE three-day world ministerial drug summit in London ended yesterday with the endorsement of a 35-point political declaration, which for the first time gives equal attention to reducing demand as well as curbing the supply of narcotics.

Drug-producing countries have long complained that too much emphasis was being placed upon curbing the supply of drugs. This shift towards a more balanced approach is expected to ease international co-operation.

The conference, attended by 112 nations, also marked a significant departure, with producer countries admitting their own serious drug abuse problems. At the same time East European countries committed themselves to become fully involved in the fight against drugs, observing the 1988 United Nations Drug Convention, whereas previously they had treated drug problems as a product of capitalism.

Mr David Waddington, British Home Secretary, said the results of the conference, sponsored by the UK and backed by the UN, provided practical guidelines to help combat drug abuse. Britain itself had earlier

pledged increased aid of \$26.5m over the next three years, especially helping developing countries in anti-drug education.

The political declaration calls for an early conference to discuss ways of tightening controls over the export of precursor chemicals such as acetone to drug producing countries. The declaration suffered few important modifications during the conference.

It roundly rejected any move to decriminalise drugs. Nevertheless, widely differing views emerged on approaches to dealing with drug users. This was particularly the case of the "soft" pragmatic Netherlands policy of using means of social control rather than the police and the courts to handle them. No other nation went as far as the Netherlands in tolerating the use of cannabis.

Summing up as chairman, Mr Waddington said: "Some times it has been said that there has been a difference in attitude between producer and consumer countries."

"I've been west and I've been east, and I have found very few politicians who don't now recognise that drug consumption is a problem for them as well as for us."

## Democrats in Texas resolve dirty campaign

By Lionel Barber in Washington

MRS Ann Richards, a reformed alcoholic who serves as state treasurer, survived one of the meanest campaigns in Texas political history to win the Democratic nomination for governor.

Dogged by allegations that she used cocaine and marijuana, Mrs Richards, 56, stepped into the gutter and eventually outslugged her opponent, Mr Jim Mattox, state attorney general. With virtually all precincts counted, she was leading 54-46 per cent. "This has been a very difficult, very hard race," said Mrs Richards with uncharacteristic Texas understatement. She faces a tough battle in November against Mr Clayton Williams, a former oil millionaire and rancher who is the Republican nominee and current favourite.

The Texas governorship race has importance well beyond the state boundaries because of boundary changes. Texas stands to gain three or four new seats in the House of Representatives depending on the results of the 1990 census.

Mrs Richards' challenge will be to unite the fractious local party. Already, Mr Mark White, a former Texas governor who lost in the Democratic primary, has vowed never to support or vote for her again.

Mrs Richards rose to national prominence with a ripping attack on then-Vice President George Bush at the Democratic National Convention in which she said Mr Bush was born with a silver foot in his mouth. She would become the first woman governor of Texas since Miriam (Ma) Ferguson in 1925.

In terms of voter turnout, the Democrats still hold an advantage. But the Republicans are growing steadily in number. If Texas remained in Republican hands, it would be a big blow to the Democratic Party which is seeking to wrest control of California and Florida, the other two main gubernatorial prizes this year.

## Privatisation gets go-ahead in Brazil

By John Barham in São Paulo

THE Brazilian Government has won congressional approval for its privatisation strategy, but Congress has claimed the right to veto individual sales. This is the first time Congress has approved a broad privatisation programme.

President Fernando Collor de Mello, who has pressed the case for privatisation aggressively, intends to sell companies worth \$18bn during his five-year term. Altogether, the Government owns 179 companies with a net worth of \$46bn.

Last year Congress threw out a similar proposal made by President José Sarney. Federal officials and congressmen are sensitive to growing public demands that the Government cut its expenditure heavily after Mr Collor froze an estimated \$11.5bn in private financial assets and raised utility prices and taxes to stabilise government finances.

The Government is now empowered to sell all federally-owned companies, except for giants such as Banco do Brasil, Petrobras, and the telephone and postal services.

## Capital spending in US to increase by 7.6 per cent

US CAPITAL spending after adjusting for inflation is expected to rise by 7.6 per cent in 1990, a sharp increase from the 4.9 per cent rise estimated three months ago, the Commerce Department said yesterday, Reuter reports from Washington.

The January-March survey of spending plans by businesses was another sign that the US economy would continue to grow, but at a slow pace after eight years of economic expansion.

The projected increase for this year would still be down from the 8.8 per cent gain in spending by businesses on plant and equipment in 1989, the department said. It would in fact be the lowest figure since 1987, when real capital spending increased by only 4.8 per cent. The 1988 gain was 8.9 per cent.

## Judge urged to dismiss Barry charge

MAYOR Marion Barry's attorney is urging a federal judge to dismiss a cocaine possession and perjury indictment against the mayor, arguing that the Government "manufactured the crime" that produced Barry's January arrest, Richard Kell of Associated Press reports from New York.

In papers filed Tuesday, Barry's attorney E. Kenneth Mundy also said a videotape that allegedly shows Barry smoking crack cocaine should not be used in the trial.

Mundy also asked the U.S. District Court to throw out grand jury testimony in which Barry allegedly lied about his drug use. Mundy argued that Barry had been assured he was not the target of a drug probe.

Barry faces an eight-count cocaine possession and perjury indictment that was returned several weeks after his arrest in an FBI sting operation. The mayor was arrested after allegedly being videotaped smoking crack cocaine in the downtown Washington hotel room of a female companion.

Canadian Prime Minister Brian Mulroney, left, and President George Bush wind up to throw out the first pitch at the baseball game in Toronto between the Blue Jays and the Texas Rangers.

## Mexico to sell part of its mineral reserves

By Alan Robinson in Mexico City

THE Mexican Government will offer 500,000 hectares of its national mineral reserves to domestic and foreign investors during the rest of 1990, Mr Alfredo Elias Ayub, Mining and Basic Industry Under Secretary, announced.

He said a similar amount of mining land was freed from state control last year. "By the end of this year the current government will have relinquished control over nearly 1m hectares," Mr Elias Ayub said.

The Mexican Mining Chamber calculates that a surface of about 3.2m hectares has been taken out of government control in the past eight years and that, by the end of 1990, the national mineral reserve will cover only 300,000 hectares.

Elias Ayub said concessions will be granted to Mexican investors and to foreign investors willing to take a minority position in a joint venture.

Energy, Mines and Parastate Industry Minister, Fernando Hiriart Balderrama, stressed in a later statement that the mineral reserves that

go to the private sector "do not contain strategic or priority substances such as uranium."

He said President Salinas had ordered the "disincorporation" of 19 zones of the mineral reserves.

"Such measures, plus fiscal incentives and prompt and accessible credit support are making Mexico very attractive to foreign investors in mining," he said.

Elias Ayub said the government will continue to release mining deposits on land that has been left idle, in some cases for many years.

He promised government credits totalling 300bn pesos for Mexican firms willing to invest in mining.

Last year mining production slipped nearly one per cent, while other industrial sectors showed growth rates ranging from 1.4 to 8 per cent. However, the official forecasts say mining will grow by 2.1 per cent this year.

Mining companies have scheduled investment totalling \$2.1bn over the next four years.

## Thriffs rescue operation in a mess

Anthony Harris assesses the unravelling of the US savings disaster

THE US Administration's rescue operation for the thrift industry - with its ever rising estimated costs - is in a mess. There is much activity by the Resolution Trust Corporation (RTC), the agency set up to resolve the crisis and by the Justice Department, to get things moving, and there is now even talk of redrafting the whole rescue from first principles.

Whatever is done, and whatever new estimates of the damage can be made, it is clear that the disaster will significantly enlarge the US national debt and cast a shadow over the national real estate market for years.

Despite its huge scale - the Comptroller General, Mr Charles Bowsher, a man with an eye for headlines, last week introduced the word "trillion" into the discussion for the first time - this is still a regional problem, affecting a minority of the savings institutions.

According to Sheshunoff Information Services 1,935 - 68 per cent - of the nation's 3,083 thrifts - still profitable. Their 1988 earnings of \$4.4bn were overshadowed, however, by the \$23.4bn lost by the 88 per cent that were, to put it mildly, unprofitable. It used to be

regarded mainly as an oil-belt problem but now more losses are being made outside.

Texas, at \$6.2bn, accounts for more than a quarter of the damage, but five other states - Arizona, California, New York, New Jersey and Pennsylvania - accounted for twice as much between them.

According to Mr Bowsher the failed thrifts - including those under RTC management - are losing a further \$29m a day, simply because it seems impossible to sell or close them. The RTC, which has so far "resolved" only 52 thrifts since it opened shop, has now promised publicly to liquidate another 140 of them in the next 90 days.

To do so, it has had to swallow part of its pride, and indeed part of its thrift. Bidders have been complaining that the RTC has been demanding quite unrealistic prices for institutions still exposed to large claims, but has also refused to unbundle the risky parts of the portfolio and offer a workable institution for sale.

This is one aspect of an RTC dilemma: its primary duty is to the taxpayer, which implies both striking mean deals and defending those deals before

Congress. It was thought that the politicians would never countenance the 80 per cent and more which is the return expected on really risky assets.

The surviving "healthy" thrifts - the term is relative - have also been complaining of the RTC's toughness. For example, by insisting on the right to repay high-yielding CDs and bonds ahead of maturity and without compensation, it has created a new class of "truncation risk" which is said to have raised the cost of funds for the whole industry.

Now the RTC and its powerful chairman Mr William Seidman have conceded some points. Risk will be unbundled (and probably left with the taxpayer); the new policy will allow buyers to bid solely on the "core" institution, consisting of a thrift's deposits and securities holdings. Bonds of insolvent institutions will be honoured where there are funds. Other paper, though, will still be "truncated".

Meanwhile, the Administration has at last abandoned the pretence that it can manage with the funds so far voted for the rescue, and the Justice Department will try to save the

taxpayer some small change by seizing the physical assets of the insolvent thrifts and their former owners.

These changes in the working rules may get the "rescue" moving again, and so limit the additional losses which simply reflect delay; but its larger consequences are only beginning to emerge. The RTC, which will become the largest owner of empty buildings and abandoned construction sites in the history of the world, has still to reveal its *modus operandi* in a fearful real estate market; and both the Administration and the Federal Reserve are beginning to have second thoughts about how future disasters might be prevented.

Largely due to the persistence of Representative Henry Gonzalez, who in the House Banking Committee runs a permanent investigation of the worst cases, it is being admitted that the deposit insurance system itself, which enabled rickety institutions to bid far above market rates for insured deposits, may have to go.

The Fed is "in the process of developing a position" on this issue: hardly a bold stand, but at least it indicates that no cows are sacred any more in this devastated pasture.

## WEDEN ANNUAL REPORT INDEX 1990

ASSI is one of Europe's leading paper and packaging companies. We have production in Sweden, Belgium, Denmark, Germany, Great Britain, Italy,

Switzerland and the Netherlands. We produce 830,000 tonnes packaging paper and board annually. We make 220,000 tonnes market pulp every year. Our production of corrugated board and corrugated boxes amounts to 500,000 tonnes a year. ASSI has 7,600 employees.

During 1989, ASSI's financial position has been strengthened by two new share issues totalling SEK 1 billion. At the same time the National Swedish Forest Service has become owner of 25 per cent of the shares in ASSI.

ASSI Group net sales totalled MSEK 7,093. Group earnings after financial income and costs totalled MSEK 451 (MSEK 466). The 1988 earnings included substantial capital gains on sales of entities. For comparable entities, profit after financial income and costs increased by about MSEK 100 or 25 per cent.

The business climate for our main products continued to be bright, although the market for bleached cellulose slackened during the later part of the year and prices stagnated, after four years of strong growth. During the year under review we have consolidated our market position through, among other things, purchases of corrugated board companies in Belgium and Italy.



**ASSI**

"Looking towards 1990 it is pleasing to note that our various entities are in very good shape. Our financial position is strong so that we can continue to develop ASSI within our present product areas."

Hans Carlsson  
Managing Director and CEO, ASSI

To find out more about the performance, direction and prospects of some of Sweden's most successful corporations please circle below for your free copy of their 1989 Annual Reports:

Attach your business card or please print.

ASSI CARDO  
EUROC FFV MoDo  
NORDSTJERNAN PERSTORP  
SKANSKA SKF STORA

Name \_\_\_\_\_

Title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

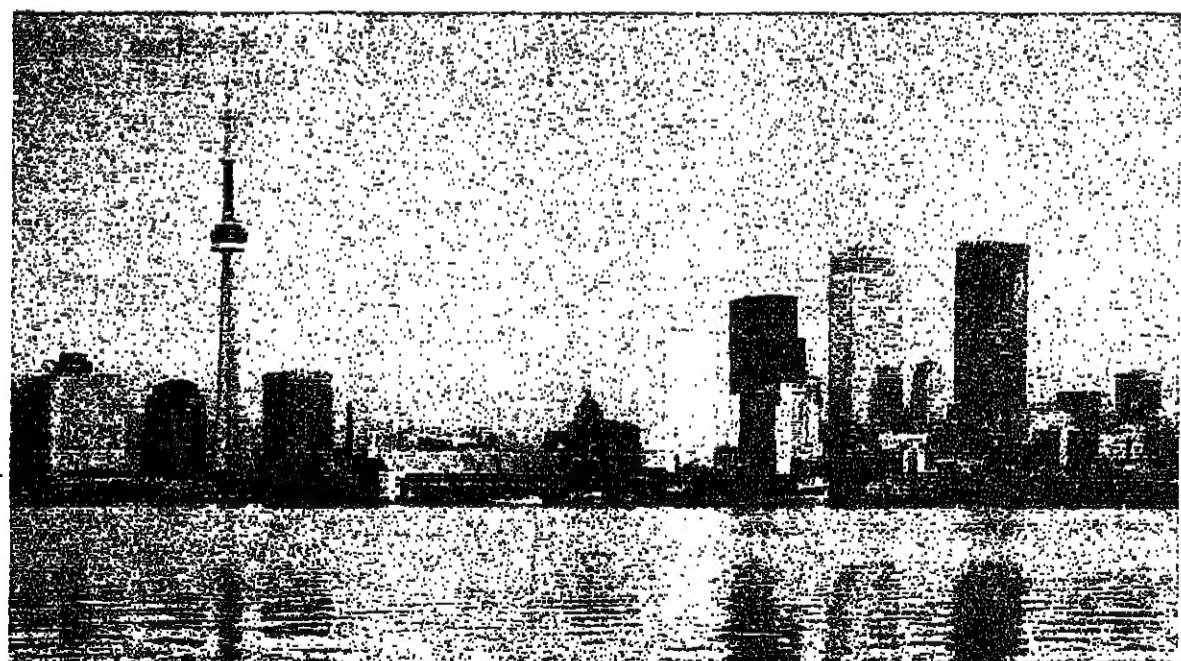
Country \_\_\_\_\_

This offer expires Oct 31, 1990

Swedish Annual Report Promotion,  
Box 10020, S-100 55 Stockholm, Sweden.

**SWEDEN ANNUAL REPORT INDEX 1990**

**VISA** AS EASY TO USE ABROAD AS AT HOME



Toronto, Canada

Accepted in Canada and anywhere you travel. The world's most widely used card is welcomed in hotels and restaurants, for car hire or shopping.

Travel  
confidently -  
use Visa.



ALL YOU NEED



FRONTRUNNER I  
Sicav672, Rue de Neudorf  
L-2220 Findel

R.C. Luxembourg No. B. 31442

## NOTICE OF MEETING

Shareholders of Frontrunner I, Sicav, are hereby invited to attend the annual general meeting which will be held on April 30, 1990 at 10.00 a.m. at the registered office, with the following

## AGENDA:

1. Submission of the reports of the Board of Directors and of the Authorised Independent Auditor.
2. Approval of the balance sheet and the profit and loss statement as at December 31, 1989.
3. Discharge to the Directors and the Authorised Independent Auditor in respect of the carrying out of their duties during the fiscal year ended December 31, 1989.
4. Election of the Directors and the Authorised Independent Auditor.
5. Miscellaneous.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Shareholders wishing to attend the Meeting are requested to notify Frontrunner Management Company S.A. by April 25, 1990 at the latest.

By order of the Board of Directors.

Frontrunner Management Company S.A.  
672, Rue de Neudorf  
L-2220 Findel  
Telephone: +352 43987265  
Telefax: +352 4399350

## WORLD HEALTHCARE

The Financial Times proposes to publish a  
Survey on the above on

29TH MAY 1990

For a full editorial synopsis and  
advertisement details, please contact:

DENIS CODY

on 01-873 3301  
or write to him at:

Number One, Southwark Bridge  
London SE1 9HL.

FINANCIAL TIMES  
LONDON & BUSINESS INTERNATIONAL

## AMERICAN NEWS

## Canada gives Caribbean a breathing space

Canute James reports on the regional reaction to Mulroney's debt write-off decision

The decision of the Canadian Government to write off C\$182m (\$165m) which it is owed by the English-speaking Caribbean countries is significant for its timing as much as for the relief it will bring to the region's small, pressured economies.

While low-income countries have benefited from debt forgiveness, such concessions have not been enjoyed by middle-income developing countries. Many of their leaders have complained of being unfairly edged out of access to soft money from multilateral institutions.

The countries involved have a combined foreign debt of \$10bn, but the region's per capita debt is higher than that of countries such as Brazil, Argentina and Mexico.

The cancellation of the debt, announced by Mr Brian Mulroney, Canada's Prime Minister, at a meeting in Barbados with his Caribbean counterparts, has come amid increasing fears in the region that the level of official aid will decline over the next few years.

Increasing attention by western industrialised countries to political changes in eastern Europe, and new US support for the governments of Panama and Nicaragua, have not eased Caribbean concern about future assistance.

It is not surprising, therefore, that Mr Mulroney's decision has been welcomed by the Caribbean states which will benefit most - Jamaica, which owes Ottawa C\$93m (\$79m), Guyana, which owes C\$32.7m (\$27m) and Barbados with



Mr Brian Mulroney

C\$23.4m (\$20m).

"Prime minister Mulroney has not only made a contribution towards solving the problems of the region," said Mr Michael Manley, the Prime Minister of Jamaica, which has a foreign debt of \$4.5bn. "He has sent a signal to the other developed countries. It is a bold move."

Mr Carl Greenidge, Guyana's Finance Minister, said the Canadian move would help his country's attempts at economic recovery, as the burden of servicing Guyana's \$1.7bn foreign debt was "onerous."

"What is important in Mr Mulroney's action is the principle of it and what it signals to other countries like Britain, France, West Germany and Japan," said Mr A. N. E. Robinson, Prime Minister of Trinidad and Tobago, which has a foreign debt of \$1.8bn.

For his part, the Canadian leader said he was motivated

'Easing the debt is an important statement to Caribbean leaders that we support their efforts'

— Mr Mulroney



Mr Michael Manley

by a desire to assist Caribbean countries, despite domestic criticism for cancelling the debt.

"I would not be surprised if Canadians are angry at this," he said. "These are not easy times, but it is an ongoing responsibility that we have to make some Canadian contribution to the sustained development of these countries."

"These countries deserve all the help that Canada can give, and easing the debt is an important statement to Caribbean leaders that we support their efforts."

But the cost to Canada of the cancellation will be comparatively small. The outstanding C\$182m is from loans which have totalled just under C\$1bn over the past two decades.

These have been on concessional terms, with repayment periods up to 50 years in some cases, and at rates sometimes as low as 3 per cent.

The move will save the region about C\$2m in principal and interest payments next year - a sum which appears small but whose benefit to the small, struggling economies is significant.

While Caribbean leaders are hoping that other developed countries will correctly read the "signal" which they say Mr Mulroney has sent, they are likely to remain concerned over difficulties they face in dealing with their foreign debt.

Just over 10 per cent of the debt stock of the English-speaking countries of the region represents arrears, with those of Guyana being over a half of its total debt.

Agreements on new payments schedules are frequently sought from commercial and Paris Club creditors, but the 30 per cent of the debt owed to multilateral institutions cannot be rescheduled.

"While there is great relief in

the region over the move made by the Canadians, we are still confronting a major problem because we can get no form of relief from the multilateral institutions," said one Barbadian government official.

The debt issue has directed attention from an equally significant concession made by Mr Mulroney to the Caribbean.

The English-speaking countries of the region are beneficiaries of a four-year-old trade pact with Canada which allows a range of Caribbean exports duty-free access to the Canadian market.

Caribbean governments have argued repeatedly, however, that CaribCan, as the trade programme is called, could be improved if some key products, particularly textiles and leather products, were added to the list of preferences.

The value of trade between Canada and the region averages C\$900m (\$812m) per year. Mr Mulroney said CaribCan is being expanded to allow duty-free entry of leather, luggage and vegetable fibre products. Caribbean officials are hoping for further concessions.

"As important as development assistance is, it is trade, not aid, that will assure the Commonwealth Caribbean's long-term future," said Mr Mulroney.

"Of course we would have preferred more fundamental changes to the trade programme," said the Barbadian official, "but we will have to try to get them bit by bit."

## Christians in Cuba to be allowed in the party

PRESIDENT Fidel Castro of Cuba has promised to end discrimination against Cuban Christians and other religious believers and work towards allowing them to join the country's ruling Communist Party, Sender reports from Havana.

"We're going to end this discrimination as soon as possible. That is the overwhelming feeling, without exception, in the party leadership," Mr Castro told a meeting of the Cuban Eccumenical Council last week.

Detailed excerpts of the April 2 meeting were shown at length on state television on Monday and Tuesday.

But while making clear the party leadership wanted to end discrimination, the Cuban leader clearly appeared to condition this to a position of allegiance from Cuban Christians to the country's socialist system. "On this basis of confidence, on this basis of principles of defence of the country and defence of the revolution, everything is possible," Mr Castro said.

The Eccumenical Council groups all of the country's churches and faiths except the largest, the Roman Catholic Church, whose relations with the communist government have been the most strained.

Mr Castro said it was unjust that Christians who were also patriotic Cubans should continue to be discriminated against in their work and daily lives and could not currently be communist party members.

## Chile's political prisoners end hunger strike but Aylwin still pressed

By Leslie Crawford in Santiago

POLITICAL PRISONERS in Chile have called off a two-week-old hunger strike in support of their demands for immediate release, but the pressure is still on the new civilian government to solve one of the most delicate problems inherited from the military regime.

President Patricio Aylwin has said he will not free all of Chile's 340 political prisoners. The country's 1980 constitution, one of Gen Augusto Pinochet's proudest legacies, does not allow him to decree a general amnesty.

And even if he could, Mr Aylwin says he is not prepared to pardon

those convicted of blood crimes. The latter number no more than 40, after 49 signed their own release papers in a spectacular jailbreak last January.

Among those who escaped by digging a tunnel underneath Santiago's public jail were 20 guerrillas convicted of staging an assassination attempt against Gen Pinochet in September 1986.

Nevertheless, the hunger strike which ended on Monday and daily demonstrations by human rights groups have pushed the plight of these prisoners to the top of the government's political agenda.

Many have been languishing in jail

for years awaiting trial, while others were convicted in military courts on the basis of confessions extracted under torture.

"For this reason alone," says Mr Hugo Gutiérrez, a lawyer at the Committee for the Defence of Human Rights, "the government should not distinguish between prisoners of conscience and those convicted of violent crimes. They were fighting a violent dictatorship."

Mr Francisco Cumplido, the Justice Minister, says there should be no political prisoners in a democracy. But he was clearly exasperated by the hunger strike, which he said only

served to undermine the government's efforts to solve the problem. President Aylwin has pushed to Congress a package of reforms that would abolish the death penalty and remove many "political crimes" from the statute books.

He has also promised an extensive judicial reform to clear up the backlog of pending cases and to allow the courts to review existing convictions. But the suggestion that the judiciary is in need of reform has brought President Aylwin into a headlong clash with Chile's Supreme Court justices.

President Aylwin's freedom of movement is also limited by the contin-

ued existence of armed left wing groups in Chile. On March 21, the day he proposed the abolition of the death penalty, a guerrilla commando nearly succeeded in killing former Air Force commander-in-chief Gustavo Leigh, one of the instigators of the 1973 coup.

To release convicted guerrillas while their comrades continue to stage bloody attacks would provoke the wrath of the Armed Forces.

It would also destroy the fragile consensus that exists between Mr Aylwin's centre-left coalition and the Conservative opposition on the need for penal reform.

WE KEEP 'EM ROLLING.

Concorde jetliners and children's dirt bikes would be in for rough landings were it not for Akzo's Crystex™ insoluble sulfur. Crystex™ additives make high performance radial tires pos-

sible and tougher rubber so it can bounce back into shape again. As a matter of fact, without our products the tires on a Concorde's landing gear would

need replacement after every touch-down. Invisible on the finished product but essential to its performance - as are the industrial fibers from Akzo that toughen the same tires - Crystex™

products are just a classic example of one of Akzo's major activities: turning commodities into specialties. Akzo's specialty chemicals are also an unseen yet essential

component in modern papers, fuels, detergents, fabric softeners, paints, medicines, synthetic fibers, computer chips, insecticides, adhesives and hundreds of other items. We've developed

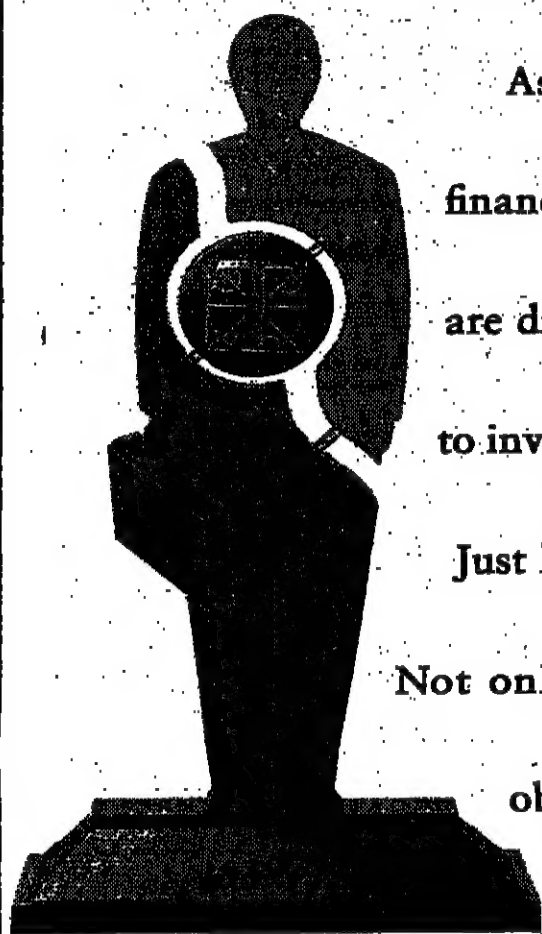
nearly all of these applications in close cooperation with our clients. Many are based on the more than 20,000 patents awarded to our researchers. Akzo. We're 70,000 people in

50 countries, active in chemicals, fibers, coatings and health care. For further information: (31) 85663633, Akzo nv, PO. Box 9300, 6800 SB Arnhem, the Netherlands.





# AS YOU CAN SEE, A NATIONAL TRAINING AWARD ISN'T ALL YOU WIN.



STAFF TURNOVER DOWN  
ONE THIRD AT  
NATIONWIDE ANGLIA.

As more and more financial organisations are discovering, it pays to invest in training.

Just look at the figures.

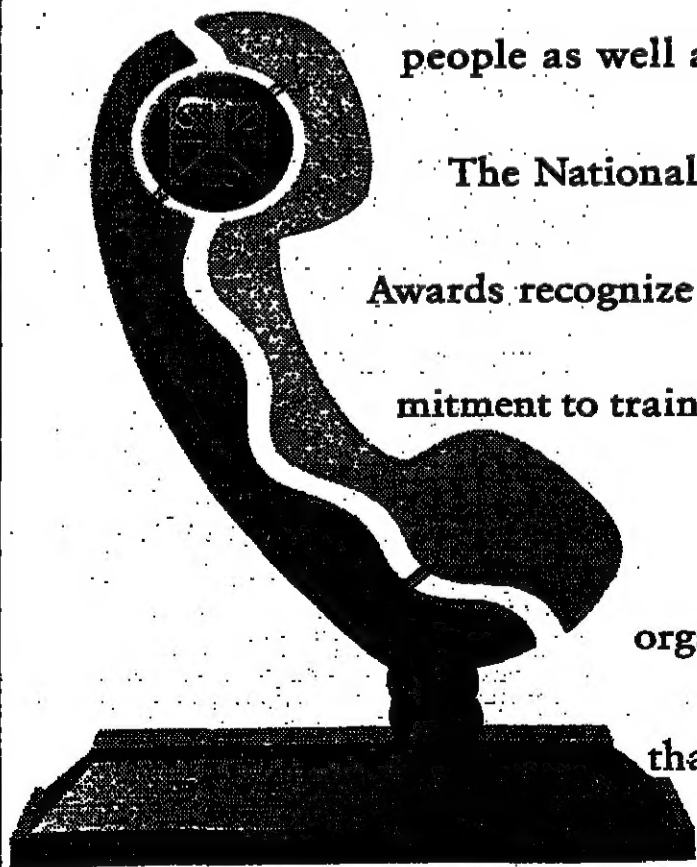
Not only have business objectives been met,

but staff morale

and enthusiasm are given a boost. And that is important in a business where you have to deal with

people as well as money.

The National Training Awards recognize this commitment to training.



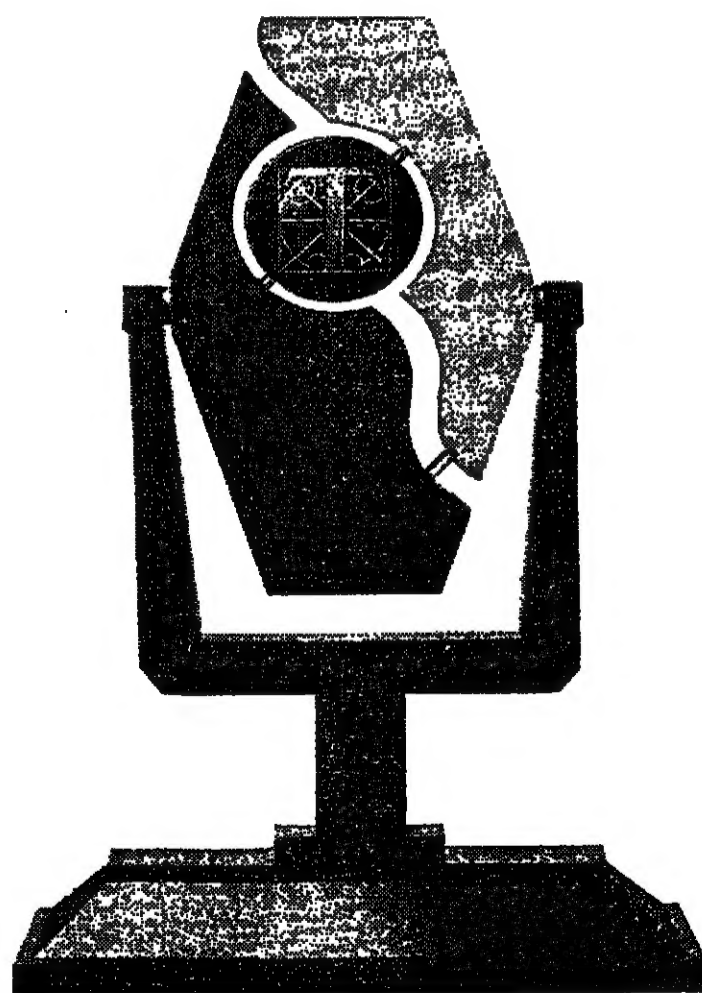
SALES INCREASED 30% AT N.E.U. MUTUAL.

showed how better staff training had led to better results.

What's more, a National Training Award continues to pay dividends.

Many companies start to attract a higher calibre of recruit.

(Wouldn't you rather join a company with a first class staff training programme?).

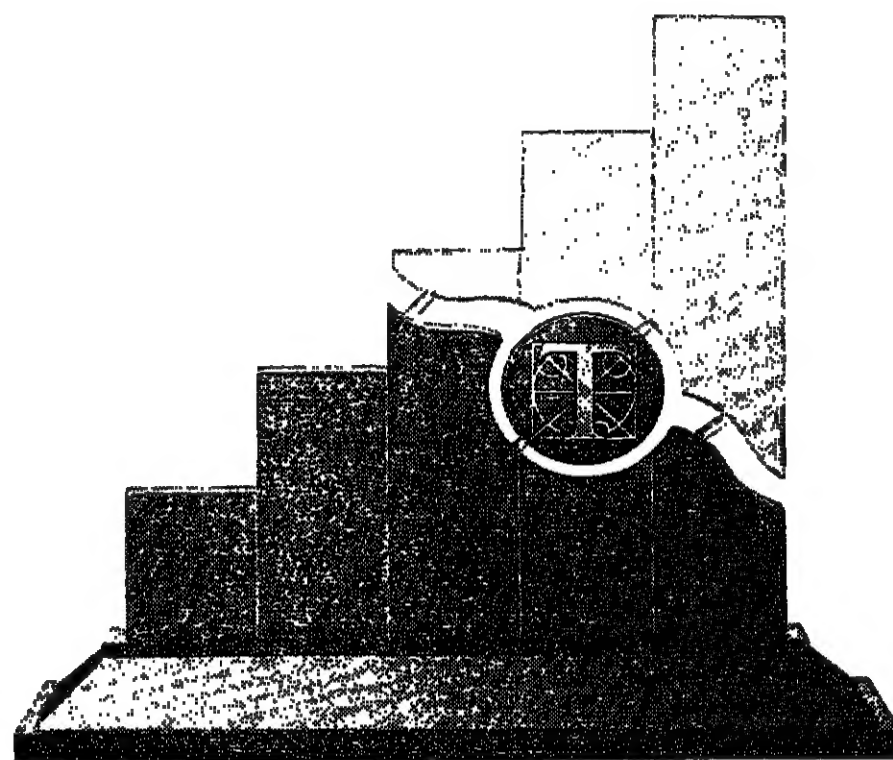


FREE PUBLICITY.

Then there's the free publicity.

Winners have been featured in both national and local newspapers as well as Channel 4's "Business Daily."

In short, it's an Award you will want to win, when you see what you win.



NET PROFIT UP 124% AT YORKSHIRE BANK.

For a 1990 competition entry pack, phone 0800 590 926, quoting reference FO1 or complete the coupon below.



THE NATIONAL TRAINING AWARD.

## A CREDIT TO YOUR ORGANISATION.

For more information and an entry pack write to National Training Awards, FREEPOST (GR629), Cirencester, Gloucestershire GL7 1BR. Or phone 0800 590 926.

NAME: \_\_\_\_\_  
JOB TITLE: \_\_\_\_\_  
ORGANISATION: \_\_\_\_\_  
TYPE OF COMPANY: \_\_\_\_\_  
NUMBER OF EMPLOYEES: \_\_\_\_\_  
ADDRESS: \_\_\_\_\_  
POSTCODE: \_\_\_\_\_  
TELEPHONE: \_\_\_\_\_



TRAINING  
AGENCY



FO1



## UK NEWS

## Companies sign deal to train Polish managers

By Charles Leadbeater, Industrial Editor

ABOUT 1,400 Polish managers are to be offered training courses with British companies under an agreement signed yesterday by the British Council and the Confederation of British Industry (CBI), the employers' organisation.

More than 100 British companies from sectors including telecommunications, civil engineering, finance, hotels and tourism have offered to train Polish managers on courses lasting an average of eight weeks. The scheme is likely to be extended to Hungary and Czechoslovakia.

Sir Trevor Holdsworth, the CBI's president said, however, British companies were likely to take a relatively cautious view of investment in eastern Europe until property laws were changed to allow full foreign ownership of indigenous companies.

Meanwhile, industrial investment in Britain is set for a serious decline according to a set of business surveys to be published by the CBI.

Mr John Banham, the CBI's director general, speaking after a meeting of the confederation's governing council said medium sized companies were expecting unemployment to rise and investment to fall significantly.

Mr Banham said a fall in investment could mean British companies would miss out on historic opportunities to invest in eastern Europe and to strengthen their position in the run up to creation of the single European market in 1992. It would also delay a correction of the balance of payments deficit.

The CBI council's second main concern was the way British manufacturers units costs are rising more quickly than their foreign competitors. Mr Banham said the surveys showed manufacturing productivity was growing at 6.5 per cent a year, while pay settlements were averaging 8.5 per cent.

This meant that unless UK competitiveness would start to deteriorate, slowing the growth of exports or unemployment would rise more steeply than generally forecast.

## Savings and Investment Bank collapse

## Key defendant in Manx case unfit to stand trial

By Sue Stuart

MR Victor Gray, the principal defendant in the Savings and Investment Bank Trial in the Isle of Man, was yesterday declared to be unfit to stand trial for the present.

Mr Thomas Field-Fisher QC, the acting Deemster (Judge) ruled that Mr Gray, alleged to be the beneficial owner of the bank - which collapsed in 1982 with £42m in debts and 3,000 depositors - should not stand trial at the present time for reasons of health.

After examining Mr Gray's medical records and the psychiatrist treating him, Mr Field-Fisher said Mr Gray would "have the greatest difficulty in defending himself, firstly on the basis of amnesia, and secondly, and more worryingly, because of the fact that he needs a change of medication for his illness."

"I have come to the conclusion that he should not be tried by this jury at this time. If he recovered, he could stand trial on a fresh basis with a fresh jury or not at all."

Mr Gray remains on bail and the Manx Attorney General will decide whether to bring a separate case if Mr Gray's health improves.

Mr Gray and seven other former directors, officials and agents of the bank face 37 charges including fraud and false accounting. Mr Field-Fisher is hearing defence submissions that the trial be stopped because of the delay in bringing it to court.

During yesterday's hearing, Mr Nigel Hamilton QC for Mr John Cunningham, the former manager of the bank, said the Manx Attorney General knew, or ought to have known, that Manx Treasury officials and politicians were not insured by the government sufficiently to cover the total liability they might have faced from claims by former bank depositors.

He said Royal Insurance had £5m liability cover on Mr William Dawson, the Manx Treasurer, and £500,000 on individual members of Tynwald, the Manx parliament - a total of £5.5m for Mr Dawson and the seven former Treasury politicians and officials who had faced civil actions from former bank depositors.

Mr Hamilton said Mr William Dawson, the island's Attorney General, had written at the end of 1983 to the defendants in the civil action stating: "If any liability is established against named defendants, I am assured by the government insurers that the liabilities will be met by the government insurers."

Mr Dawson and the others would have been liable for any sum in excess of £5.5m, said Mr Hamilton. He said the Attorney General had "not been relieved of that anxiety until last Thursday," when the judicial committee of the Privy Council ruled that depositors had no claim against the Treasurer or the Manx Government.

The court recessed for Easter.



Gray: unfit for trial

mer directors, officials and agents of the bank face 37 charges including fraud and false accounting. Mr Field-Fisher is hearing defence submissions that the trial be stopped because of the delay in bringing it to court.

During yesterday's hearing, Mr Nigel Hamilton QC for Mr John Cunningham, the former manager of the bank, said the Manx Attorney General knew, or ought to have known, that Manx Treasury officials and politicians were not insured by the government sufficiently to cover the total liability they might have faced from claims by former bank depositors.

He said Royal Insurance had £5m liability cover on Mr William Dawson, the Manx Treasurer, and £500,000 on individual members of Tynwald, the Manx parliament - a total of £5.5m for Mr Dawson and the seven former Treasury politicians and officials who had faced civil actions from former bank depositors.

Mr Hamilton said Mr William Dawson, the island's Attorney General, had written at the end of 1983 to the defendants in the civil action stating: "If any liability is established against named defendants, I am assured by the government insurers that the liabilities will be met by the government insurers."

Mr Dawson and the others would have been liable for any sum in excess of £5.5m, said Mr Hamilton. He said the Attorney General had "not been relieved of that anxiety until last Thursday," when the judicial committee of the Privy Council ruled that depositors had no claim against the Treasurer or the Manx Government.

The court recessed for Easter.

## Office of fair trading condemns life assurance disclosure rules

By Eric Short

SIR Gordon Borrie, Director General of the Office of Fair Trading, has condemned the rules from the Securities and Investments Board (SIB) relating to the disclosure of information to consumers on life assurance products.

His report to Mr Nicholas Ridley, Secretary of State for Trade and Industry, asserts that these rules are likely to restrict and distort competition to a significant extent.

His assertion was bitterly refuted by the life companies, through their trade body the Association of British Insurers, and was refuted by the British Insurance & Investment Brokers' association.

Under the requirement of the

1986 Financial Services Act, the Director General has a statutory duty to review the rules drawn up by SIB and the various self-regulating organisations and to judge whether they have a significant anti-competitive effect.

However, it is the responsibility of the Secretary of State to decide whether the rules should be changed to meet any criticism from the OFT.

Sir Gordon Borrie is attacking SIB primarily for failing to go far enough in its disclosure requirements. He wants both commission and expense disclosures to be given to the investor at the time of the sale, not after the sale as with the present rules.

He wants commission to be shown in cash terms, rather than in addition to the current method of showing the commission as a percentage of premiums.

The SIB rules will require as from July 1 that life company expenses will be given after the sale and shown as a reduction in investment yield. This rule, claims Sir Gordon Borrie will not enable investors to compare the benefits of dealing with independent advisers.

"Report on the Disclosure of Information about Life Assurance Products and Commissions paid to Independent Financial Advisers from OFT Room 612, Chancery House, London WC2A 1PR.

fewer demarcations. "It is a far-reaching document," says Mr Richards, "it will enable us to compete in Ford of Europe and make changes."

Mr Richards believes that there were factors other than Bridgend's industrial record weighing heavily in Ford's thinking, as the company reassessed its South Wales investment. "There are political influences behind this as well as industrial reasons. The changes in Europe at the moment, German reunification, and the opening up of a vast East European market."

That said, Bridgend accepts that its chances were not helped by the rash of industrial disputes that hit Ford earlier this year.

In spite of the disappointment in Bridgend, Ford is now dangling the vague carrot that the plant can still figure in the company's next important European engine project, the Sigma small engine programme, which will probably be located chiefly at Valencia in the mid-1990s, but perhaps with Bridgend as the second source.

"We cannot live on promises but if we are operating well that part of the programme could come to Bridgend. We do not want war with Ford of Europe," says Mr Richards. "We want to implement our new contract, and make it work at plant level."

Ironically it was only last Friday that the Bridgend workforce agreed to implement a new plant agreement that will give Ford much greater flexibility of working practices at the South Wales engine plant with integrated manufacturing teams, group leaders instead of foremen, more responsibility on the assembly line, and

fewer demarcations. "It is a far-reaching document," says Mr Richards, "it will enable us to compete in Ford of Europe and make changes."

Mr Richards believes that there were factors other than Bridgend's industrial record weighing heavily in Ford's thinking, as the company reassessed its South Wales investment. "There are political influences behind this as well as industrial reasons. The changes in Europe at the moment, German reunification, and the opening up of a vast East European market."

That said, Bridgend accepts that its chances were not helped by the rash of industrial disputes that hit Ford earlier this year.

In spite of the disappointment in Bridgend, Ford is now dangling the vague carrot that the plant can still figure in the company's next important European engine project, the Sigma small engine programme, which will probably be located chiefly at Valencia in the mid-1990s, but perhaps with Bridgend as the second source.

"We cannot live on promises but if we are operating well that part of the programme could come to Bridgend. We do not want war with Ford of Europe," says Mr Richards. "We want to implement our new contract, and make it work at plant level."

Ironically it was only last Friday that the Bridgend workforce agreed to implement a new plant agreement that will give Ford much greater flexibility of working practices at the South Wales engine plant with integrated manufacturing teams, group leaders instead of foremen, more responsibility on the assembly line, and

fewer demarcations. "It is a far-reaching document," says Mr Richards, "it will enable us to compete in Ford of Europe and make changes."

## BRITAIN IN BRIEF



## Extra 200 warders pledged

HOME Secretary Mr David Waddington moved to quell the crisis in the prison service by announcing that 200 more officers will be recruited immediately.

The move came after Mr Waddington met Prison Officers' Association Officials and was presented with a demand for an emergency package of measures to help bring peace to Britain's jails.

He said the 200 extra were being brought forward from a training programme originally planned for later this year.

Extra equipment for prison officers was also announced and 3,000 vacant prison places will be brought into operation to ease overcrowding at some jails.

## UK roads get 'no better'

ALTHOUGH the condition of Britain's roads improved in 1989 the general state of the roads is no better than it was 13 years ago.

Those are the conclusions of a national road maintenance condition survey.

The Government has reacted to the report by promising a £407m programme of major maintenance for motorways, trunk roads and bridges in 1991 - an increase of £68m on the previous year.

The road maintenance survey found that some rural roads were in worse conditions than they were when the survey was started in 1977. Most roads were no better than they were in 1977. And trunk roads had not improved significantly since 1965.

## Progress report on AIDS tests

SHARES in ML Laboratories, a UK healthcare group which is listed on the Third Market, rose after the company announced further progress in sugar molecules which in test-tube studies have shown action against the virus that causes AIDS.

The company was floated on the market in 1987 and has an agreement with the

## Exports of food and drink rise to £5.54bn

By Clay Harris, Consumer Industries Editor

BRITISH exports of food and drink increased by more than 20 per cent to £5.54bn in 1989, enabling the UK to narrow its annual trade deficit in these products by £130m to £4.68bn.

Sales of cereals, the only food category in which the UK is a net exporter, jumped by 56 per cent to £836m. Exports of drinks, another surplus sector, rose by 14 per cent to £1.5bn.

Food from Britain - which is an industry body promoting exports - said it was particularly encouraged by the 15 per cent increase in food purchases by the US. This compared with a decline of 7.1 per cent recorded by other EC countries exporting to the US.

In dollar terms, the US bought 5 per cent more food and drink from the UK than it did in 1988; in sterling, the advance was nearly 12 per cent.

Net sales of food and drink to the US rose to £175m. This made the US the only one of seven countries selected as priority targets for export growth to buy more than it sold to the UK. However, the balance of trade improved with other target countries except for West Germany and Canada.

France, the largest single export market for British food and drink, lifted its purchases by nearly 20 per cent to £688m, although it still paid £577m more than that to the UK.

The largest percentage increase was in sales to the Netherlands, which rose by 34 per cent to £432m. Shipments of British apples to Dutch buyers, for example, increased fivefold to 10,408 tonnes.

Because of Rotterdam's role as a entrepot for fresh fruit and vegetables, an unquantified proportion of these purchases was re-exported to other countries.

The survey, based on figures provided by the Department of Education and Science, shows that the highest proportion of that age group in local authority nursery schools and classes is in Labour Wales, at 52.8 per cent, and the lowest is in Tory West Sussex at 9 per cent.

The Tory local authority with the highest percentage participation rate is Solihull

Institute of Cancer Research in London to work on modified sugar polymers which may block the entry of HIV (human immunodeficiency virus) into human cells.

ML, based in Liverpool, said it had isolated a particular compound whose role as a blocking agent in HIV was "significantly greater" than any similar compound. The company could not elaborate on this statement but it is assumed the compound is one of the sugar molecules ML has been working on for some time.

The company plans soon to start tests with the compound on animals to screen for any toxic effects. After this, clinical trials on AIDS sufferers could begin although there is no date for these.

Only 21 per cent of the Tories thought it would put too much political power into the hands of the Bank, leaving too little for the elected Government, compared with 65 per cent of the 35 Labour MPs questioned.

## Mid Wales shows growth

THE continuing growth of the Mid Wales economy last year prompted the Development Board for Rural Wales to bring forward its factory building programme. In the middle of last summer the number of buildings vacant had fallen to 4.2 per cent of the total, the lowest figure recorded, Mr Glyn Davies, chairman of the board, said.

Fifteen of Inspectorate OIS's key managers are believed to have paid around £4m for the

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

Only 21 per cent of the Tories thought it would put too much political power into the hands of the Bank, leaving too little for the elected Government, compared with 65 per cent of the 35 Labour MPs questioned.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

Price Index for March may indicate whether the acceleration in the price of a full stomach has slowed.

Food prices account for 15.5 per cent of the RPI, and consequently have a large impact on headline inflation. The index was showing a 12-month increase of 7.5 per cent in February, but food prices were up 8.6 per cent. Even taking out seasonal food, the rate of increase was still 7.8 per cent. The cost of seasonal food, which includes fresh fruit, meat and vegetables, has risen very rapidly, increasing at an annual rate of 14.8 per cent in February.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

company's manpower and inspection divisions with a workforce of 1,400 and a £20m annual turnover.

The new company, IN-SPIC, is now aiming to move into the international market - it already operates in Europe and parts of the Far East.

## Why Ford switched to Cologne

Kevin Done examines the transfer of a £225m project from Wales

THE first rumours that all was not well with Ford's planned £225m engine plant investment in Bridgend, South Wales, reached the local workforce about three months ago via Ford engineers visiting the plant.

When Mr Albert Caspers, Ford of Europe's director of manufacturing, flew to the plant on Monday it was to confirm the workforce's worst fears that the company had decided to transfer the £225m second phase of the project to Cologne, West Germany. He was met by a sense of betrayal among the workforce.

It was only a month ago, after fierce lobbying by the workforce, that Mr Caspers even admitted to the fact that Ford was carrying out a "thorough evaluation of its manufacturing plans in Europe" which



## SWEDEN

The Financial Times proposes to publish this survey on:

4th July 1990

For a full editorial synopsis and advertisement details, please contact:

Chris Schaanning  
or Gillian King  
on 01-873 3000

or write to her/him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
LONDON & NEW YORK

# Business Law

## Financial services must take account of new European rules

By Richard Nowinski and Robin Brooks

IF THE financial services industry fails to appreciate the significance of the new regulatory measures emanating from Brussels it may find itself at a disadvantage to continental financial institutions in a unified European market.

A unified financial market is the policy objective of the European Commission. Sir Leon Brittan, the Commission vice-president spoke at the end of last year of welding the separate financial markets of the Community into a unified whole to act as the dynamo of the European economy.

As far as banking is concerned, the Council has expressed the Community's measures to achieve such unification in the form of the Second Banking Directive. This awaits implementation by member states. Discussions in relation to investment firms on the other hand have begun only recently.

The Second Banking Directive was adopted on December 15 1989, and is due to be implemented by January 1 1993. It is based on three concepts: a single Community-wide "passport" enabling banks licensed in one member state to open branches and provide conventional banking services in other member states; permission for banks to provide a broad range of financial services, including dealing in shares and debentures, advi-

ing on takeovers, portfolio management and custodian services; and harmonisation of basic supervisory standards.

In the UK many of these financial services are provided by securities houses which are not banks and therefore do not come within the scope of the directive. On the Continent, financial services tend to be provided by banks - the so-called "universal banks." A continental universal bank licensed by its home country to provide financial services will not require authorisation under the Financial Services Act 1986 to do investment business in the UK.

Related to the freedom of banks to provide services throughout the Community are the Own Funds Directive and the Solvency Ratio Directive. These directives set down minimum prudential standards and together with the Second Banking Directive provide the full regulatory framework for banks in the EC.

A key to the Commission's policy is the Investment Services Directive which follows principles similar to those of the Second Banking Directive. It introduces a single Community-wide "passport" enabling investment firms which are authorised in one member state to open branches and provide services in other member states; it defines investment firms by reference to a broad

range of financial services; and it liberalises access to membership of stock exchanges, and financial futures and options markets in the Community.

The Investment Services Directive is particularly important to the UK financial industry because many of those who provide financial services in the UK are non-bank securities houses. These securities houses depend on it for their "passport" to provide financial services across the Community. If it is not implemented along with the Second Banking Directive, the UK financial industry may be put at a competitive disadvantage to continental universal banks both domestically and in the EC.

The Government is clearly aware of this. Mr John Redwood, Corporate Affairs Minister, said recently: "My message to our partners in Europe is simple: we have opened our manufacturing markets to the import of French and German cars and other products. It is high time our partners opened their financial markets to our successful financial services businesses. They win from the Second Banking Directive, we win from the Investment Services Directive."

Whether or not this is doubtless other appeals produce results remains to be seen. An amended proposal of the Investment Services Directive is being considered by the

Council which is presently under the presidency of the Irish. The Irish Foreign Minister, Mr Gerard Collins, speaking to Members of the European Parliament, stated that it was a priority of the Irish Presidency to work towards the adoption of the Investment Services Directive.

Unfortunately, controversial and technically difficult directives can take many years to complete their examination in the Council and the Investment Services Directive has several provisions which are both technically difficult and controversial. Examples are to be found both in the directive's scope and in the liberalisation of access to the markets.

The scope of the Investment Services Directive, is defined in terms of certain activities: brokerage, dealing as a principal, market making, portfolio management, arranging or offering underwriting services, professional investment advice and custody of securities. The activities are related to certain instruments: transferable securities, money market investments, financial futures and options and exchange rate and interest rate instruments.

The structure of the definition resembles Schedule 1 of the FSA 1986 the history and outcome of which demonstrated how difficult and intractable defining scope proved to be. It is notable that

commodity futures and options have not been included. The definition serves two purposes: the first to determine who is required to be authorised; and the second, what services persons authorised may provide across the EC.

It follows that dealing in commodity futures and options will not have the benefit of the community "passport" or be subject to a requirement of authorisation, although within the UK, dealing in commodity futures and options for financial purposes is subject to the financial services regulatory regime. It is to be expected that the agreement between member states on the definition of the scope of investment services will not be easily reached.

Sir Leon Brittan made it clear that a cornerstone of the Investment Services Directive is the liberalisation of access to membership of stock exchanges and financial futures and options markets.

The provision in the Directive on access to such markets has been amended to take account of those exchanges where a physical presence on the floor is not necessary. In such cases investment firms may become members without having to be established in the member State in which the exchange is situated.

The provision also permits such exchanges to provide

facilities in other member states to permit investment firms in those states to become members of the exchange. This will prove to be a controversial provision for those member states who wish to restrict access to their securities and futures markets, particularly as this provision is one of the few in the Investment Services Directive that applies to investment firms which are banks.

The draft "Capital Adequacy" Directive has recently been the subject of considerable comment and concern. This directive is related to the Investment Services Directive and its purpose is to provide a definition of initial capital required for investment firms and appropriate treatment of position risk.

The directive will apply both to investment firms that are banks and to investment firms which are not banks.

The draft of the directive is still in the Commission and leaving aside the issue of whether it may adversely affect UK securities houses, any delay in the proposal being presented to the Council is of concern.

This directive, together with the Investment Services Directive, provide the full regulatory framework for investment firms in the Community and therefore they have to be implemented together. Delay in one will necessarily delay

the other.

What is the UK financial industry to do? The first priority is to give support to, and maintain pressure on, the Government, domestic regulators and the Commission, to ensure rapid progress with the Investment Services Directive.

The House Select Committee on European Legislation in considering the Second Banking Directive reported that it was of concern to the UK that there should be simultaneous implementation of the Second Banking Directive and the Investment Services Directive.

The danger of having to negotiate against a time limit where national interests diverge is that content is compromised for the sake of argument. The price for agreeing the Investment Services Directive should not be the bringing forward of a technically flawed measure.

The financial services industry should also engage in dialogue with the Government and the regulators in determining how to implement the Second Banking Directive and Investment Services Directive to ensure that the policy of the Commission and the interests of some member states are not allowed to lead to serious market distortions particularly in the UK.

● The authors are members of City solicitors Norton Rose.

### HAB RIVER POWER PROJECT - PAKISTAN

#### NOTICE OF PREQUALIFICATION FOR TURBINE-GENERATOR AND OTHER PLANT EQUIPMENT FOR HAB RIVER POWER GROUP

The Hab River Power Group (HPRG) consisting of several international companies intends to construct and operate a 4x32 MW oil-fired boiler and steam-driven turbine generator power station at Hab River, approximately 10km northwest of Karachi in Pakistan. The electric power generated by the station will be sold to Water and Power Development Authority, under a Power Purchase Agreement. HPRG has applied for a loan from the Private Sector Development Fund (PSDF) established by the Government of Pakistan and administered by the National Development Finance Corporation of Pakistan. PSDF has been provided with financing by the International Bank for Reconstruction and Development (World Bank) and is being co-financed by multilateral and bilateral donors. Proceeds of the loan from the World Bank and the Export-Import Bank of Japan are expected to be used towards the cost of project components comprising the dam and the power station. The following paragraph, Mitsui and Co Ltd, the Turkey Contractor, now invites proposals from interested qualified bidders from the World Bank member countries, Switzerland, Taiwan and China, who have previous experience in similar works, to prequalify for participation in the bidding for the following contract:

The Consortium for the Turkey Construction Contract is led by Mitsui & Company of Japan. The boiler island and related equipment will be installed by Mitsubishi-Harima Heavy Industries Co Ltd of Japan. The Civil Contractor is expected to be selected shortly. This prequalification notice is intended for selection of a Contractor for Project Engineering/Technical Direction and supply and installation of Turbine-Generator Island and some miscellaneous equipment required for the Turkey Contract comprising:

- Providing Project Engineering/Technical Direction and engineering coordination for the Consortium.
- Design, fabrication, transportation, construction/installation and commissioning of the Turbine-Generator Island and other associated mechanical and electrical plant equipment.

The four unit station is to be completed in 42 months with the first unit to be commissioned 33 months after the Construction Contract is in place.

Bidding will be conducted through International Competitive Bidding (ICB) procedures under the Guidelines for Procurement of the World Bank. It is expected that bids will be invited on April 23, 1990.

Firms which during the past 10 years have commissioned at least two sets of Turbine Generators 300 MW or larger, at two international locations (other than home country) having assumed turnkey contract responsibility and having reliable work operating for at least one year as a minimum, will be considered in the prequalification process. Evaluation will be based on the firm's experience in manufacturing and project management, financial standing, as well as ability to meet schedule.

Prequalification forms may be immediately obtained at no cost, by request from:

Mitsui and Company Ltd  
2-1 Ohtsuka-cho, Tokyo, Japan  
Attn: Mr Y. Fujimura  
Tel: 3-255-4220  
Fax: 3-255-9978

OR

K&M Engineering & Consulting Corporation  
2001 L Street NW Suite 905  
Washington DC 20036  
USA  
Attn: Mr R. Pugh  
Tel: (202) 775-0390  
Fax: (202) 872-9174

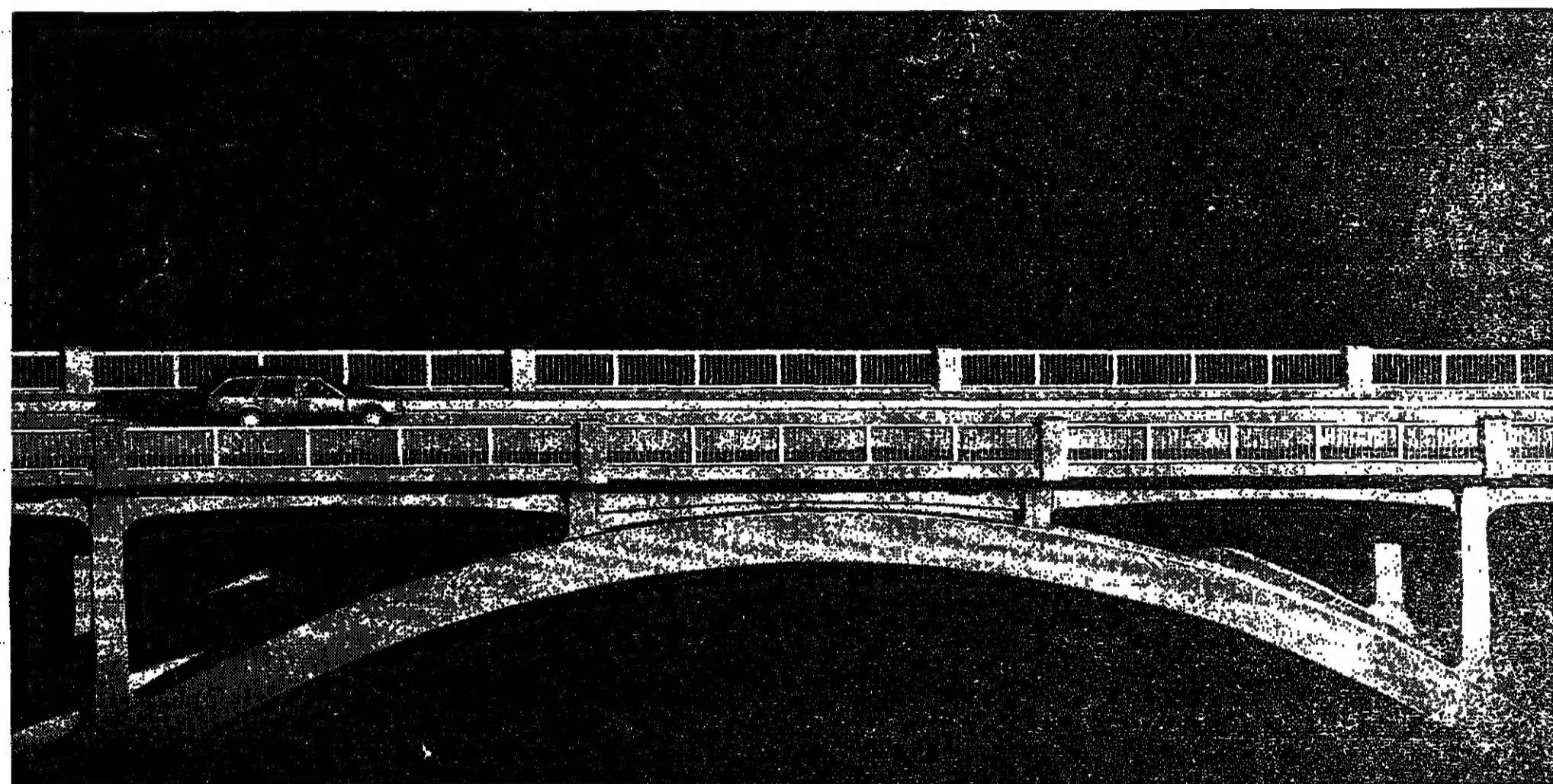
Prequalification proposals will be received until 1700 hours, Tokyo time, on April 23, 1990 at the following address:

Mitsui and Company Ltd 2-1 Ohtsuka-cho/TOKYO  
Attn: Mr Y. Fujimura  
Tel: 3-255-4220  
Fax: 3-255-9978

## Now, There's An Exclusive Golf Club In Britain That's Not Exclusively British.

Discover the privileges of belonging to East Sussex National Golf Club. Here, members from all over the world are enjoying 36 holes of extraordinary golf which have been gently coaxed from the landscape just 45 miles south of London. For personal or corporate opportunities and a tour of the property, call (0825) 75777. In London, call (01) 731-2854. East Sussex National. The new international standard in the finest traditions of golf.

EAST SUSSEX  
NATIONAL GOLF CLUB



In the unlikely event that your driving holiday from Inverness to the toe of Italy is tripped up by a broken fan belt at the Brenner Pass, or that a journey through Scandinavia runs into problems in northern Norway,

you can be sure that Mercedes-Benz will always be there to assist you. The

Mercedes-Benz Touring Guarantee is a new addition to the Mercedes-Benz customer

support operation that will make sure that in the unlikely event of a mechanical problem your European driving holiday is completed with a minimum of inconvenience and lost time. And it's freely available for four years from the date of your car's registration.

#### YOUR CAR LOOKED AFTER BY EXPERTS

The Touring Guarantee ensures: emergency roadside assistance by Mercedes-Benz trained service personnel; towing and recovery, if necessary; taxi, rail, air or hire car transport to either your outward destination or to your home if an immediate repair is not possible; first class hotel accommodation for all the car's occupants in rare cases of prolonged repair work; assistance with the collection or delivery of your vehicle.

This uniquely comprehensive range of services is offered regardless of mileage, and regardless of how many owners the car has had. That's because the Guarantee attaches to the vehicle itself, not the driver.

## Take your Mercedes-Benz dealer with you to Europe

YOU'LL NEVER DRIVE ALONE

By ensuring your continued mobility, Mercedes-Benz are enlarging on one of the most priceless traditional benefits of Mercedes-Benz ownership - peace of mind. With the Touring Guarantee in your back pocket, you won't be on your own in Europe. You'll not be left stranded and you won't have to risk having your car repaired by inexperienced personnel.

The Mercedes-Benz Touring Guarantee is unique because it comes to you without strings: it accompanies you across frontiers and it's available 24-hours a day, seven days a week, free of charge. In other words, Mercedes-Benz, as you would expect, will stand by you and your car in an emergency. It applies to all new Mercedes-Benz cars registered from August 1989.

In the unlikely event that you will ever need to call on the resources of the Touring Guarantee, it will be a relief to know that when you pick up the phone you'll be talking to professionals, no matter where in Europe you find yourself.

Of course, since the United Kingdom is an integral part of Europe, these terms are also available during your journeys in this country. Your local dealer has all the details.



MERCEDES-BENZ  
TOURING GUARANTEE



## ACCOUNTANCY COLUMN

## Fight for survival among the mid-sized firms

By Thomas LaFreniere

ONCE-AMBITIOUS mid-sized accountancy firms in the United States are facing up to their limitations and fighting for survival.

Speak to leaders of such accountancy firms, and you notice that their speech is sprinkled with terms such as "refocusing" and "restructuring". Collectively, they are having a tough time of it and the reasons for their struggle are numerous.

They are doing business in a mature market enveloped in a sluggish economy. Their clients are trying to reduce their costs. There is a shortage of young talent, leading to escalating salaries. Lawyers have targeted them as a group that should be sued, and larger firms with more resources are always eyeing their most prized clients. The list of malaises is a daunting one.

Last year, the group's average rate of growth was less than 7 per cent - a dismal figure indeed. Several firms had to close their doors, and others were in a state of financial distress. At Laventhol & Horwath, the troubles were of the litigious variety. Recently a jury in Houston, Texas, delivered a \$37.7m (£23m) verdict against the firm for violating anti-trust statutes in connection with the firm's preparation of tax forms and financial statements for a group of limited partnerships.

That was not the most conspicuous of L&H's lawsuits, however. After the bankruptcy filing of Grubill, a client of the firm's Chicago office, L&H reached a reported \$30m settlement with creditor banks, some of which was not covered by insurance.

Mr William Stoeker, Grubill's chief executive, and L&H received national media attention when the CBS television network's 60 Minutes programme latched onto the story of Mr Stoeker, who is being tried for bank fraud. Mr Tom Raleigh, Mr Stoeker's bankruptcy trustee, portrayed Mr Stoeker's activities as "a very sophisticated check-kiting scheme, just constantly borrowing from one bank to pay another bank."

Mr Raleigh said that L&H received \$185,000 a month from Mr Stoeker for audit and advisory services. Regarding L&H's involvement, he said: "When you are getting that kind of fee you don't ask too many difficult questions."

After the incident, the head of L&H's Chicago office resigned. A statement issued by his successor said that the firm would "put increased emphasis on quality-control procedures."

Those difficulties followed a period of very high growth at L&H. The firm's revenues grew nearly 500 per cent over the past 10 years. Some critics

have said it was that growth rate that led to the problems now surfacing. Mr Raleigh, for one, suggested that perhaps the firm got too aggressive.

L&H was not alone in its pursuit of rapid growth. "It's a very common theory in the accounting profession that size is an advantage," says industry consultant Mr David Maister. "Bigger is not a substitute for getting better and, in some instances, it has been used as a substitute."

Mr Duane Kullberg, former chief of Arthur Andersen, the accountancy and consultancy firm, believes that the growth was an attempt by the firms to get national coverage that they felt was necessary to serve their market. He observes: "It's tough to pick up combinations of firms and establish a responsive culture."

Pannell Kerr Forster is another firm that followed a rapid growth philosophy. Pannell had grown at a pace similar to L&H's, quadrupling billings over a 15-year period.

Recently, the firm's US managing partner resigned amid turmoil, having served for only 16 months. The firm's partner count plummeted from 159 in 1988 to 96 in 1989 and a number of offices have been closed. In 1989, fee income was \$7m lower than in the previous year.

Pannell's US arm has been "tightening up before re-engaging in a phase of growth,"

according to Mr Claude Brown, the firm's international vice-chairman. Mr Brown says that the closings are part of a planned restructuring. "We haven't been asking ourselves 'if we weren't there [in a given city], would we want to be there?' If the answer is no, then we have spun off [the office]."

Mr Brown is aware of much criticism and believes that it may help the firm to remain focused on its goals. "Bad news is good news, if you know what I mean. We have to be careful the restructuring does not continue to be a decline."

Grant Thornton is another firm that has found itself paring offices in the wake of merger activity. Mr Burt Fischer, the chief executive, says it recently completed the rationalisation of its 1985 combination with Fox & Co. Since the acquisition, the firm has closed 13 offices and its revenues have been flat for the past three years.

Mr Fischer says his firm recently completed a process of self-evaluation in which the firm sought to distinguish itself from the competition. Mr Maister agrees that this is a useful and necessary process. "The real point of strategy is figuring out an innovative way to compete," he argues. He says that middle-market firms suffer from an identity crisis because "there is no difference

in the way they do things."

One way for a firm to distinguish itself from its peers is to specialise in a particular industry or provide a service that others do not provide.

There is a problem, however, in that several firms have chosen the same industries of specialisation. RDO Sedman, Pannell and L&H are all trying to lay claim to the real estate and hospitality markets. The giant Deloitte & Touche is challenging them.

Even if a niche is found, becoming a specialist firm does not guarantee success. It can lay the firm open to the vagaries of the particular industry, as another mid-sized firm has found.

Spicer & Oppenheim has long been recognised as a niche firm, serving primarily Wall Street brokerages. It is more specialised than most of the second-tier firms. Until recently, three large clients, Bear Stearns, Neuberger & Berenson and Sanford C. Bernstein accounted for a large chunk of the firm's business, perhaps as much as 40 per cent.

Having its fortunes tied to those of Wall Street proved detrimental, though. After the crash, S&O shed 20 per cent of its partners as all of Wall Street made cuts. The firm had 86 partners in March 1989, down from 107 in 1988.

Worse yet, its biggest client, Bear Stearns, was snatched

away by Deloitte & Touche late in 1989. Both Mr Kullberg and Mr Maister agree that although the reasons for it may not be logical, the largest clients of mid-sized firms will continue to gravitate toward the Big Six.

"It's no secret that every one of the Big Six is actively pursuing that market," says Mr Maister. What, then, is the prognosis for the mid-sized US firm? "The general outlook is not encouraging. This is a very, very competitive profession."

In the short term, the move toward specialisation will continue; the firms have already committed themselves to the process. They have come to the realisation that they cannot survive as one-stop shops. Further consolidation of the group by merger of relative equals is likely, because the "bigger is better" attitude still lives. The heads of both L&H and RDO Sedman have stated that they see one or two firms dominating the second tier and both firms have used merger as the preferred means of growth.

Whatever the tactical moves are, they had better be on target. Some of these firms are only one poor decision away from extinction.

Thomas LaFreniere is the editor of the International Accounting Bulletin, published by LaFreniere Publications of Dublin, Ireland.

FINANCIAL TIMES THURSDAY APRIL 12 1990

## Financial Directors

To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation. InterExec not only provides career advice to successful executives but also retains the unique facility of our subsidiary company InterMed to bridge the critical gap between counselling and the right job. InterMed maintains a unique data base of some 6,000 unadvertised vacancies, per annum, providing the only confidential placement service. If you are considering a move or need a new challenge then telephone (01-930 5041) for an exploratory meeting without obligation.

InterExec Plc  
London House, 19 Charing Cross Road,  
LONDON WC2H 0ES.

The service offered by InterExec is free and can be used independently of the Consulting Service.

## Senior Financial Managers

APPOINTMENTS  
ADVERTISEMENT

Due to the non-publication  
of the Financial Times  
on Good Friday 13th April,  
Bank Holiday,  
the appointments pages  
will be appearing on  
Wednesday 11th April 1990,  
and Thursday 12th April 1990,  
in all editions.

FINANCIAL TIMES

EUROPE &amp; BUSINESS NEWS

## ACCOUNTANCY APPOINTMENTS

Finance Director  
Designate

## North West

Our client, a rapidly expanding and highly successful Group of companies involved in a range of leisure and care related activities, is poised for further significant and exciting growth.

In line with this a commercially-minded Finance Director Designate is now required who can make a major contribution operationally and strategically to future success.

Reporting to the Group MD the appointee will be involved in all aspects of financial management and will play a vital development role in producing financial projections and monitoring growth plans.

Candidates, qualified Chartered Accountants aged

£33,000 + car + benefits

35-45, will be fully conversant with financial and management accounting with sound systems experience and the potential to play an important role in strategic planning.

Personal qualities must include: adaptability, tenacity, resilience and a high degree of self motivation supported by initiative, energy and commitment.

To apply for this challenging role please send full personal and career details, including current remuneration quoting reference F/524/B to Paul Bailey, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

Ernst &amp; Young

SEARCH AND SELECTION

Rapid growth in a blue-chip group  
Middlesex

Our client is major part of a UK blue-chip plc engaged in a fast expanding manufacturing and service industry which is expecting a growth rate of at least 30% in the coming year. In line with impressive growth in the business, two ambitious accountants are needed immediately to play vital roles in the central finance function.

Group Chief Accountant  
to £33,000 + car

You will have complete responsibility for the Group Financial Accounting, Treasury and Financial Systems functions and will manage a team of twelve. An ACA or ACCA aged around 30, you will have enjoyed a successful career to date, most recently within the financial function of a large group. Ref. 420.

Management Accountant  
to £26,000 + car

Your role will combine regular management reporting with a significant level of ad hoc work and will provide an excellent introduction to industry for a relatively newly qualified accountant aged mid-twenties. Ref. 421.

Both positions call for committed career-minded individuals with strong personalities, capable of rising to the challenges presented by rapid growth.

Interested applicants should write enclosing CV, and daytime telephone number quoting the appropriate reference to Nigel Bates FCA, Whitehead Rice Ltd., 43 Welbeck Street, London W1M 7PG. Tel: 01-437 8736.

Whitehead Rice

MANAGEMENT SELECTION

Financial Controller  
Property

## S. East

Our client, a medium sized plc, is a well known and respected property developer with operations throughout the South-East. The group has an enviable reputation for building well-designed, quality units and is committed to steady expansion throughout the UK in selected locations.

Reporting to the Group Finance Director, this challenging role will encompass full financial control responsibilities through the enhancement and development of management information and financial reporting systems. The ability to adopt a hands-on approach to problem solving is considered essential. This is an excellent opportunity for an ambitious individual to become fully involved in the management of a growing Plc.

The ideal candidate, a highly motivated individual aged 28-33, should have at least three years post-qualification experience, preferably within the property sector. Strong communication skills and a high degree of self confidence are essential requirements in order to liaise effectively with senior management and lead a committed finance team.

In addition to the advertised salary, the benefits package will include a fully expensed car, profit related bonus, attractive pension scheme and medical insurance. Prospects for promotion will be limited only by personal ability.

If you are interested in this challenging and demanding role please write, enclosing a detailed CV, to James Hyde at the address below.

ST. JAMES  
ASSOCIATES

MANAGEMENT SELECTION

52 ST. JAMES'S SQUARE, LONDON SW1Y 4JR FAX: 01-930 7470. TELEPHONE: 01-839 7595.

A GKR Group Company

£35,000 + Car

CHIEF  
FINANCIAL OFFICER

You will join a key subsidiary within a well-established and successful multinational company, operating internationally in the chemical and pharmaceutical industries and forecasting continued strong growth - generated organically and by acquisition - in domestic and overseas markets.

Formal qualifications and demonstrable financial skills are a prerequisite for this challenging and rewarding position as is the ability to participate in the team management

and direction of the overall business. A proactive style will complement the existing culture of the company, which has developed sophisticated management systems and a total commitment to quality in its products and the services it offers to its clients.

The remuneration package is consistent with a position of this stature. Relocation expenses to the South East, will be reimbursed where necessary. Please write in confidence with succinct letter/CV, quoting Reference 9021.

Roger Stephens  
& Associates3 Park Street, Old Basing, Hants RG24 5AT  
Telephone: 0707 225961 Fax: 0707 271366

## DIVISIONAL FINANCIAL CONTROLLER

Young (mid/late twenties)  
manufacturing oriented accountant on the way up  
Up to £30,000 + car

Four long-established companies, over £100 million turnover, high profit margins and modern but intensely practical management techniques and it really is as good as it sounds! The Chairman of this Division, which is part of a major manufacturing group, gives his MD's plenty of autonomy but, quite properly, keeps a hawk-like eye on financial performance. We are looking for a sharp young accountant (probably CIMA) to take responsibility for the collation, consolidation and analysis - with emphasis on the analysis - of regular financial reviews raised by the individual companies. You will report directly to the Chairman and will be closely involved in every commercial aspect of the management of the Division - including acquisition studies and recommendations when appropriate. It's a job for gritty hard work and a good brain. The location will tell you something about the priorities: it will be based in an operating company, not a head office; the options are West of London and the East Midlands. This is a growth position: effective performance here should mean an FD role with a subsidiary company within a couple of years. Please send full career details, quoting reference WE 0075, to Terry Ward, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL Tel: 01-439 4581.

WARD EXECUTIVE

LIMITED

Executive Search &amp; Selection



BP OIL

CREDIT CONTROLLER  
MARINE FUELS AND LUBRICANTS  
A KEY ROLE IN A GLOBAL BUSINESS

BP Marine, part of BP Oil, is a major supplier of fuels and lubricants to ship operators world-wide.

As part of the small credit management team reporting to the Credit Manager, your role will be critical to the success of the international business. It will involve assisting in the provision of a credit management service for our marine business. This will include advising sales units and associated companies in the UK and sales agents overseas on the application of credit policy and procedures, following up delinquent accounts and negotiating repayment, and assessing the creditworthiness of existing and prospective customers.

You must have at least five years' experience in Credit Management, ideally with an oil major or a shipping banker. Preference will be given to anyone with an appropriate professional qualification or to members of the Institute of Credit Management. Salary is negotiable and excellent benefits include a non-contributory pension and assistance with relocation costs, where appropriate. Please write or telephone for an application form quoting ref: MF002 to: Mrs Lawrence, The British Petroleum Company plc, Britannic House, Moor Lane, London EC2Y 9BU. Tel: 01-920 2778. BP is an equal opportunity employer.

مكتبة النور



# Finance Manager

**Brentwood Banking**  
**c£30,000 + Mortgage Benefits + Car**

This new position is ideally suited to a young chartered accountant who has experience of the banking or financial services sector. Our client is a most highly regarded and well established plc whose principle activities span International Banking and Investment.

The Group is continually developing and expanding with a broader range of services than most competitors and as a consequence of this increased activity this new position of Finance Manager has been formed to accelerate these developments and improvements. The role will form part of the finance team reporting to Group board level. Responsibilities will include the improvement of management information, planning and analysis and assisting in the development of new systems to be used in the near future.

Candidates should be qualified chartered accountants, aged in their 20's, who can have a sound practical approach to their work. This role will be in the forefront of a changing environment so it is vital that candidates are able to work with staff at all levels and bring enthusiasm to the Group. Career opportunities are first class.

Please telephone or write enclosing full curriculum vitae quoting ref. 416 to: Philip Cartwright FCMA, 97 Jermy Street, London SW1Y 6JE. Tel: 01-889 4572

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## Appointments Advertising

appears every  
 Wednesday and  
 Thursday, Friday  
 (International  
 Edition)

For further  
 information  
 please call:  
 01-873 3000

Jennifer Hudson  
 ext 3607

Richard Huggins  
 ext 3460

Stewart Maddock  
 ext 3392

FINANCIAL TIMES

## Assistant Fund Managers Equity & Bonds

**City c£30,000 + banking benefits + car**

A major international investment institution in the City requires a number of Junior Fund Managers to cover the Japanese, European, UK, and North American markets.

Candidates must be graduates with at least 2 years relevant experience and are likely to be in their mid 20's.

This is an expanding environment and career prospects are excellent.

To apply, please send your career details to Marilyn Davidson at the address below:

**Independent Recruiters**  
 081-741 9595

Broadway Chambers,  
 14-26 Hammersmith Broadway,  
 London W6 7AF

## EA Electricity Association Chief Accountant Participate in the Management of Change

**London**  
**c£35,000**

The Electricity Association is the major new trade organisation formed by Britain's electricity supply companies. The Association is an entirely new body reflecting the interests of its members both nationally and internationally. In addition to being a prime forum for electricity producers and suppliers, it is a major centre for research and professional services.

Professional services to member companies are provided by its subsidiary company Electricity Association Services Limited (EASL), which is currently undergoing a process of transformation aimed at producing a profit orientated organisation run along commercial lines. The finance function is a key element in this

process and currently seeks to recruit a senior member of its management team. EASL has a projected annual turnover of £50 million.

In addition to responsibility for the day to day running of the 16 strong accounts department, the Chief Accountant will be expected to help spearhead the "commercialisation" of the company. This will involve developing the existing accounting systems and ensuring the smooth completion of their transfer to an IBM AS400. The introduction of cash management systems and improvement of existing financial controls are also considered to be areas of importance.

Candidates will be qualified accountants, probably in their thirties, with experience either running an

accounts department in a small company or having held both management and financial accounting positions in a larger organisation. Of prime importance will be the ability to demonstrate a commercial approach coupled with strong communication and management skills.

The role offers the rare opportunity to make your mark on an organisation and its future success. Interested candidates should send their CV quoting current salary and reference G/1042 to Susan Ryder at the address below:

Executive Selection Division  
 Price Waterhouse  
 Management Consultants  
 No. 1 London Bridge  
 London SE1 9QL

**Price Waterhouse**



**SUSSEX COAST**

**c.£33,000 + CAR**

## Head of Management Accounting

Following extensive restructuring of its activities, this major company is embarking on a programme of substantial commercial development. The central finance function will play an important role in successfully achieving these corporate objectives.

A new and far reaching management information system is being implemented which will be one of the largest and most modern in the UK. As Head of a large management accounting team you will provide a comprehensive service which will include responsibilities for enhancing the reporting and raising the profile of financial monitoring throughout the company. Core responsibilities will include the successful implementation and development of the new MIS, the timely production of monthly accounts and reports and the coordination and preparation of cost budgets and forecasts.

A commercially aware qualified accountant, aged about 30, you will possess up-to-date knowledge of modern management accounting techniques including both mainframe and PC computer systems. Several years experience of providing management information to tight timescales in a medium/large plc is a requirement. In addition to accounting and managerial skills you will also require the personality to promote the management accounting function throughout the company.

Please send full personal and career details, including remuneration level and daytime telephone number in confidence to Ann Shepherd, Coopers & Lybrand Deloitte Executive Resourcing, 76 Shoe Lane, London EC4A 3JB, quoting reference AS684 on both envelope and letter.

Coopers & Lybrand  
 Deloitte  
 Executive Resourcing

Coopers & Lybrand Deloitte is the business name used by Coopers & Lybrand and Deloitte Haskins & Sells in the UK. The two firms are to merge on 29 April 1990.

## CHIEF ACCOUNTANT

**Peterborough**

**To £30,000 + car**

Our client is a leading publishing group. It wishes to appoint a young qualified accountant (ACA or ACMA) with approximately two years' operating experience, to join a Division which has achieved consistent annual growth of 20% in recent years.

Reporting to the Finance Director, the successful candidate will head a team of eighteen. With responsibility for financial and statutory accounting functions, the Chief Accountant's role will also include liaison with managers throughout the Division in order to consolidate and feed back vital financial information.

With the group's strong reputation for acquisitive and organic growth, career prospects are excellent, with early exposure to a dynamic business environment and opportunities for special project work.

Salary and benefits (including relocation assistance where necessary) will reflect the importance of this role.

Please call Elisabeth Jordan on 0753 857181, or send her your career details at Digby Moore Associates, Mountbatten House, Victoria Street, Windsor, Berkshire SL4 1HE. Fax: 0753 860696.

**DIGBY MOORE ASSOCIATES**  
 SEARCH SELECTION

## Finance Director

**Humberside**

**c £35,000 + Car + Benefits**

Our client is a \$1 billion division of a renowned US multinational, responsible for manufacturing and marketing fast-moving consumer products in many countries around the world. A high calibre finance professional is now being sought to lead the finance function of a \$140 million business group within this division, that has manufacturing and marketing activities in Spain and the UK. Operating in buoyant markets, the predominantly branded products are sold nationally through all trade sectors by large decentralised sales forces. Considerable growth is being experienced, and the organisation is undergoing significant change, including major investments in new technology.

The successful candidate will join a young, progressive management team in driving the business to its maximum potential. Assuming full responsibility

for all aspects of the finance function, initial emphasis will be placed on the improvement of management information systems and controls.

Candidates will be graduate Chartered Accountants, possibly with a further business qualification, who can demonstrate a track record of achievement to date, along with commercial experience in a fast-moving environment. A high degree of technical competence, well developed leadership and communication skills, self motivation, and a strong personal presence are pre-requisites for success in the role. Future prospects for the right individual are considered excellent.

Interested applicants should contact James J. Russell, quoting ref. L8533, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.



**Michael Page Finance**

International Recruitment Consultants  
 London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
 Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Financial Director Designate

**West Midlands**

**c£30,000 + benefits**

This rapidly expanding international design group servicing the building and construction industry requires an experienced accountant to work with the Partners in further developing the business. Particular emphasis will be placed on the introduction of financial control systems for this group which now has an annual fee income in excess of £5m.

Candidates will be qualified accountants, ideally aged 28-35, who can demonstrate a strong background in financial control with a good knowledge of computerised management information systems. An understanding of the wider financial market place and experience in the

construction, or an allied industry, would be beneficial. Personal qualities should include a strong personality and the ability to communicate effectively at all levels.

The remuneration package will include the provision of a company car, profit share and private health arrangements. Upon incorporation, the job holder will be appointed to the group board.

Please apply in confidence to Stephen Bailey, quoting reference F1003B at Ernst & Young Search and Selection, PO Box 1, 3 Colmore Row, Birmingham B3 2DS.

**Ernst & Young**

SEARCH AND SELECTION



## Young Financial Controller

**A First Class Development Opportunity**  
Thames Valley,  
c £30,000, Car, Benefits

# Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

This position provides an outstanding opportunity for an individual wishing to make a substantial contribution to a highly profitable and rapidly expanding company. With a £12m turnover, established in just 2 years of trading, the company markets a range of perishable food products to major High Street multiples and other sectors of the retail grocery trade. It aims to expand its product range, and to maximise the greatest potential of these core markets. The company's commitment to this is backed by the development of a highly automated production plant which will be fully operational from mid 1991, and in which the controller will play an integral part. This will involve relocation to the Shropshire area by late 1992. The responsibilities will be to take full control of all aspects of the finance and administration function, with particular emphasis on financial planning and systems development. As a qualified accountant aged under 35 you should be able to demonstrate a progressive career to date in a senior financial role in a demanding commercial environment. The tenacity to commit yourself to the longer term objectives of the company whilst playing an influential role in a small senior management team, is seen as paramount. The post carries first class benefits and enormous potential for career development. Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.W. Conchie, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP. 0753 859851, Fax: 0753 853339, quoting Ref: W20020/FT.

## UK COMMERCIAL DIRECTOR (FINANCE)

East Midlands c. £50,000 Neg+Car

A qualified Accountant with a broad range of business skills is required by our Client, a high profile company in multiple retailing. A household name, renowned for their innovative and creative approach, their success has been in developing volume fashion markets.

Reporting to the Managing Director, this new appointment will involve the formulation and development of financial and commercial strategy. The broad brief will provide a great deal of autonomy and include cash and asset management, liaising with the Managing Director and external bodies on financial and other business matters.

The successful applicant will be able to demonstrate a practical hands-on approach to commercial management. Previous multiple retailing experience would be ideal, together with the drive and presence to command respect both within and outside the organisation.

This key role represents an outstanding opportunity in a stimulating environment with a progressive company. The rewards are extensive and reflect the importance of the position, and include a company car and relocation assistance if required.

Please write with full career details including salary and quoting reference L/136/90 to Simon Clements.

## KPMG Peat Marwick Selection

Arlan House, Salisbury Road, Leicester LE1 7QS. Telephone (0533) 471122.

## FINANCE DIRECTOR

To help run an £80 million turnover, marketing led, manufacturing and distribution business

c.£45,000 + car

North Essex

At this level, financial/accounting competence can (almost) be taken for granted; sadly, it's still far more difficult to find Finance Directors who flourish in a role which is essentially commercial, with close involvement in every aspect of the business, from manufacture to sales. Yet only such a candidate will satisfy us. Probably the UK's major force in their own particular manufacturing sector, our clients turn over £80 million, from products marketed essentially but not exclusively through builders' merchants. The immediate task will involve a major role in the rationalisation of the business (and in this case, that's a positive concept) and in the development of appropriate accounting and reporting structures which will be essential to planned growth. Financial procedures are already reasonably sophisticated and accurate management information is available, but the emphasis must now be on relevance and speed: the clever thing will be to make it simple. To achieve this, while motivating a committed accounting team, we are looking for an energetic business professional with an accounting qualification and a proven track record in the finance field. A manufacturing background is essential, multi-site experience will be particularly valuable. The future looks fascinating: the company has realistic European ambitions, while the parent group has a record of promoting functional directors into line management. Bonus should add at least £5,000 to a base salary of £40,000. Please send full career details, quoting reference WE 0077, to Terry Ward, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1N 2QL. Tel: 01-439 4581.

## WARD EXECUTIVE

LIMITED  
Executive Search & Selection

## Tax Manager - Research and Planning City to £50,000 plus executive benefits

Our client is a well-known international plc engaged in the service sector. In its field it is the largest group in Europe and among the top three worldwide. It has an active acquisition programme, particularly in countries where it is not yet a market leader. A new corporate finance team has recently been appointed to support the group in achieving its ambitions.

The appointment of Tax Manager - Research and Planning is new and has been designed to be free of tax compliance responsibility to allow full and active involvement from an early stage in mergers, acquisitions and disposals, covering all tax implications. You will also be responsible for conducting a continuous review of the existing group structure to identify tax inefficiencies and carrying out wide-ranging tax research related to non-routine transactions and new product development. You will deputise for the Group Taxation Controller in his absence.

A graduate Chartered Accountant or Solicitor, probably in your thirties, you will have a strong UK corporate tax background gained with a major firm of accountants or solicitors, or a large UK multinational plc. Familiarity with business and taxation in North America, Europe and Australia would be advantageous. The role demands strong personal presence and communication abilities. Interested candidates should write enclosing CV and daytime telephone number, quoting Ref. 419 to Nigel Bates FCA, Whitehead Rice Ltd., 43 Welbeck Street, London W1M 7PG. Tel. 01-637 8736.

*Whitehead Rice*

MANAGEMENT SELECTION

## LILLEY Acquisitions Manager

Major Construction Group

c. £40,000 + Bonus

Glasgow

Excellent opportunity for successful finance professional to join a fast growing, profitable PLC to manage acquisitions, divestments and joint venture initiatives.

Generous base salary plus performance bonus. Executive benefits to include quality car.

### THE COMPANY

- ◆ Broad based construction, civil engineering, house building and property group.
- ◆ Successful PLC; turnover in excess of £300m with exceptional growth planned.
- ◆ Highly acquisitive.

### THE POSITION

- ◆ Challenging role responsible for managing acquisitions and group development initiatives.
- ◆ Key Group strategic planning aspect.
- ◆ Reporting to Group Finance Director, control and monitor accounting and legal requirements of acquisition activity.

### QUALIFICATIONS

- ◆ Chartered Accountant, ideally mid 30's to mid 40's.
- ◆ Specific experience of acquisition management. Practical experience of financial control and balance sheet appraisal in construction industry vital.
- ◆ Excellent communication and interpersonal skills; entrepreneurial with ambition, energy and commitment.

Please write enclosing full cv, Ref GJ1361, 78 St Vincent Street, Glasgow, G2 5UB

S

N

GLASGOW - 041-204 4334  
LONDON - 01-499 3385 • BIRMINGHAM - 021-235 4656  
BLOUGH - 0753 694044 • HONG KONG - (852) 5 217135

## Oil Market Consultancy Service

Oil market Economist/Analyst, World Bank Consultant, (PhD, Dip., MCIM, MBIM) is available to undertake any Oil consultancy work, oil markets research and analysis, feasibility studies and surveys. Wide to travel Worldwide at customer's request. For any services. Please contact or write to:

Dr M G Salameh,  
Spring Croft, Sturt  
Avenue,  
Haslemere,  
Surrey GU27 3SJ,  
England  
Telephone: (0428) 4137  
Fax: (0428) 56262

## FIRST JOBBER

Computer handles accounts PA. An exciting PA opportunity exists for a first jobber with top maths grade to help run London W1 creative agency. Includes helping maintain computer records/accounts. Excellent prospects. Fax cv to 01-497 9151 or post to:

Box A796, Financial Times, One Southwark Bridge, London SE1 9SL

## ACCOUNTANT REQUIRED

All Clinton Cards Plc are seeking experienced of their retail and chain. The candidate should be ACA/ACMA/ACCA member. Reply to Mr S.A. Laver, Financial Director, at the Crystal Building, Langdon Road, Longhoughton, Essex, SS10 3TA.

## BUSINESSLAND.

## Chief Financial Officer

£70k plus bonus, car and stock options  
Berkshire

Businessland is a quoted, US \$1.5 billion turnover systems integration corporation. Essentially a major retailer/distributor, it sells, services, and supports microcomputer and workstation products from leading manufacturers.

A fast-track, business orientated Chief Financial Officer of the highest calibre is now required to play a leading role in driving forward the rapid expansion (turnover currently £100 million) of the UK operation.

As a Board director, the role carries full responsibility for the financial, MIS, administrative and legal functions, with reporting lines to the UK Chief Executive and CFO in the USA.

A demanding, hands-on role, this is no soft option. It calls for a tough

commercial business manager with all the qualities one would expect within a dynamic, fast growth organisation. Chief amongst these are self-motivation, and commitment to efficiency and excellence, a desire to be involved in the overall management of the business, and a clear learning towards IT with proven spreadsheet literacy.

A qualified accountant and possibly MBA, previous (ideally international) experience within a large non-manufacturing, sales/service organisation would be useful. Critical, however, will be exposure to environments such as high volume retail or distribution where the emphasis has been upon pricing, inventory control, cash flow and monitoring of margins.

Along with the UK Chief Executive, the CFO is being tasked with building the UK operation into a £500 million business. For the energetic, successful high-flyer with a proven track record who will relish the challenge of meeting this goal, the rewards will be considerable.

To pursue this further, either telephone Hamish Davidson for an informal discussion or write to him quoting reference H/1041, enclosing a full CV and salary information.

**Executive Selection Division**  
**Price Waterhouse**  
Management Consultants  
No. 1 London Bridge  
London SE1 9QL  
Tel: 01-334 5833  
Fax: 01-403 6286

Price Waterhouse

## Finance Director Advertising Agency

Manchester

c. £25,000 + car

Leading independent North West full service Advertising Agency formed just over 12 months ago, and currently billing in excess of £12m, need a self-motivated Chartered Accountant to strengthen the existing management team.

The successful individual will be responsible for the development of management information systems and enhancement of the internal control environment. Advice on policy decisions and the strategic development of the company are an integral part of the position.

The ideal candidate will be a qualified Chartered Accountant with at least 12 to 24 months post qualification experience. Prior advertising industry experience is preferred, but not absolutely necessary.

CV in first instance to: Miss J. Molloy,  
Personnel Department, BDO Binder  
Hamlyn, Scottish Provident House,  
52 Brown Street, Manchester M2 2AU.

**BDO  
BINDER  
HAMLYN**

## Chief Financial Officer

West Midlands

c.£30,000 + Car

A major international industrial group has a small but fast growing distribution subsidiary, where turnover is expected to double in the next two years.

The Chief Financial Officer will join a young management team reporting to the Managing Director. His responsibilities will include accounting and treasury management, and other broad administrative tasks assisting the Managing Director. He will supervise a staff of 12. Candidates, in their late 20's only, should be qualified accountants from a major international accounting firm or from an international financially orientated company. They should have a minimum of 3 years industrial experience, a knowledge of modern computer systems and strong management skills.

Career prospects include promotion to sister companies, both in the UK and abroad.

Executive Selection Director, Nicholas Angell Limited,  
11 Waterloo Place, London SW1Y 4AU.

## FINANCIAL ACCOUNTANT

MAYFAIR c.£28K

Noble Raredon plc is a rapidly expanding public company with a number of business operations in Continental Europe and Turkey. These interests include Specialised Engineering, Leisure (Airlines, Hotels and Tour Operator), and an International Trading division.

In order to support our tight financial controls we have decided to create the position of Financial Accountant in our professional head office team. In this position you would be responsible for evaluating key operational functions within the Group, and ensuring that financial discipline is maintained, especially in our overseas operations. In addition, you will be expected to undertake investigative assignments, with the emphasis on achieving results and maintaining liaison with head office.

You must be a Chartered Accountant aged 26-30 years and have a flexible, pragmatic approach. You will have to be available to travel at short notice. Experience of computer systems and knowledge of the leisure industry would be an advantage. This position offers the opportunity to gain significant expertise in a number of growth areas with future prospects linked to demonstrated success.

Please apply by sending a concise CV to:  
Mr David Heaton, Finance Director,  
Noble Raredon plc, 73 South Audley Street,  
LONDON W1Y 5FE Tel. 01-493 3380

**NOBLE RAREDON**

## Appointments Advertising

appears every Wednesday and Thursday, Friday (International Edition)

For further information please call: 01-873 3000

Jennifer Hudson ext 3607

Richard Huggins ext 3460

Stewart Maddock ext 3392

**FINANCIAL TIMES**  
ECONOMICS BUSINESS NEWSPAPER



**GENERAL  
MANAGER  
FCA**

15 years Director level experience with Leading Financial Services Companies. Proven management skills Strategic Planning Financial Control Systems Development Team Leading Marketing. Successful track record with Start-ups. Banks and Adviser relations. Available Now for fresh projects.

Write Box A784, Financial Times, One Southwark Bridge, London SE1 9HL

**INVESTMENT/  
FUND  
MANAGEMENT**

Information technology consultant, 15 years experience, seeks assignments within fund management operations including insurance, private client, pension or related investment area. Feasibility studies, requirements definition, software evaluation, project management and systems implementation experience.

Write to Box A757, Financial Times, One Southwark Bridge, London SE1 9HL

**Finance Director****Financial Services**

c. £32,000

East Midlands

Substantial Performance Bonus/Benefits

Key member of Management Team in a wholly owned subsidiary of leading financial services group.

**THE COMPANY**

- ◇ Specialist Retail Finance Division comprising three separate operations.
- ◇ Well established with increasing market share in all sectors.
- ◇ Highly planned approach to business development and profitability.

**THE POSITION**

- ◇ Full financial and management services responsibilities for three operating companies. 60 staff.
- ◇ Major task to upgrade accounting systems with introduction of new software. Provide better financial information, more rapidly.
- ◇ Significant central management role in long term strategic planning. Report to Divisional Managing Director.

**THE PERSON**

- ◇ Essential: CA with senior level financial experience, good systems knowledge, strong managerial skills.
- ◇ Desirable: Aged 30-45, with experience of financial services market.
- ◇ Commercially orientated with flair for applying financial information to strategic planning. Excellent communicator.

Please write enclosing full cv, Ref BJ1467  
NBS, Bennetts Court, 6 Bennetts Hill,  
Birmingham, B2 5ST

BERMINGHAM • 021-333 4655  
LONDON • 01-493 3563 • MANCHESTER • 061-905 1498  
GLASGOW • 041-204 4354 • SLOUGH • 0753 69844  
BONG BONG • (0180) 5 27135

**CHIEF  
FINANCIAL  
OFFICER  
LONDON**

c. £60,000

+ BONUS

+ STOCK OPTIONS

Our client is the international operation of a major US software company whose turnover is approximately \$200m. This acknowledged leader in the rapidly expanding market for relational databases and software, is growing at a rate of 60% p.a.

Reporting to the executive Vice President, the successful candidate will be responsible for controlling all aspects of the financial and administrative function; including treasury, financial planning, forecasting and analysis of operations internationally.

This is a commercially orientated role and you would be expected to work closely with general management on major contracts, complex management issues and the development of policies and procedures. This will require travel globally to oversee numerous subsidiaries.

The ideal candidate will be a self-motivated, tough minded and committed Accountant able to deal with high growth and risk management. Experience of high tech and the software sector allied to an aggressive US environment will be a distinct advantage. Alongside your proven technical and management expertise you will possess a commercial personality. Age is unlikely to be below 35.

Please write in full confidence to Ronnie Sull,  
(Executive Search Division) enclosing a detailed resume.

**RICHARD JAMES  
ASSOCIATES**

PREMIER HOUSE, 10 GREYCOAT PLACE, LONDON SW1P 1BB.  
TELEPHONE: 01 222 8866, 01 222 8037/8. FAX: 01 222 5439. TELEX: 01 941 3609

**Director of Finance  
City Law Firm****London**

We are a long-established and successful firm of solicitors based in the City of London.

Through paying particular attention to providing the very highest quality of advice and service to our clients, supported by modern technology, the firm has developed a particularly strong reputation in the commercial property, corporate and financial fields. The firm currently comprises 21 partners and a staff in excess of 120 people.

In response to our recent growth, we are strengthening our management structure. Crucial to our continued development is the appointment of a Director of Finance.

£40,000 - £50,000 + benefits

Reporting to the firm's Finance Partner this new and challenging position offers an outstanding opportunity for someone who is of partnership calibre and possesses drive, initiative, good communication skills and a strong financial background.

The Finance Director will be responsible for providing a comprehensive accounting, financial control and reporting service and will be professionally qualified in accountancy. Proven post qualification experience is required, preferably, although not essentially, in a partnership environment.

The remuneration package will reflect the importance attached to this new position.

Please write with full career details to: Julian Walton,  
Bischoff & Co, PO Box 613, 25 City Road, London EC1Y 1BY

**Bischoff & Co.****SOUTH COAST**

c. £33,000 + CAR

**Financial Planning and Analysis**

Going through a period of exciting and significant change, this substantial PLC requires to strengthen its financial planning and analysis function to make vital contributions in the control and direction of its operations.

There are two newly established senior posts within the Corporate Finance team, with responsibilities for providing a disciplined and rigorous financial analysis, planning, budgeting and forecasting service, to assist the business managers to efficiently and effectively direct their activities on a sound commercial basis. If you have the right analytical abilities and the desire to make a major contribution in this rapidly changing organisation, we would be interested in hearing from you.

You will either be a qualified accountant or MBA, aged around late 20's, with experience of financial planning.

Investigative analysis, budgeting and computer modelling. Additionally, your skills and attributes in terms of creative thinking, numerical & verbal reasoning, people communications and being a "team player" will be given prominent consideration. Prospects for your own career development are excellent.

Please send full personal and career details, including remuneration level and daytime telephone number, in confidence to Christopher Haworth, Coopers & Lybrand Deloitte Executive Resourcing, 76 Shoe Lane, London EC4A 3UB, quoting reference CH682 on both envelope and letter.

Coopers  
& Lybrand  
Deloitte

Executive  
Resourcing

**COMMERCIAL ACCOUNTING CONTROLLER**

Progressive role with a progressive group

**Watford**

c £30,000 + bonus + car

This division, which contributes around £100m to the turnover of a major quoted group, provides distribution and storage services to a wide variety of blue chip clients operating mainly, but not exclusively, in the food sector.

Reporting to the Finance Director of the division and supported by a small team, the role of the Commercial Accounting Controller encompasses responsibility for the provision of business orientated information, liaison with operational management and a high degree of customer contact.

Prime responsibilities are the production and analysis of management accounts, budgets and forecasts with project appraisal and corporate planning being important additional elements of the role. Client contact stems from a major involvement in contract drafting and pricing policy decisions.

This vacancy has arisen through promotion and it is envisaged that success in this position over a two year period will lead to an appointment as Finance Director within one of the group companies.

The remuneration package includes an attractive salary, bonus scheme based on divisional results and a car. Benefits include a contributory pension scheme and free private health plan.

If you are a commercially orientated qualified accountant looking to join a progressive organisation with definite career prospects, please write enclosing a full C.V. to Bernard Farmer FCCA, Barber Recruitment Limited, The Grange, 3 Codicote Road, Welwyn, Herts. AL6 9LY or telephone 043871 6161.

**BARBER • RECRUITMENT • LIMITED**  
Accountancy Selection Consultants

**Qualified  
Accountants****Eastern European Languages**

• Russian • Polish • Czechoslovakian • Hungarian

Price Waterhouse is keen to recruit capable and ambitious accountants with a knowledge of a relevant language for our rapidly developing Eastern European practice, now with offices in Moscow, Warsaw, Prague and Budapest.

Your experience to date might have been in audit, tax, management consultancy or the public sector. We require all these skills to service our many different types of clients and needs, and are also recruiting professionals from other disciplines including law and financial consultancy. With PW you could be involved in joint ventures, privatisation studies, efficiency reviews, tax strategy or preparing business plans, as well as recurring audit assignments.

Your training needs will be met by our Pan-European training programme, with courses specifically designed to support every stage of your career as it develops, from newly qualified senior through to manager and beyond.

These opportunities to be part of a high quality, close-knit group of professionals in a rapidly developing commercial environment could be the start of your long term career with the firm. The strength of the PW practice in Europe and worldwide will provide you with opportunities for promotion, specialisation or further travel.

We offer you a competitive salary package, relocation assistance, periodic return flights to the UK and a car. If you have the required language skills and the professional and personal qualities needed to succeed in this challenging environment, please contact Mike Jennings, quoting reference number FT/040/80 at:

Price Waterhouse  
Southwark Towers  
32 London Bridge Street,  
London SE1 9SY.  
Tel: 01-407 8989.

**Price Waterhouse****Financial  
Controller**

Middlesex,

c £40,000, Bonus, Car,  
Other Benefits

Our client is a respected UK market leader specialising in the design and supply of sophisticated communications systems. Employing around 2,000 personnel and with a turnover in excess of £80m, the Company is profitable and well placed to meet the challenges of an increasingly competitive marketplace.

They are currently seeking a highly experienced Finance Controller who will assume responsibility for the effective co-ordination of the Company's finance functions through the management and motivation of an established financial team.

Reporting directly to the Chief Executive, you will have considerable corporate planning experience ideally gained in a medium/large, £multi-million turnover Company. A qualified Accountant, you will be required to undertake the preparation and interpretation of financial and management accounts in addition to the development of budgetary control systems which will satisfy the needs of a growing organisation. Essential personal qualities include a high degree of commercial acumen and the ability to analyse and utilise resources effectively.

To apply please write enclosing a full C.V. listing separately the names and addresses of any companies to whom you do not wish your details to be sent, to:

J.E. Holmwood, Hoggett Bowers Advertising, 1/2 Hanover Street, London W1R 9WB. 01-495 4595. Fax: 01-495 1037. All applications will be forwarded directly to our client who will conduct the interviews.

**Hoggett Bowers**

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER,  
NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE



## Influential Analysts

### Major International Growth Opportunities

#### Uxbridge

#### to £35,000 + FX Car + Benefits

Our client is currently entering a crucial and exciting phase of its International Development. With worldwide revenue in excess of \$1.2 billion, the company plans to become the premier independent energy producer in the world. This will be achieved through the extensive use of innovative technology, continued oil and gas exploration and a strategic acquisition policy.

The Finance Function, based in the new International Headquarters in Uxbridge, will play a vital role in the achievement of the company's growth objectives.

We are currently recruiting for two Performance Analysts whose primary responsibilities will be the co-ordination and analysis of management information. This will involve:

- Short and long term forecasting
- Involvement in the preparation of Annual budgets and 5 year plans
- Monthly management reporting to the US.

There will also be opportunities to travel as part of an acquisition evaluation and financing team on an ad-hoc basis.



**Michael Page Finance**  
International Recruitment Consultants

Applicants for these exciting positions should be qualified accountants (ACA/CIMA/CACA) or MBAs with a minimum of 2 years' post qualification experience gained ideally in a related energy field.

Aged under 35 you will possess excellent interpersonal skills, thrive on a challenge and be capable of exploiting opportunities in an environment where the level of commitment required is high.

In return you will receive an excellent remuneration package including a high base salary, fully expensed car, relocation assistance (where appropriate), non-contributory pension, life assurance, private medical cover and share savings plan.

If you feel you meet the above criteria please contact our advising consultant Nigel Milford at Michael Page Finance on (0753) 856151, or write to him at Windsor Bridge House, 1 Brocas Street, Eton, Berks SL4 6BW.

## Acquisitive US Multinational - FMCG - Overseas Travel

## International Financial Management

### Surrey

**c£30,000 + FX Car**

Our client is a market leading, multinational foods and consumer products group. An exceptional opportunity has arisen within the small international head office of a business division which has doubled in size in the last three years to over \$1 billion turnover.

Internal promotion has generated the requirement for a high calibre, commercially aware individual to make a major impact on the business. In a very broad financial management role, key areas of responsibilities will include:-

- Balance sheet management
- Review of capital structure and gearing
- Cashflow and working capital management
- Financial analysis and ad hoc projects
- Foreign Exchange management

The successful candidate will be a graduate chartered accountant, aged 27-30, with 2-3 years post qualification experience. Previous exposure to multi-currency accounting or treasury management would be advantageous.

Essential personal qualities will include strong interpersonal skills, a high level of commercial acumen and the drive and ambition to succeed within a multinational organisation.

International career development opportunities within this organisation are excellent. Interested candidates should submit their C.V.'s to Sajid Baloch MBA, at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey, KT22 8AG. Tel No. 0372 375661. Fax No. 0372 370101.



**Michael Page Finance**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle upon Tyne Glasgow & Worldwide

## GROUP FINANCIAL CONTROLLER

CENTRAL LONDON

**TO £38,000  
+ CAR + BENEFITS**



It is only recently that environmental issues have risen to the top of the national and international agenda. The challenge of solving these complex problems has provided a focus for development within the environmental services industry.

Our client, part of a major UK based multinational company, represents the leading edge of that development bringing together the very best technology and people across a wide range of disciplines in a number of specialist businesses. Having foreseen the potential of this business sector within the last decade, it is now growing at an outstanding rate with exceptional growth envisaged.

Reporting at Director level, the Group Financial Controller will monitor the performance of subsidiaries both in the UK and overseas. This will require streamlining all reporting procedures and ensuring that adequate systems are in place to accommodate the pace of development. The role will embrace the full range of responsibilities attached to a role of this importance including the identification and review of potential acquisitions and an effective contribution to business planning.

The ideal candidate, a qualified accountant aged 33, will have a minimum of 3 years post qualification experience to Manager level within Public Practice or in a group role in a commercial organisation. Strong commercial flair, combined with good business acumen and the ability to communicate at all levels are prerequisite.

To discuss this opportunity in greater detail, please contact Michael Herst or Jon Vork on 01-629 4463 (during office hours) or 01-502 1247/01-720 1527 (evenings and weekends), or by facsimile on 01-491 4705, quoting reference JAV373.

**HARRISON WILLIS**

EXECUTIVE SEARCH & SELECTION  
Cardinal House, 39-40 Albemarle Street, London W1X 3FD. Tel: 01-629 4463.

## MANAGEMENT ACCOUNTANT

A unique opportunity for a financial professional has been created by Fibronics (UK) Limited, the UK sales and distribution subsidiary of Fibronics International Inc. who are world leaders in the design and manufacture of fiberoptic and other high-bandwidth information transmission and distribution systems.

This important position involves responsibility for the financial operations including preparation of management accounts together with treasury, budgeting, taxation and insurance activities.

The successful candidate will work closely with and report to the Managing Director and produce key management information, liaise with external auditors and develop financial strategies. Close collaboration with the U.S. parent company's Chief Financial Officer will be a vital part of the job.

Fibronics' aggressive growth strategy and FDDI leadership position requires an ambitious accountant who can manage our market share expansion and revenue and profit objectives.

Applications are invited from recently qualified Chartered Accountants, ideally with international firm training and exposure to US accounting procedures.

This senior management position offers a very competitive remuneration package based on company results.

Please write, enclosing full C.V. to: **John White, Managing Director**

Fibronics (UK) Ltd., Telford House, Hamilton Close, Basingstoke, Hampshire. RG21 2YT

## FUND MANAGER

EUROPEAN INVESTMENTS

MAJOR INTERNATIONAL INVESTMENT INSTITUTION

Salary £Negotiable & Benefits

Our client, a highly reputable and well established City based organisation seeks a professional Fund Manager to manage an expanding team investing in the European markets.

The successful candidate will be a self motivated graduate with at least 5 years proven ability in the field. In addition a relevant qualification such as Stock Exchange Society of Investment Analyst examination and a European language would be advantageous.

Our client offers a competitive salary plus an excellent range of benefits, including low interest mortgage, company car, private medical insurance and non-contributory pension scheme.

Curriculum Vitae are invited in the strictest confidence to:

*Independent Recruiters*  
**081-741 9595**

Marilyn Davidson, Independent Recruiters Limited, Broadway Chambers, 14-26 Hammersmith Broadway, Hammersmith, London W6 7AF

## Financial Controller

Manufacturing  
Peterborough,  
c £30,000, Car

Success in this progressive, expanding operation has been achieved through aggressive business development and by the maintenance of high quality and technical standards. Our £11m client supplies a market leading range of high volume, manufactured goods throughout the UK. Reporting to the Managing Director, responsibility will be for the exercise of strong financial controls, the provision of management information to tight timescales, and the integrity of the accounting systems. The successful candidate will be expected to make a major contribution to the overall management of the company, as an active member of the senior executive team. Applicants, aged 28-40, qualified accountants, will have a high degree of commercial awareness gained within a manufacturing environment and be competent financial practitioners. Essential qualities include a 'hands on' management style, an appreciation of computer systems development and good interpersonal skills. Career prospects are excellent and will be dependent upon performance. Relocation is necessary. Male or female candidates should submit in confidence a comprehensive C.V. or telephone for a Personal History Form to, J.H. Wright, Hoggett Bowers plc, Brunswick House, 61-69, Newmarket Road, CAMBRIDGE, CB5 8EG, 0223 324441, Fax: 0223 323250, quoting Ref: F11148/FT.

# Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and WORCESTER

### QUALIFIED ACCOUNTANT

Central London

Salary Neg.

We are a progressive group of multi-national companies with diverse interests and can provide excellent career paths for qualified accountants seeking rapid career development.

Responsibilities will be varied and shall cover the preparation of strategic and business plans, development projects and potential acquisitions. You will review policies and accounting procedures for profit improvement opportunities and recommend strategies to achieve financial objectives and implement approved financial goals.

As a Qualified Accountant, preferably aged 25-35 you'll be an effective communicator with relevant industrial experience seeking to develop your career in the international field.

Languages, particularly French are important.

Salary and overall benefits package will not be a problem for attracting the right candidate.

Please write with a full career and salary history to:

Box A799, Financial Times,  
One Southwark Bridge, London SE1 9HL

## MANAGEMENT ACCOUNTANT

An expanding, U.K. Group of Companies dealing in shipping have a vacancy for an Internal Accountant to join the team. Qualifications preferred but not essential but Industrial/Commercial experience required. Please write sending C.V. to

Write Box A787, Financial Times,  
One Southwark Bridge,  
London SE1 9HL.

### HOTEL

FINANCIAL CONTROLLER CARIBBEAN

Exception opportunity for a qualified Financial Controller with hotel experience in a newly expanded luxury hotel project on a beautiful, large, English-speaking Caribbean island.

Salary Range - £25,000-£30,000. Please write with full C.V. to:  
Hotel Properties, Suite 500, Chestnut House,  
150 Regent Street, LONDON W1R 8EA

### ACCOUNTANCY RECRUITMENT CONSULTANT

Our Client is in need of an experienced Consultant who has knowledge of either the temporary or permanent markets. Your track record should be impressive together with the ability to develop business. Although there is a buoyant existing client base, you will be expected to build on it. Future prospects within the company are excellent, so only those looking for a long term career need apply.

CALL KIM ON 01 403 7588 (DAY) OR 01 314 1124 (EVE)  
LATE EVENINGS BY APPOINTMENT

### FINANCIAL CONTROLLER

HAYES, MIDDLESEX

27-30K + CAR + BENEFITS

We are a medium sized company trading in a perishable product. The company forms part of a Major International Group. Applicants for the position should be a qualified accountant, aged 28-38 with commercial experience and be computer literate, with a shift sleeve approach.

The duties will include the day to day financial management, company secretarial duties, enhancement of the Computerised system and preparation of monthly management accounts - reporting to the Managing Director, and the holding company abroad.

Write Box A781 Financial Times,  
One Southwark Bridge, London SE1 9HL

مكتبة الوطن







## TECHNOLOGY

The growth and development of information technology in the UK is being jeopardised by a skills shortage so severe that it is now being described as a crisis.

Moreover, the trend of demand outstripping supply shows no signs of reversing. Last week, National Economic Development Council working groups concerned with electronics warned that a national effort on skills development is necessary if the UK electronics industry is to make the best of its strengths and reduce its "large and persistent" trade deficit.

The National Computing Centre (NCC), which has the responsibility of promoting best practice in data processing in UK companies, reckons there are about 250,000 people working in IT jobs for user companies - that is, companies which use computers to support their business.

Computer manufacturers and computing services companies were not included; these organisations also face shortages but because they work at the leading edge of software technology they can often have their pick of the best candidates.

The demand for people to fill jobs in user companies is increasing at about 5 per cent a year, the NCC says, and there are too few people to meet the demand. The shortfall is currently reckoned at 20,000 computer specialists; if the trend continues the shortfall will be 35,000 in two years' time and 60,000 by the middle of the 1990s.

The effect will be to exaggerate the pressure on many data centres to extend and develop existing software while designing and developing new software to underpin new business initiatives.

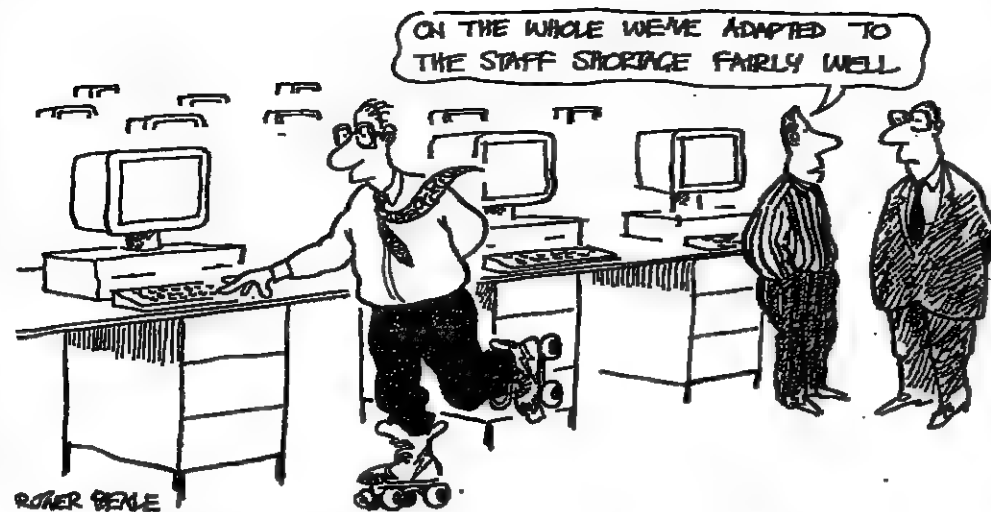
Maintenance may be dull work but it occupies 70 per cent of a data centre's resources. A consequence is that there is a substantial backlog - two years or more in some instances - of new projects in most data centres.

From a business point of view, the greatest penalty of the projects backlog is the cost of lost opportunities. If it takes two years to develop a system to take advantage of a window of opportunity in the marketplace, the window will have closed and the opportunity lost before the system is delivered. Time, money and opportunity will all have been wasted.

The problem is more than just the chronic shortage of skilled software engineers. It is

Alan Cane describes the steps which companies are taking to alleviate a chronic shortage of IT skills

## High premium on a scarce resource



ROGER BENTLEY

also the result of methods of developing software which owe more to the craft tradition than engineering discipline. A result is that in addition to projects delivered late or over budget, much software is either abandoned or has to be rewritten.

The problem may be serious, but not uniformly so, surveys have shown. It is at its worst in south-east England, around London and the M4 corridor where staff turnover in large companies can be anything from 8 per cent to 30 per cent.

The principal demand over the next few years is expected to come from small companies moving into computing for the first time and from large companies developing their information technology capabilities. There are fears, for example, that the insurance industry will create an explosion of demand for IT staff in the south west.

A further factor is the so-called "demographic time bomb". Skills shortages are going to seem even worse over the next few years because of changes in the pattern of the working population. There will be fewer young people in the 18-24 age range over the next couple of years - in fewer by

1981. At the same time, however, the overall available workforce is increasing in size although becoming older. This is because of a diversity of factors - more women will be available for work, for example; more people will be entering the working pool than retiring.

The National Computing Centre concludes that although there may be a skills shortage, there is no shortage of people anxious for a job in IT if given the chance. The centre advises firms to make greater efforts to recruit older people, women, ethnic minorities and people without academic qualifications. Many departments still insist on a graduates-only intake for the information systems function.

Yet the indications are that the balance of skills required from information systems specialists has changed significantly. Employers want more than analytical ability and logical minds; they are looking for communication and interpersonal skills.

Today's ideal recruit to the information systems function combines a good business brain with competence in tech-

nology. The hope is they will eventually become a "hybrid" manager, able to bridge the gulf between computer systems and lines of business. Interestingly, college courses aimed at producing graduates who are immediately usable by industry have not proved entirely successful, the NCC says, indicating that these courses are not yet properly attuned to employer's needs.

While the skills shortage seems intractable, managers are pinning their hopes on three "magic bullets" for temporary alleviation of the symptoms.

● **Investment in technology.** The hope is that computer systems can be developed which will make it simpler to write software using skilled programmers or even no programmers at all. These are called fourth generation languages (4GLs) and computer-aided systems engineering (CASE). Companies which have used these systems often report impressive increases in productivity, yet Mary Cockcroft of Pagoda, a new company specialising in methods of tackling the skills crisis, says: "I have not, in years of trying, found anyone

who can give me hard figures on the benefits of 4GLs or CASE over a whole development programme. When you analyse the claims closely it all starts to fall apart."

Nevertheless, 4GLs and CASE can contribute substantially to software productivity, but they are not a panacea. In particular, companies often underestimate how much retraining they will have to undertake to use software tools effectively.

● **Externalisation.** At one end of the scale this could involve a total facilities management contract with a company like Eosyn or UK or EDS of the US. At the other, it means the use of packaged software.

Kit Grindley of consultants Price Waterhouse estimates that when packages are included, more than 50 per cent of the UK's computer programme are provided through outsourcing.

Externalisation also offers opportunities to freelance software contractors. Fifteen years ago there were 200 in the UK; now there are nearly 20,000. Outsourcing can be used in the long term if a company is going to be an effective user of technology it has to control the technology.

● **Salaries.** It would be naive to say that money is unimportant, but there is no evidence that high salaries motivate staff or reduce turnover rates. Software people seem to be driven more by the challenge of the work, and the respect of their peers and managers. Where cash has been used - in the run up to Big Bang in the City of London, for example - it simply caused a ratchet effect and generated ill will (and poor systems).

The uncomfortable conclusion is that to get the best from what will remain a scarce resource, management will have to make changes in recruitment, training and career prospects on a greater scale than it yet anticipates.

For companies with hundreds of data processing staff spread through the organisation, the task is complex and challenging. Butler Cox, the IT management consultancy, points to the importance of managers with people skills in the data processing management team, a role into which all technical people do not naturally grow.

It will involve substantial investments in time and money, but the alternative will be data processing departments unable to meet the changing demands of modern business.

### A computer by any other name

IT is common enough for European or US companies to sell Japanese personal computers under a non-oriental brand name, but now a Japanese manufacturer is selling a PC which is made in France.

Citizen Europe of Uxbridge in the UK, the European computer printer arm of the Japanese watch company, is planning to sell a range of PCs manufactured by the French company Normarel. The machines will be sold through Citizen's European computer printer distribution outlets under the Citizen name.

The PCs are based on Intel's 286, 386 or 386SX processors and incorporate floppy disk drives made by Citizen.

Daewoo, of North Korea, is also planning to sell its IBM compatible machines in the UK under its own name - they are already sold in the US, France, and Korea. The machines will be sold in the UK through software and peripherals distributor Software Limited, of London.

### Polish telephones exchange signals

POLISH hotels will be the first customers of a UK-designed business telephone exchange which uses a novel technological approach to bridge the difference between analogue and digital telephone systems.

Developed by Expander Systems, of Basingstoke, the EXI exchange sends the telephone conversations as an analogue signal, in the same way as older exchange equipment. But like the more modern digital exchanges it breaks down the conversation into tiny bits, puts them into a package and the reassembles the call at the other end.

This technique, known as time division multiplexing, does away with the clumsy switching between outside and internal telephone lines of analogue exchanges.

The exchange is to be distributed in Poland by Farnel, of Warsaw, the furniture and information technology company, initially to hotels.

### Oil and water in the pipeline

ONE of the difficulties encountered by exploration teams extracting oil from the sea



### WORTH WATCHING

Della Bradshaw

bed is how to calculate the amount of water mixed in with the oil.

In the past most exploration companies have had to extract samples of the oily liquid in order to see what it contains - a time-consuming business. But a computer-aided measurement device, developed by Rosemount, of Minneapolis, helps solve the problem by analysing the oil and water combination as it flows through the pipes.

The device uses a group of sensors built into two U-shaped tubes which form a cut-de-see off the main pipeline. The sensors measure the temperature, density and flow rate of the oil, and then feed the data by wire to the Net Oil Computer, as it is called. From the data supplied, the computer can calculate the proportions of oil and water.

### Walking away with clear sound

THE crackling and fading often associated with mobile telephone calls will not plague the next generation of digital cellular telephones, according to researchers by Datascope Europe.

The digital services, often known as GSM, will come into use across Europe in 1991, offering significant quality improvements over the analogue services of today.

The drawback, according to the research (done in co-operation with Bangsby, of Zetech Wood), is that the digital phones will be 30 per cent more expensive to buy and will weigh more than their analogue equivalents. The first phones on the market will be car phones rather than the hand-held units popular in the UK.

However, if you want a cheap, lightweight phone, the

report suggests that it may be better to wait until the personal communications network technology becomes established in the mid-1990s.

### A cleaner drop to drink

FEARS about the quality of drinking water are putting pressure on water companies to clean up their act.

To help them remove aluminium from tap water, Handy Chemicals, of Quebec, part of Alcan Aluminium of Canada, has begun production of a liquid compound that can do the job effectively.

Polymeric aluminium silicate sulphate is a polymer of aluminium sulphate which acts as a coagulant, taking residual aluminium out of the water. It can be used as a direct replacement for aluminium sulphate in the clean-up process. The patented compound can also be used in the pulp and paper industry for making the paper impervious.

### Orchestra enters the sitting room

IMAGINE relaxing in your sitting room and being able to listen to classical music which sounds just as if you are in the concert hall.

That is the experience promised by a sound system known as Ambisonics, a technology developed at Oxford and Reading Universities with funding from the British Technology Group.

Ambisonics, for which Nimbus Records now has the sole marketing rights, involves changes in both the way the music is recorded and played.

The music is recorded digitally with three microphones positioned at a central point in the hall or recording studio - one recording to the front and rear, the second from side to side and the third from all directions. In most of today's recording microphones are dished around the hall.

To play the recording at home you need a technological upgrade - four speakers instead of the traditional two.

Contact: Citizen Europe, UK, 0800 72821; Daewoo South Korea, 2 791 1821; UK, 01 432 7201; Software Limited, UK, 01 743 0000; Expander UK, 0206 611440; Rosemount-US, 202 520 6400; UK, 0263 882121; Datascope Europe, UK, 0206 222000; Handy Chemicals Canada, 514 888 6882; Nimbus UK, 080 5711.

### CONTRACTS & TENDERS

#### LANCASHIRE COUNCIL

#### SUPPLY OF ELECTRICITY 1.4MW LOAD

Tenders are invited for the supply of electricity to County Hall in Preston, Lancashire. The Contract to commence 1st July, 1990, will be subject to the Authority's normal tendering procedures and the offered Contract should be delivered to the Chief Executive/Clerk's Department no later than 10.30 am on Tuesday, 15th May, 1990.

Further details of Contract duration and load profile for this Central Administrative Office can be obtained on request in writing from: Energy Management Group, Department of Property Services, PO Box 26, County Hall, Preston, Lancashire, PR1 3RE.

#### THE COMPUTER MARKETPLACE

##### THE TRANSITION

For:  
• Financial Systems - Multiple Time etc.  
• Third/Quintal Timekeeping  
• Payroll Accounting and Finance applications  
• Payroll/HR Systems Programs  
• Systems Specialists  
• Data Warehousing/Database - DBS & TCM  
• Inter-organizational systems communications  
• Data Communications

In the last instance, contact:  
David Edmond PCN 0 001 892 3726, or  
0 001 891 2426 or write to 161 St Margaret Road, Twickenham, Middlesex TW9 1RD

#### COMPANY NOTICES

##### CANADIAN PACIFIC LIMITED

(Incorporated in Canada)

##### ONTARIO & QUEBEC RAILWAY COMPANY

5 PER CENT DEBITURE

5 PER CENT COMMON STOCK

In preparation for the payment of the half-yearly interest payable on June 1, 1990, the debenture stock transfer books will be closed at 3.30 p.m. on May 1 and will be re-opened on June 4.

The half-yearly interest on the common stock will be paid on June 1 to holders of record on May 1.

D. R. Kane  
Deputy Secretary

60-65 Trafalgar Street,  
London, WC2N 5DY.

April 10 1990.

##### DINOSIA EPHRESIS ELEKTREMOU

(Public Power Corporation)

U.S. \$80,000,000

Floating Rate Notes due 1995

NOTICE IS HEREBY GIVEN that for the interest period commencing on 17th April, 1990, the Notes will bear interest at the rate of 8 1/2% per annum. The interest payable on 17th October, 1990 against Coupons No. 10 will be U.S. \$22,567.28 per U.S. \$80,000,000.

Paul Agost

ROYAL BANK OF CANADA EUROPE LIMITED

LEGAL NOTICES

EURO COMMERCIAL LIMITED

VADUZ

and appoints Dr. Kar. Markus Huster, Esq., to act as the Liquidator. All possible creditors should apply directly to the Liquidator.

Vaduz, April 8, 1990.

The Liquidator  
Dr. Kar. Markus Huster

#### COMPANY NOTICES

##### U.S. Index Fund Share

Société d'investissement à capital variable

Registered office: Luxembourg

R.C. No. 8 2714

Shareholders are advised that U.S. Index Fund has entered into an agent securities agreement with the U.S. Securities and Exchange Commission, under which U.S. Index Fund is the representative of U.S. Index Fund in Luxembourg.

The Fund has agreed to pay to the U.S. Index Fund a fee of 0.5% of the net assets of the Fund.

By order of the board of directors

#### LEGAL NOTICE

SHILLBURN DESIGNERS LIMITED (in receivership)

NOTICE IS HEREBY GIVEN, pursuant to section 462(2) of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at Court 6, Grayfriars Road, Reading, Berkshire RG1 1JG on 1 May 1990 at 10.00 am for the purpose of hearing and considering the report prepared by the Administrative Receiver under section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to me at the address above a list of the debts they claim to be due to them from the company and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and

(b) the has been lodged with me any proof which the creditor intends to be used on his or her behalf.

Please note that the original proof signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including telex copies) are not acceptable.

N J Voight Date: 8 April 1990

Joint Administrative Receiver.

#### GENEVA SWITZERLAND

Full Service in our Business International law and taxes.

Mailbox, telephone, telex and telecopier services

Translation and secretarial services.

Formation, domiciliation and administration of Swiss and foreign companies.

Full confidential and discretion assured.

BUSINESS ADVISORY SERVICES S.A.

7 Rue May, 1201 Geneva

Tel: 735 45 46 Telex: 23342

Fax: 785 06 44

## ICLE

### ISTITUTO NAZIONALE DI CREDITO PER IL LAVORO ITALIANO ALL'ESTERO

Headquarters in Rome - Via Sallustiana 58

#### DECLARES

The intention to put up for sale the portion of property part of a vast complex of properties allocated to the hotel Albergo Ambasciatori, Via Vittorio Veneto 70, in Rome.

#### Description:

- 6,414 sq. m. distributed on 11 floors, with 64 rooms with bath, restaurant, bar, conference rooms, etc.

#### Conditions:

- 1) The above property will be placed for sale in fact and law in its present state. It is occupied by the Società Ambasciatori S.p.A., against which ICLE has two distinct legal proceedings: one for an eviction order due to expiry of the lease, and one for the settlement of goodwill compensation.
- 2) The purchaser will take over the above proceedings and assume all the relative costs and charges.
- 3) Contract, lawyer and registration fees, consequential charges and IVA costs, etc., will be borne by the purchaser.
- 4) The technical costs and IN.V.I.M. (Property Value Increment Taxes) will be borne by the seller.

Interested persons may contact the Institute in writing to request the necessary instructions for the preparation of a standard offer form, no later than April 30, 1990.

This announcement does not constitute an offer to the public in accordance with article 1336 of the Italian Civil Code, nor a promise to the public in accordance with article 1989 of the Italian Civil Code.

#### EUROPEAN INVESTMENT LOCATIONS

The Financial Times proposes to publish a Survey on the above on

5TH JUNE 1990

For a full editorial synopsis and advertisement details, please contact:

RACHEL FIDDMORE

on 01-873 4152

or write to her at:

Number One, Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## BUSINESS PEOPLE ARE LAUGHING ALL THE WAY TO THE BANK IN...



## HARTLEPOOL

### WHY DON'T YOU JOIN THEM?

Hartlepool has a brand new range of factories, warehouses and workshops recently completed by Enterprise Zone Developments, Hartlepool and Hooton Estates and East Mercia Developments. A broad spectrum of financial assistance including Enterprise Zone "Rate Free" status, an adaptable and willing workforce and a communications network that will put a smile on your face and help keep it there!

UNITS AVAILABLE NOW! 650SQ.FT. TO 52,000SQ.FT.

To: Economic Development Department, Hartlepool Borough Council, Civic Centre, Hartlepool, Cleveland TS24 8AY.

Name \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

OR 0429 235005

HARTLEPOOL

BOROUGH COUNCIL

makes it happen

#### BRAZIL

The Financial Times proposes to publish a Survey on the above on

27th June 1990

For a full editorial synopsis and advertisement details, please contact:

Nigel Bicknell

on 01-873 3000

or write to him at:  
Number One, Southwark  
Bridge

London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

### Travelling on business in Portugal?

Enjoy reading your complimentary copy of the Financial Times when you're staying in...

... LISBOA

at the Alfa, Continental, Diplomatico, Flamingo, Lisboa Plaza, Meridien, Novotel, Sheraton, Tivoli

... PORTO

at the Meridien, Sheraton.

... CASCAIS

at the Albatroz, Cidadela

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



## Nigel Andrews on the idiot charm of the surreal and the real charm of the inspired

## Martin Hoyle



## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 8HL  
Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Thursday April 12 1990

## A false dawn for US trade

LAST WEEK'S economic reform agreement between Japan and the US offers short-term benefit, but long-term risk.

Its immediate effect should be to calm bilateral tensions that had threatened to derail the Uruguay Round of multilateral trade negotiations. Yet it is most unlikely to reduce the US trade deficit with Japan. This will disappoint Americans, whose hostility towards Japan may eventually become even more pronounced.

The agreement is psychologically linked, although not formally, to other new agreements on satellite development and supercomputer procurement by Japan. A further pact, on lumber, is possible shortly. These accords come just weeks before the US due to name a new list of countries whose trade barriers it intends to target under Section 301 of its 1988 Trade Act. There now exists an excuse for leaving Japan off the so-called Super 301 list.

This, in turn, could help avert a possible crisis at a crucial moment in the Uruguay Round of multilateral trade negotiations. Last year's decision to target Japan, India and Brazil under Super 301 provoked a furious international outcry. It would be best for the negotiations if no countries were named this year.

Doubts remain, however, about Japan's ability to deliver changes in the law on land tax, a political and legislative minefield just as explosive as the mismanaged consumption tax of two years ago. The same applies to retail reforms, which, alongside increased public spending, are the other key part of the agreed reform. New legislation is not required, however, for the initial step of cutting from 10 years to 18 months the approval time required to open a large department store.

## Manufactured exports

Even if Japan does manage to deliver, these reforms will bring no trade relief to the US. Its manufactured exports are ill-suited to the Japanese market. If Japan's propensity to import does rise as a result of the reforms, it is more likely to head for other Asian countries or to Europe.

Thus the agreement's weak-

ness is that it will disappoint, ultimately giving rise to even greater frustration. The promised benefit to the Uruguay Round may also be limited.

There is nothing here which promises an end to US unilateralism. On the contrary, the apparent US success in persuading Japan to give way will be seen by some as a vindication of the unilateral approach.

## Post-war trading

Europe is rightly worried that another outcome will be Japanese preference for US firms in public procurement, or in the application of its competition law. This bodes ill for the multilateralism which has been the basis of the trading system that has served the post-war world so well.

A radical change is needed in the US approach. It must accept that its trade deficit is almost entirely a consequence of its own flawed economic policies and not the result of cheating by a major trading partner. Moreover, what matters is not its bilateral deficit with Japan, but the overall current account out-turn, which is what has to be financed.

Next, the US should declare its intention to back away from unilateralism. This would be a real boost to the Uruguay Round. Simply stopping Super 301 actions for a year would not convince its partners in the Gatt to seriously negotiate on stronger procedures for settling disputes.

Finally, a multilateral forum, possibly the Gatt itself, should be found to take up the structural issues covered by the US/Japan talks. This should be an urgent task of the Houston Summit in June. Mobile investment flows and the struggle for technological advantage have made competition policy issues increasingly likely to provoke international disputes. Efforts to resolve them should neither be bilateral nor indirectly linked to the threat of sanctions in trade in goods.

The US, whose deficit is very much of its own making, promised almost no reform of its own in its agreement with Japan. A multilateral approach to structural reform and its international implications would be more likely to produce a reasonable balance of concessions.

## The Greek dilemma

WHEN MR Jacques Delors sent his dire warning to the Greek government at the end of last month he did not intend any explicit advice to Greek voters on how they should cast their votes. Yet it is hardly surprising that his letter was published by the conservative New Democracy party of Mr Constantine Mitsotakis.

There were two reasons why Mr Delors's message pointed logically in that direction. First, the austerity measures he said were urgently needed are much closer in spirit to New Democracy's economic philosophy than to that of its opponents, whether socialist or communist. Second, the main reason why Greece has been allowed to drift into such economic straits is that for the last year, at least, it has not had a government strong or united enough to introduce a clear economic policy, let alone one that is bound to involve considerable short-term unpopularity.

Greece has lived through three consecutive election campaigns: the first with a discredited and scandal-ridden socialist government, trying desperately to win back some of its lost popularity at almost any price; the second with a bizarre coalition of conservatives and communists, agreed on purging the legacy of social corruption but not on any economic strategy; and the third with a caretaker government of all three parties under a technocratic prime minister. Only a clear majority for New Democracy, which won a comfortable plurality of seats in both the June and November elections, offered any hope of breaking this deadlock.

## Implicit advice

Just enough Greek voters took Mr Delors's implicit advice last Sunday to enable Mr Mitsotakis to last to form a government. In fact New Democracy won exactly half the seats, but Mr Costis Stephanopoulos, whose centre-right splinter group secured just one, has offered his support. It is hardly the ideal political base from which to launch a draconian austerity programme: a situation made all the more galling for Mr Mitsotakis by the fact that his party secured a larger percentage of

votes than any ruling party in any other EC member state. This uncomfortable situation, like the two hung parliaments that preceded it, is the direct result of the electoral system adopted by the last parliament which did have a clear majority. Like his French counterpart in 1985, Greece's socialist prime minister, Mr Andreas Papandreu, knew that he was going to lose and therefore decided to make it as difficult as possible for anyone else to win. But he did a more thorough job of it or else the Greek voters of 1989-90 were less determined in their anti-socialism than the French voters of 1985.

## First inclination

Mr Mitsotakis's first inclination in the circumstances was no doubt to introduce a new electoral reform and then ask the country to give him a more decisive majority. Such a course could be justified not only by partisan self-interest but also by the argument that a bigger majority is needed to push through his economic programme - especially as that programme is bound to involve reversing some of the socialist measures introduced by Mr Papandreu, who has promised his supporters he will not allow this to happen without bitter parliamentary fight.

But it would mean yet another election campaign, which is about the last thing voters want, and yet another postponement of serious economic decisions, which the country can ill afford. Moreover, it seems unlikely that Mr Stephanopoulos will be eager to vote for an electoral reform which, presumably, would have to strengthen the chance of a single-party majority by making it harder for very small parties to win seats.

Mr Mitsotakis may therefore have no choice but to soldier on with the majority he now has, holding it together with the threat that the electorate will be likely to punish any party, or any individual, who takes the responsibility of plunging the country into a new crisis and a new election. The rewards of firmness may be uncertain, but the reward of hesitation and half-measures would certainly be worse.

The case for an independent central bank is often put as if it were a pure gift to that bank to enable it to do what it likes. As such the idea is rejected by populist democrats, ranging from Mrs Thatcher to the Labour Party.

The truth is almost the opposite. Independence, within a carefully designed framework of responsibility and a clear policy goal, is likely to make central banks more accountable rather than less.

These thoughts come to mind in relation to the First International Celebrity Lecture given by the Governor of the Bank of England, Mr Robin Leigh-Pemberton, at Durham Castle last Thursday. He said the present inflation rate had shown that something had "gone quite badly wrong" and that "policy mistakes" had played a part.

The lecture was not intended to help the Tory disinflation brigade to find a scapegoat. Nor did it try to absolve the Bank of responsibility. The use of the word "we" in all the crucial sentences was no mere formality. The Bank did not, however, go out of its way to prevent the speech from being misused by those with an axe to grind.

The Bank of England was in fact involved up to the hilt in most of the mistakes (which go rather further back than the Governor indicated). It was the Governor's own earlier Longborough Lecture of October 22, 1985 - which was the product of much backroom research - that first tried to demonstrate that the growth in broad money and credit at high double digit rates reflected a desire to hold higher liquid balances rather than to spend. Indeed I am not convinced that even with hindsight the Bank knows how it should have dealt with the spending boom associated with financial liberalisation.

The reaction to the Durham Lecture does bring into focus the curious present constitutional position of the Bank, in which it is able when it wishes to distance itself from the Government of the day in a so-called superior way, but is not publicly accountable for its own advice and actions. Is not this the worst of all worlds?

Either the Bank should become a normal branch of government; or it should be given specific responsibilities for which it is publicly accountable.

The latter alternative is preferable, not merely because it is fashionable or because it fits in with the moves to a European monetary policy. It is intrinsically superior, because responsibility for stable prices is best entrusted to an agency at arm's length from government. There is nothing at all undemocratic here. The figures are independent of ministers, but they have to apply the law and are appointed by a democratically-determined process. Central bankers, however independent, have (unlike judges) to give regular accounts of themselves.

For it would be intolerable to have a completely floating body, accountable to no-one and without clearly-defined responsibilities, like the pre-war Bank of England. The issue was well put by the former Deputy Governor, Sir George Blunden, before he retired, in his Julian Hodge

## ECONOMIC VIEWPOINT

## Bank needs to account

By Samuel Brittan



Clockwise from top left: HQs of the Reserve Bank of New Zealand, the US Fed, Bank of England and the Bundesbank

Lecture of February 14 this year when he said: "The use of the word 'independence' may draw attention away from a more important issue. This is whether a central bank should be given a specific mandate to pursue one or more objectives of economic policy."

One crucial issue is whether price stability should be the main object of monetary policy, or whether there should be a compromise between various objectives such as stable prices, growth and high employment. It is no accident that renewed support for an

is not responsible for deciding German boundaries, or the area in which the Mark is to be legal tender - the subjects of its supposed reforms in recent weeks. The Bundesbank is also required to support the policy of the federal government, but only as far as consistent with its price stability objective.

In the case of Germany and Switzerland, the central banks are powerfully reinforced by a public horror of inflation which has contributed to their autonomy. In the UK, on the other hand, belief in the Phillips curve trade-off

## Responsibility for stable prices is best entrusted to an agency at arm's length from the elected government

Independent central bank has accompanied the decline of the post-war belief that there was a long-term trade-off between unemployment and inflation.

In that case, it is helpful to appoint an agency specifically charged with seeking price stability and not tempted to exploit any transitory and uncertain trade-off for fleeting electoral purposes.

One reason why the Bundesbank has had a more clear-cut success record in following price stability than the Fed is that its prime duty is designated as that of safeguarding the currency. The Bundesbank

ple of the importance attached to price stability by the Government. A central bank with a mandate to pursue price stability could help to keep the Government committed to this objective and make it more difficult for a subsequent Government to downgrade it.

The former deputy-governor reminded us that the main example of independent central banks - the US, Germany and Switzerland - were federal states where there is a strong suspicion of central government. In the European Community, the name Eurofed is itself revealing - even if it does not require a literal United States of Europe.

The problem of independence and accountability in the unitary states seems, however, less formidable now that New Zealand has embarked on this path (as has, apparently, Chile). The 1989 Reserve Bank of New Zealand Act, instigated by a Labour Government decrees that achieving and maintaining price stability are the sole objectives of monetary policy. The Act provides for a precise contract between the Government and Reserve Bank, which was signed on March 2. The Reserve Bank has been told to achieve an inflation rate of 0 to 2 per cent in stages by 1993 and maintain that rate for the remainder of the term of office of Governor Donald Brash, which expires in August 1993, and beyond. The governor's job is at risk if the target is not achieved.

Because the New Zealand Consumer Prices Index is distorted by "investment related expenditure in the housing field," the Bank is to prepare an alternative internationally comparable index containing - instead of mortgage interest - a measure of imputed housing rental. Inflation targets may be renegotiated on the basis of this adjusted measure.

This gateway was a direct result of the Finance Minister, David Caygill, observing the distorting effects mortgage interest exerted on the British "headline" inflation rate on a visit to London last year.

Two other grounds for renegotiating price changes in the General Sales Tax and significant shifts in the terms of trade. The latter is a reflection of New Zealand's peculiar vulnerability to international commodity price movements.

In both cases only the direct effect of tax changes will be allowed to feed through into the price level. There will be no accommodation for second round effects, such as attempted catch-up increases in wages or profit margins.

In Britain any increase in the Bank of England's dependence is more likely to come gradually in the course of its participation in the European Community Committee of Central Bankers, under the Bundesbank president Karl Otto Pöhl - which is already trying to concert policy as part of the first agreed stage of the Delors Plan. When national legislatures realise how little influence they have in these processes they could well wish to accelerate the development of this committee into a formal

European central bank. As Sir George went on to remark: the granting of a specific mandate to a central bank to produce price stability could influence expectations and persuade peo-

ple of the importance attached to price stability by the Government. A central bank with a mandate to pursue price stability could help to keep the Government committed to this objective and make it more difficult for a subsequent Government to downgrade it.

The former deputy-governor reminded us that the main example of independent central banks - the US, Germany and Switzerland - were federal states where there is a strong suspicion of central government. In the European Community, the name Eurofed is itself revealing - even if it does not require a literal United States of Europe.

The problem of independence and accountability in the unitary states seems, however, less formidable now that New Zealand has embarked on this path (as has, apparently, Chile). The 1989 Reserve Bank of New Zealand Act, instigated by a Labour Government decrees that achieving and maintaining price stability are the sole objectives of monetary policy. The Act provides for a precise contract between the Government and Reserve Bank, which was signed on March 2. The Reserve Bank has been told to achieve an inflation rate of 0 to 2 per cent in stages by 1993 and maintain that rate for the remainder of the term of office of Governor Donald Brash, which expires in August 1993, and beyond. The governor's job is at risk if the target is not achieved.

Because the New Zealand Consumer Prices Index is distorted by "investment related expenditure in the housing field," the Bank is to prepare an alternative internationally comparable index containing - instead of mortgage interest - a measure of imputed housing rental. Inflation targets may be renegotiated on the basis of this adjusted measure.

This gateway was a direct result of the Finance Minister, David Caygill, observing the distorting effects mortgage interest exerted on the British "headline" inflation rate on a visit to London last year.

Two other grounds for renegotiating price changes in the General Sales Tax and significant shifts in the terms of trade. The latter is a reflection of New Zealand's peculiar vulnerability to international commodity price movements.

In both cases only the direct effect of tax changes will be allowed to feed through into the price level. There will be no accommodation for second round effects, such as attempted catch-up increases in wages or profit margins.

In Britain any increase in the Bank of England's dependence is more likely to come gradually in the course of its participation in the European Community Committee of Central Bankers, under the Bundesbank president Karl Otto Pöhl - which is already trying to concert policy as part of the first agreed stage of the Delors Plan. When national legislatures realise how little influence they have in these processes they could well wish to accelerate the development of this committee into a formal

European central bank. As Sir George went on to remark: the granting of a specific mandate to a central bank to produce price stability could influence expectations and persuade peo-

ple of the importance attached to price stability by the Government. A central bank with a mandate to pursue price stability could help to keep the Government committed to this objective and make it more difficult for a subsequent Government to downgrade it.

The former deputy-governor reminded us that the main example of independent central banks - the US, Germany and Switzerland - were federal states where there is a strong suspicion of central government. In the European Community, the name Eurofed is itself revealing - even if it does not require a literal United States of Europe.

## BOOK REVIEW

## Weighing up US supremacy

As the Soviet empire disintegrates, there is a curious and symmetrical tendency to write off the other superpower - to proclaim the end of the American century in the face of the financial power of Japan and a resurgent and self-confident Europe.

The notion that the US now faces an inexorable loss of economic and political power became fashionable two years ago after the publication of Paul Kennedy's *The Rise and Fall of the Great Powers*. He offered a theory of "imperial overstretch", the sapping of resources through the maintenance of extensive overseas commitments. Even then, that looked a better description of the problems of Moscow than of Washington.

Now, the Soviet Union is obviously on the retreat and western values are advancing in eastern Europe and Latin America. Yet there is no mood of euphoria in Washington; no victory parades are being mounted. Rather, there is apprehension about America's long-term competitive position. Joseph Nye, a Harvard professor and former Carter administration official, acknowledges these worries but persuasively answers the pessimists in *Bound to Lead*. He sees the US remaining the dominant world power, with no challengers in sight.

Although the US is less powerful now in relative terms than in the late 1940s, he says the erosion in America's position mainly occurred between 1950 and the mid-1970s as Japan and Europe recovered from the war. Since then the US's economic standing has been fairly stable. The US remains by far the world's largest economy. It still has more than twice the total output of Japan, and a slightly higher share of world exports.

Professor Nye analyses the roots of power - basic resources of population and size, military, economic, science and technology strength as well as intangible factors such as national cohesion, universal culture and international institutions. He argues that the US remains strong in all these areas unlike Britain, when its power started to decline a century ago. Meanwhile, Europe, Japan, China and the Soviet Union are strong in half these aspects at most and deficient in the rest.

The economic and technological weaknesses of the Soviet Union and China are obvious, but for all Japan's economic strengths and national cohesion, its potential role as a world power is also limited by constraints on its military capabilities, by its cultural insularity and by its lack of influence (so far) in international institutions.

Potentially the strongest challenger is Europe, whose main weakness at present is a lack of "national" (or rather

BOUND TO LEAD: THE CHANGING NATURE OF AMERICAN POWER  
By Joseph Nye  
Basic Books, 307 pages, \$19.95

Community-wide) cohesion, but that may be overcome during the next decade. Professor Nye accepts that, "if economic reforms reverse Soviet decline, if Japan develops a full-fledged nuclear and conventional military capability, or if Europe experiences a dramatic increase in unification, there may be a return to classic multipolarity in the 21st century. But barring such changes, the US is likely to retain a full range of power resources considerably greater than those of the other countries."

This does not mean complacency about domestic challenges, warns Professor Nye, who lists deteriorating infrastructure and social divisions, low savings relative to the public sector deficit, a poor average educational performance and a shrinking technological lead as familiar threats to competitiveness. However he is optimistic, perhaps too much so, about the ability of America, and its political system, to address these domestic problems. Nevertheless, he argues that decline is not inevitable.

Yet while American preponderance may continue, Professor Nye says that American hegemony is not likely because of new challenges which cannot be controlled by traditional power. States have become more interdependent with a diffusion of power.

Compared to the 1950s, the US ability to control international financial markets has diminished, America's vulnerability to disruptions in oil markets remains, more countries are potential suppliers of nuclear and military technology, and a host of new transnational problems have arisen (global warming, drugs and terrorism). With the use of military force increasingly a last resort, even strong states such as the US have to rely on co-operation, via international institutions, rather than command or coercion to achieve their aims.

Professor Nye concludes that "while the 1990s will require Americans to cope with the debts of the previous decade, they can afford both social and international security."

The ultimate irony would be for Americans to perceive these short-term problems as indicators of long-term decline and respond by cutting themselves off from the sources of their international influence.

In short, the main threat to America's power lies in failure to tackle domestic problems and in never-entirely-dormant economic nationalism.

Peter Riddell

## Throwing the Easter egg

Never mind the cricket or the football. The great sporting event this weekend takes place at Aldbourne in Wiltshire on Easter Monday. It is the first international egg throwing championship.

The idea was borrowed from Observer, who in turn picked it up from the great Australian bowler, F R Spofforth. He was the man who could bowl any sort of ball - fast, medium, off-break, googly or whatever - from the same run and what appeared to be the same action. He could also throw a newly-laid egg 50 yards and land it on turf unbroken.

The people of Aldbourne, which holds the award for the best kept village in the country, plan to put Spofforth in the shade. They say that even at the first attempt some of them could throw an egg 70 yards without breaking it.

One way of doing it is to skip the egg across the ground, rather like making a stone skip skimming across water. But it depends on the condition of the turf, and indeed the state of the egg. If the ground is soft, it is better to go for a throw without bouncing. Very fresh eggs, laid (say) within the last hour, do not travel as far as those laid a few hours earlier.

Thames Valley Eggs is providing 1,000 eggs for the championship. Anyone can join in at a cost of 40p a throw, the proceeds going to village charities. It starts at 11 am, goes on till 4.30 pm, and there will be special sections for men, women, under 14s and under 7s.

## Biscuits unite

Eight is the luckiest of numbers for the Chinese, as Sir Hector Laing, chairman of United Biscuits, discovered when he opened his company's joint venture factory in Shekou, southern China, yesterday.

## OBSERVER

No-one could decide who should cut the ceremonial ribbon, so Laing shared the job with seven other people. It rained heavily, but, as guests were reminded, water is propitious under Chinese feng shui beliefs.

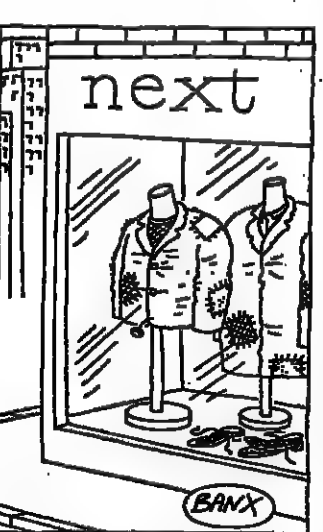
Thus, one month before he retires after more than 40 years with the company, Laing was able to open his first new biscuit factory on a green field site. "I have always thought that on my deathbed I will still be dreaming of thousands of Chinese people munching digestive biscuits," he said. "We are on our way."

## Shirt perks

There is a splendid service operating in the Kensington area of London called Just Shirts. You can have your shirts picked up in the morning and returned in the evening, cleaned and folded. Although the price has gone up a bit from £1.10 a shirt, when the company started a year or two ago, it is still altogether better than the old laundry business.

For those who commute to the City, however, there is another company called Shirt Point, which becomes steadily more ambitious. It will pick up not only your shirts, but also your suits from the office. The charges are quite high: £2.25 a shirt and £9.95 a suit. But William Holt, the director, says that he is expecting a turnover of more than £500,000 this year.

The best way to do it, Holt explains to employers, is to take advantage of corporation tax benefits. Shirt Point provides a company with redeemable vouchers and undertakes to look after the administration of the scheme. All the company has to do is to decide which of its employees deserve the service. The laundering of shirts and suits thus



becomes another company perk. It almost halves the net cost.

The Treasury has not so far had anything to say on the subject, though a budget a few years ago penalised the hiring of the "company suit".

## French growth

There is a paean of praise for France today in the annual report of the OECD on its economy. Would that some of the comments could be made about Britain!

The economy has been growing at an average rate of 3.4 per cent a year since 1987, way ahead of all the forecasts. The OECD suggests that this year it could outperform the average of the other countries in the OECD area on the inflation and growth fronts, while at the same time the current account deficit should remain modest.

The rate of growth of public expenditure has been below that of gross domestic product since 1988. And the report gives particular praise to the

policy of "competitive disinflation". The secret, say, of the authorities, "it says, "is to reduce French inflation to a rate at or even slightly below the lowest levels recorded by partner countries, and thereby to allow substantial and sustainable growth."

"To this end," the report goes on, "monetary policy has had a vital role to play. It has been geared increasingly to the stability of the franc within the exchange rate mechanism of the EMS. The adherence to the strong-franc policy has not only served to restrain wage and price setting but is also viewed by the authorities as a precondition for France to enter an eventual European monetary union on an equal footing with other low-inflation countries."

So much for the economic success. There is also a political reason why we should be pleased by the strong French economic performance. Ever since 1945, the essential goal of French policy has been not to fall too far behind West Germany. There have been times when it seemed that it would. Now, if anything, it is catching up.


One consequence is that France has become more self-confident. A France that was politically and economically weak would find it much more difficult to cope with a united Germany. So the sustained economic growth has come at the right time.

## Late news

A six-foot pet box constructor was thought to be loose in the sewers of Balham, south London, last night after disappearing from its owner's bathroom. Scotland Yard warned that the monster could pop up in lavatories in neighbouring houses. "If anybody encounters the snake they should shut the toilet seat or door and phone the police immediately," said a spokeswoman. She added: "The snake is normally docile and should not be hungry as he was fed yesterday."

**5 miles from Liverpool**  
**25 miles from Manchester**  
**Only 2½ hours by train from London**  
**Surrounded by the M6 M57 M58 and M62**

**You Knowsley where to relocate**



Contact: Jack Miller at the  
Department of Planning and Development on 051-443 2251  
Knowsley Borough Council, Municipal Buildings,  
Archway Road, Hutton, Merseyside L36 9UX



Ever so gently, the apparently solid foundations of Europe's postal monopolistic state-owned administrations are beginning to tremble. After almost 20 years of skirmishing, a battle between the post offices and their well-financed private sector rivals is coming to a head in the European Commission's headquarters in Brussels, where officials are preparing a Green Paper on postal services which could decide the shape of the industry for a generation.

It is not a battle for the faint-hearted. The privateers accuse the post offices of bad faith, conspiracy, strong arm tactics, and breaking the Treaty of Rome. The post offices claim their services to rural areas, universal, without cross-subsidy from profits generated by their monopolies. The stakes are high on both sides. The post offices want the Commission to entrench their existing legal monopolies on the collection and delivery of most domestic letters, and perhaps extend it to cover disputed areas such as international letters and parcels services which have been invaded by the private sector over the last two decades. Some of the private companies want a deregulated free market which would scrap all monopolies within Community boundaries.

The battle has its roots in the development of postal services in the early 1970s by entrepreneurial companies which saw that the national post offices were not reacting quickly enough to the growing internationalisation of industry. Slowly, the privateers developed a matrix of services offering guaranteed delivery over a range of periods between 12 hours and several days. The European market for such services - dominated by the US giants DHL, UPS and Federal Express, and the Australian conglomerate TNT - is now worth more than \$11bn, and handles more than 3bn items a year. Even more galling for the post offices, the private companies

### More efficient post offices would be happy with some liberalisation

found a way of exploiting differences in prices between national post offices for customers who wished to send a lot of mail, but were not concerned about speed. These "remail" companies collect bulk shipments of mail from organisations such as banks, credit card companies and mail order catalogue producers, and transport it to a third country for posting through the post office system.

Remailing is worth between \$50m and \$100m a year, and could not exist unless some of the post offices co-operated. But even a low-cost post office which benefits from the extra business dislikes being forced into direct competition with their colleagues in other postal administrations.

The private companies have had a number of legal victories over the years, as the Commission and mem-

ber states have gradually accepted that there is no legal monopoly on international express and courier services. West Germany, Belgium, France and Italy have all been ticked off by the Commission and told to stop obstructing the privateers.

But the post offices have not stood idle while all this has been going on. The fight-back started in earnest in April 1987, when the UK Post Office called a conference of European postal administrations in London to discuss ways of spiking the private sector's guns. That conference led directly to a proposal approved in Washington late last year by the Universal Postal Union, the world regulatory body for postal services, which attempted to stamp out remailing by adjusting inter-post office prices. The British and West German post offices have also invoked Article 23 of the UPU convention, which allows them to refuse to handle remail.

At the same time, the post offices have tried to catch up commercially with the private sector by setting up their own express and bulk mail subsidiaries, notably through the International Postal Corporation (IPC), a holding company owned by a number of postal administrations. IPC has set up two Belgian-registered subsidiaries, Express Mail Service and Unipost, to try to use the huge collection and delivery networks of the postal administrations to outgun the privateers.

It was against this background that DG13, the directorate in charge of postal policy, began drawing up the Green Paper as part of the preparations for the completion of the Community's internal single market at the end of 1992. The Green Paper was originally to be published in June, but is now unlikely to appear until the autumn. This appears to be because of the growing interest of DG4, which deals with competition and is being briefed regularly by the private companies. In the lobbying battle, however, the postal administrations have a clear advantage since all are state-owned, and most are also government departments.

This confusion of the roles of post offices and government was formalised at a meeting of EC postal and telecommunications ministers in September which set up a group called the Senior Official Group - Post (SOGP), to "advise" the Commission - much to the dismay of the private companies, which smell a bureaucratic conspiracy.



But despite the private sector's misgivings, the post offices are not united. Privately, postal officials concede that the more efficient post offices such as those in the UK and Benelux countries, would be happy with a measure of liberalisation because of their stronger competitive position. But the higher cost administrations in West Germany and the Mediterranean countries would have a great deal to lose.

Mr Cedric Briscoe, general manager of the UK Post Office's international letters business, and chairman of the postal commission of the European Conference of Postal and Telecommunications Administrations, says the post offices are gradually accepting that they will be forced into competition after 1992 by the impact of the single market on the organisation of European industry. Multinational companies like ICI, for example, will increasingly look for the cheapest deal. So the postal administrations are likely to have to come to terms

with so-called ABC remailing - transporting mail from one country to another, and then posting it on to third countries. However, they will fight to the death to stop ABA remailing - where mail originating in one country is posted back to the same country.

Mr Briscoe says the domestic monopolies in each member state must be retained if the post offices are to maintain their social obligations to provide a universal service. But many of the post offices could live with relaxation of restrictions on cross-border traffic within the Community.

For their part, the private sector companies remain convinced that the post offices are busy stacking the cards through the SOGP. But it seems clear that DG13 is moving away from its initial sympathy for a restrictive monopoly. Mr Fernando Toledano, head of the postal sector of DG13, says the Commission accepts that the post offices' social obligations justify some elements of monopoly. But the Com-

mission also wants the market to be as free as possible in the wider interests of Community industry.

The most likely compromise is to find some way of reserving basic services for the post offices, while allowing greater competition in premium services. In addition, countries like the UK which favour greater competition might be given the freedom to make different arrangements for domestic traffic, for example by licensing a competitor to the Post Office.

However, the Commission has so far failed to find a way of defining basic services. The simplest method would be to reserve all letters under a given weight, but this suggestion horrifies the private companies, who claim weight limits as high as 35kg - the weight of a large parcel - are being pressed on the Commission by the SOGP.

The Association of European Express Carriers, one of the two main industry trade organisations, says it accepts that some form of monopoly will remain because most of the Continental EC countries are wedded to the universal public service. But it is campaigning for an alternative system which would allow competition in value added services. It says the simplest way of distinguishing between reserved and deregulated traffic would be to give the post offices a monopoly on all traffic costing up to twice the basic letter post. This is not far out of line with current thinking among some of the lower cost post offices, notably the UK, where a similar mechanism already exists in the domestic market through the Post Office's partial monopoly. But such a compromise is strongly opposed by the International Express Carriers Conference (IECC), the other trade organisation.

Mr Gordon Barton, IECC chairman, says his members would accept continued monopolies in domestic traffic, but only at the price of complete freedom of competition in cross-border

### The Commission has so far failed to find a way of defining basic services

traffic. For the moment, the IECC appears content to wait and see what the Green Paper brings. But it has also filed formal complaints with DG4, another Ankara daily, were stormed by police, while 70,000 copies of the Istanbul daily Sabah were seized and the paper was forbidden to print further editions without prior censorship - provoking a protest from the International Press Institute.

Reporters have repeatedly been beaten and harassed by police at public events. Meanwhile, Turkey's long-stay political prisoners continue to mould in their prisons. Mr Mehmet Zana, former mayor of Diyarbakir ("the Kurdish Mandela"), has now served nine years of a 24-year prison sentence. The leaders of the Turkish Communist Party,

## LOMBARD

# Turkey against the tide

By Edward Mortimer

THE COLLAPSE of communism in eastern Europe has had one little-noticed but embarrassing consequence. On April 24 when Mrs Thatcher goes to Turkey - a Nato ally and fellow member of the Council of Europe - she will be visiting what is now probably, apart from Albania, the European state where human rights are in greatest jeopardy.

Reports published this year by various international human rights groups, and by the US State Department, have found that torture is common, that there are still political prisoners, and that pressures on newspapers are growing.

The following events have occurred since those reports were compiled:

- Mr Ismail Besikçi, a sociologist, has again been arrested, for writing a book entitled "Kurdistan, an International Colony" two years after serving seven years in prison for a letter he sent to the Swiss Writers' Union.
- A young army officer who sent a public telegram accusing President Turgut Ozal of fostering Islamic fundamentalism was held for a month in a psychiatric ward.
- Six opposition MPs have been expelled from their party and face possible prosecution, for attending an international conference on the Kurdish problem.

- Güneş, a newspaper owned by Mr Asil Nadir, the Anglo-Cypriot businessman, has been seized twice in two months. Last week its printing presses and those of Günaydin, another Ankara daily, were stormed by police, while 70,000 copies of the Istanbul daily Sabah were seized and the paper was forbidden to print further editions without prior censorship - provoking a protest from the International Press Institute.

- Reporters have repeatedly been beaten and harassed by police at public events.

Meanwhile, Turkey's long-stay political prisoners continue to mould in their prisons. Mr Mehmet Zana, former mayor of Diyarbakir ("the Kurdish Mandela"), has now served nine years of a 24-year prison sentence. The leaders of the Turkish Communist Party,

who returned voluntarily to the country in 1987, have spent nearly 18 months in jail, and the European Human Rights Commission has been refused access to them by the State Security Court Prosecutor.

One small but telling symptom of the sickness in Turkish democracy came three weeks ago when President Ozal visited Gallipoli. The Mayor of Canakkale, an elected official belonging to an opposition party, remained seated when the President came into the room. He was promptly removed from office.

By contrast the Mayor of Uzun, belonging to the (militantly Islamic) Welfare Party, is still in office after a newspaper interview in which he proclaimed himself "an enemy of the Jews" and boasted that he had laid flowers at "the place where the Jews were slaughtered and made into soap by Hitler." (The newspaper gave less prominence to these remarks than to the mayor's attacks on feminism.)

Most of these developments received little or no attention from the Western media, though Western public opinion takes it for granted that conditions in Turkey fall short of European standards. That is one reason why Turkey's application for full membership of the European Community was politely shelved last December. The Turkish government is acutely aware of this and has made efforts to improve its standing in the club of European democracies: by ratifying the European Convention on Human Rights, by becoming the first state in Europe to sign a recent treaty outlawing torture, and by arguing that abuses committed by Turkish police, or obstructive and illiberal decisions by Turkish courts, are contrary to government policy.

In so doing it puts the effectiveness of European institutions to the test. Such institutions exist not to assess the goodwill of governments, but to protect citizens from abuse by any branch of the state. If they accept cosmetic improvements or excuses at face value, they will set an unfortunate precedent for the new democracies of eastern Europe.

## LETTERS

### Why British women work part-time

From Ms Anne Showstack Sassoon

Sir, Martin Wolf ("Some myths about childcare," April 9) is quite correct to argue that a policy debate about public childcare provision must be based on more than worries about a presumed labour shortage.

Yet his approach is no less parochial and unselfconsciously backward than the British discussion as a whole, let alone government policy, compared to the rest of Europe. It is also out of touch with important aspects of socio-economic reality in this country. What it does reflect is a peculiarly British anxiety about a more expensive, social approach to bringing up children.

Mr Wolf makes the common mistake of comparing British female participation rate figures with those of other countries without specifying the

large proportion of part-time work done by women in Britain - which disguises women's marginal status in the labour market. In countries like France or Italy with lower official participation rates, female full-time employment is much higher.

In Britain, as elsewhere, women have to work in 1978 the Central Policy Review staff estimated that four times as many households would be below the official poverty line if women left the labour market. Indeed, if more of them could, particularly those who are single parents, dependency on state benefits and the number of children living in poverty would decrease. Women work part-time in Britain to the extent that they do, in large part, because of lack of nursery, after-school, and holiday provision.

The Prime Minister may defend part-time work as pro-

viding real jobs, but they are badly paid, unprotected, offer poor career possibilities and often mean poverty in old age. From the social point of view, by constraining women's labour force participation, whether full-time or part-time, to jobs that under-utilise their qualifications and experience, society makes poor use of its human capital.

But Mr Wolf's article implies that women's talents are best used in caring for their own children. Is he suggesting that countries as diverse as Sweden, Finland, Italy and France are neglecting their children by providing more extensive, good quality childcare? Yes, a question of priorities. Investment in children or repayment of the public debt? Anne Showstack Sassoon, School of Social Science, Kingston Polytechnic, Kingston upon Thames

### A tolerant Europe

From Mr Metin Kunt

Sir, Having heard the same Tanner Lecture by Professor Bernard Lewis on the theme of Europe and Islam as Edward Mortimer ("Is this our frontier?" April 8), I too was stimulated to further consideration of the "frontier" between the two. To my secular Turkish mind the real problem seems to lie in the degree of social and economic development and not so much in religious-cultural differentiation.

I see the main dividing line not between Europe and Islam, after all there is some of each in the other - but between northern and central Europe as opposed to the Mediterranean world. Turkey's Anatolian peninsula has a great deal in common with European extensions into the middle sea - Greece, Italy and the Iberian peninsula.

The Europe that Turkey or anyone else would like to join is a post-enlightenment secular society, tolerant of various cultural and ethnic-religious communities living within or alongside it. I am aware that in the last century some Victorianists thought that "civilisation" was possible only through "Christianising." I trust that such a self-centred attitude towards the rest of humanity is a thing of the past. Metin Kunt, Centre of Middle Eastern Studies, University of Cambridge

### Buy-ins: a clarification of BZW's view

From Mr Stephen Rumsey

Sir, In referring to the buy-in of Barclays loan stock, Andrew Freeman ("Regulators' eye Eurosterling bond buy-ins," March 29), expresses a slightly misleading impression of BZW's view of buy-ins and so some clarification might be helpful.

We did not suggest to regulators, as reported, that buy-ins per se are damaging liquidity in the bond market. What we

did say is that with some recent buying-in activity when an issuer has repurchased a proportion of an issue, without making clear his intentions for further repurchases of the same issue, the liquidity of that issue will then be seriously impaired.

We feel that this is detrimental to the long-term future of the market as the elimination of liquidity discourages invest-

ment from using the market. Presumably some of the issuers will want to re-use the market at some stage and so it is not in their interests to have damaged the market unnecessarily. Stephen Rumsey, Managing Director, Barclays de Zoete Wedd Fixed Income Division, Ebbw Vale House, 2 Swan Lane, EC4

### Falling exports and internationalisation of South Korean industry

From Mr Michael McDermott

Sir, With reference to John Riddington's report from Seoul ("South Korean growth rate hit by sharp drop in exports," March 28), it is important to stress that this latter trend is not just indicative of adverse trends (such as appreciation of the won and rising labour costs), but is representative too of the greater internationalisation of South Korean companies in numerous sectors (electronics, footwear and textiles for example) which have accounted for the bulk of exports in recent years.

In the Economist Intelligence Unit special report, South Korea's Industry: New Directions in World Markets (published last summer), my co-author (Professor Stephen Young) and myself observed "manufacturers are rapidly

transferring production overseas," and "while this switch benefits the companies it also leads to a decline in exports."

Since South Korea recorded its first trade surplus in 1986 there has been a significant increase in overseas investment by South Korean companies. In 1986 the Government approved 50 overseas investment worth \$172m. In 1988 it approved 165 cases worth \$213m, but in the first two months of this year it approved 73 projects worth \$251m.

In just a few years South Korean conglomerates have emerged as significant multinationals with extensive overseas operations. In 1986 Samsung Electronics was the only South Korean company with a manufacturing plant in Europe. Today it and its rivals (Goldstar and Daewoo Elec-

tronics) each have several and undoubtedly plan more.

In South Korea's other major export market, North America, a similar trend is apparent. Since Goldstar began manufacturing in the US in 1981, other companies have followed, and like the Japanese, are using acquisitions rather than simply entering the market by green-field investments.

South Korean companies are thus in transition. They are reducing dependence on exporting (and original equipment manufacture business) and increasing overseas production (and own brand sales). In this respect, South Korea is more advanced than Taiwan.

Tatung, the electronics group, is still the sole Taiwanese company manufacturing in the EC. By 1992 though there will undoubtedly be several in

the meantime, inward investment attraction agencies in Europe will be competing to secure the next wave of investment in the EC, namely that from Taiwan.

Michael C. McDermott, Strathclyde Business School, University of Strathclyde, Glasgow

### Mr Tim Congdon

Some words were inadvertently omitted from Mr Tim Congdon's letter in Tuesday's issue. The relevant sentence should have read: "However, he went on to argue that less government borrowing from capital markets had allowed more corporate borrowing from the capital markets and had therefore led to less private borrowing from the banking system."

## Race Ahead With The World's Fastest i486/25 Computer.

When it's blazing speed that you need, the AST Premium® 486/25 is the only sensible choice. Its Industry Landmark rating of 114<sup>9</sup> makes the AST Premium 486/25 the world's fastest computer based on Intel®'s latest and greatest 86 version of its i486™ chip. In fact, it's more than twice as fast as a typical 33 MHz, 386™ system. Or, if you're still using an IBM® AT®, it's about 50 times faster. And that's equal to 15 MIPS.

Of course, ultimate speed is not the

only reason in-

dustry experts

praise the AST

Premium 486/25 and other AST systems.

AST also provides innovative features like

our revolutionary Cupid-32™ technology.

Included on all AST Premium Cupid-32

systems, it allows you to upgrade your AST computer to faster processing by merely replacing one board with another - the whole process takes a matter of minutes. So, when 33 MHz, 486 performance, or other advanced technology is ready, you'll be able to take advantage of it immediately.

And for name-brand quality, service and value, AST is a brand that's hard to top. We've built our worldwide reputation on uncompromising compatibility, consistent reliability and by continually responding to our customers with timely, high-performance solutions.

For the best in performance and value, people who know computers ask for AST. For your complimentary video about AST call the AST Information Service on 0923 210490.

- AST Premium 486/25 Key Features
- 25 MHz 1486 Microprocessor
  - Integrated Numeric Coprocessor
  - Cupid-32 Architecture
  - ISA (EISA Upgradeable)
  - CSA, TUV and UL Approved
  - Meets FCC Class A, VDE Class B

**AST**  
COMPUTERS  
The No. 1 Alternative

AST markets products worldwide - Corporate Headquarters: 16215 Alton Parkway, Irvine, CA 92713-7141, 925-4522. In Europe and the Middle East call 01 1 264 4150, in Japan call 01 1 3 618 0710. In the Far East call Hong Kong 02 2519 9433, 02 2519 9434. In Canada call 01 416 292-7711, in Australia call 01 2 946 2200. AST is a supplier to U.S. government agencies. General Service Contract number GS000185AC54418.



**BARR**  
CONSTRUCTION  
We aim to expand  
by Contracting  
Tel: 0292 281311

# FINANCIAL TIMES

Thursday April 12 1990

**CRANE**  
**RUEHAUF**  
Dereham Norfolk (0362) 695353

## KASHMIR CRISIS

### Pakistan condemns India's threat of war

By David Housego in New Delhi

PAKISTAN yesterday condemned what it described as India's "belligerent" threat of war and claimed that India had moved troops closer to its frontier as tensions mounted between the two countries.

General Mirza Aslam Beg, Pakistan's Army Chief of Staff, accused India of military intimidation by moving a strike force to within 50km of the Pakistan border in the Rajasthan desert.

He told a meeting of corps commanders in the Pakistani city of Rawalpindi that the Indian move was most threatening and that Pakistan would take measures to counteract it.

that war was now possible following Prime Minister V.P. Singh's stern warning on Tuesday that Pakistan would pay a "heavy price" in a conflict. The front page headline of the Times of India, the major daily newspaper, proclaimed, "VP asks people to be prepared for war."

In an emotional session in parliament yesterday, Mr. Mufti Mohammed Sayeed, the Home Minister, blamed Pakistan for being behind the Kashmiri separatists who overnight killed the two remaining hostages being held in Srinagar, the Kashmiri summer capital. The bodies of Professor Mushirul Haq, vice chancellor of Kashmir University, and his assis-

tant were found with bullets in their backs a few hours after Mr. H.L. Khara, a local businessman and the third hostage, was shot.

However, last night the Jammu and Kashmir Student Liberation Front said in a telephone statement to newspapers in Srinagar that it had killed two of the hostages and freed the third.

The killing of the kidnapped men was widely condemned in India. The Hindu radical BJP party called for a policy of "tit for tat" against Pakistan and for initiating immediate steps to liberate Pakistan Occupied Kashmir.

Diplomats in Delhi said that although both sides had taken

"defensive" steps in recent weeks, no unusual military movements had been spotted.

Nonetheless, Indian papers carried reports that further contributed to the war atmosphere alleging that the Pakistan army had begun tactical manoeuvres in the Pakistan-occupied Kashmir region and that radar formations had been moved closer to the Indian frontier. The reports were initially carried by one of the state owned news agencies, though the Ministry of Defence said they had no knowledge of such movements.

In Kashmir, Srinagar and the other major towns were kept under curfew for the sixth consecutive day as the army

and security forces continued a search operation for those responsible for the kidnappings.

Among diplomats, the Indian Prime Minister's speech was seen as the expression of a normally restrained man at the failure of his Government to bring the situation in Kashmir under his control. India believes that it would be able to humiliate the Pakistan army in a war. A Pakistani defeat - thus robbing separatists in Kashmir or Punjab of the support they get from across the border - would enhance India's position in obtaining a political settlement that kept both provinces within the Indian union.

## Haughey meets abuse on visit to Belfast

By Ralph Atkins in Belfast

POLICE helicopters circled above Belfast yesterday and hundreds of loyalist protesters gathered when Mr. Charles Haughey, the Irish Prime Minister, went to the city to talk about co-operation between north and south Ireland.

As police sealed off part of Belfast and held back angry protesters, Mr. Haughey, paying the first visit by an Irish Prime Minister to the city for 25 years, talked of "models of co-operation" replacing "outdated restrictions."

As the 12-hour demonstration reached its climax, Mr. Haughey called on all Irishmen to combine "to secure the special measures we need as a peripheral region."

Mr. Haughey's convoy of cars arrived at high speed at the side entrance to the Europa Hotel. From the top of the neighbouring headquarters of the Ulster Unionist Party - which supports continued union of Northern Ireland with the UK - protesters hurled abuse.

Inside, the Institute of Directors' conference discussed "Cross-border trade and business co-operation after 1992." Mr. Haughey had been invited in his capacity as President of the European Council.

Outside banners read "Haughey harbours IRA killers" and "Haughey drank to the death of British soldiers."

The Lord Mayor of Belfast, Unionist councillor Mr. Reginald Empey, had left two hours earlier after saying: "The constitution of the Irish Republic, backed by recent Supreme Court decisions, requires the Irish Government to pursue its claim of jurisdiction over the very piece of ground upon which I am standing."

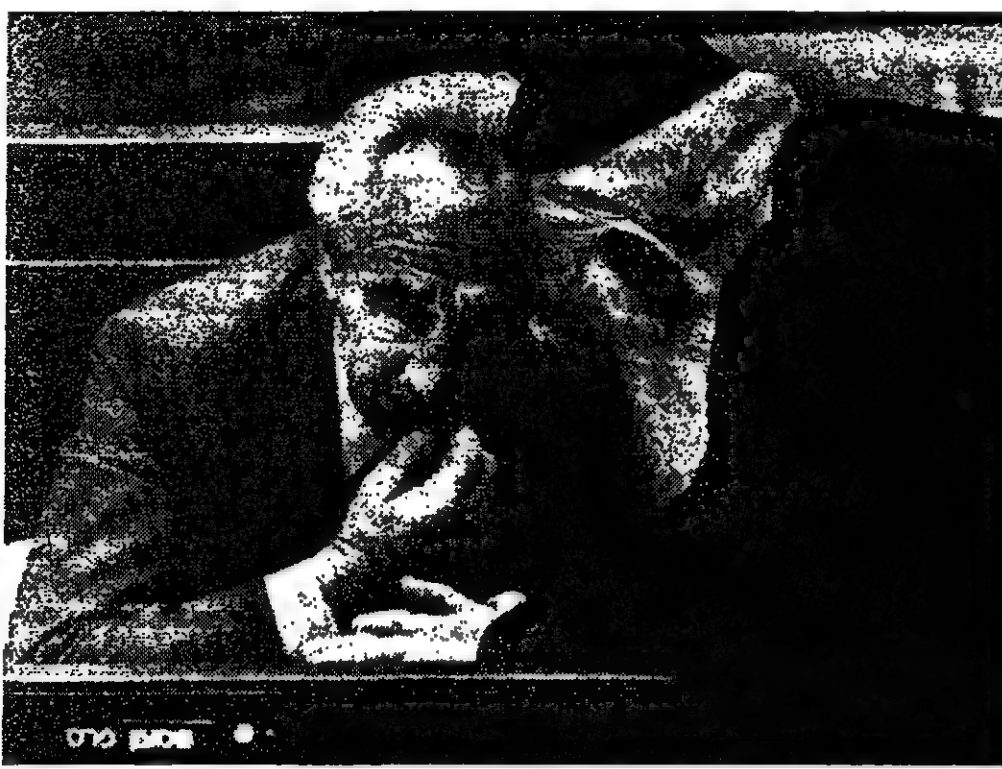
That "mitigates against good neighbourly relations in business and other affairs," he said.

Police said up to 650 demonstrators were outside the Europa Hotel, itself the scene of past terrorist violence. The conference came two days after the Irish Republican Army murdered four soldiers in County Down and less than a week after the Dublin Supreme Court ruled against extraditing Mr. Owen Carron, wanted by the Royal Ulster Constabulary on firearms charges.

Mr. Haughey took a strategic view of how north and south Ireland could co-operate as Europe evolved, touching on economic and monetary union, German unification and the completion of the single market.

He lamented the low level of cross-border trade between north and south - which totalled just £1.3bn (\$1.6bn) in 1989 - and said as European borders disappeared "it will make simple common sense for us to combine in facing the problems and opportunities."

He wanted a better transport system, an "imaginative, integrated tourist development plan for the whole island" and a stronger commitment by the EC to promoting both parts of the island.



Labour leader Shimon Peres (left) with Menachem Begin of the Aguda Israel party

## Defection of two rabbis defeats Peres bid to replace Shamir

By Hugh Carnegie in Jerusalem

EFFORTS by Mr. Shimon Peres, the Israeli Labour Party leader, to form a government committed to peace talks with the Palestinians were thrown into disarray yesterday when two ultra-orthodox rabbis withdrew their support from him hours before he was due to seek a confidence vote from parliament.

In a frantic scramble to retrieve his fortunes - and amid the now customary parliamentary tumult - Mr. Peres secured an adjournment of the Knesset without taking a vote which would have doomed him. Later he persuaded President Chaim Herzog to grant him a further 15 days in which to form an administration.

But reconstructing the razor-thin Knesset majority he believed he had put together in the past three weeks of intense political bargaining will be a desperately difficult task. Yesterday's morale-sapping setback for Labour was a shot in the arm for the hardline Likud

party whose leader, Mr. Yitzhak Shamir, is determined not to relinquish the premiership to Mr. Peres.

Last night the scene was set for another round of the coalition manoeuvring which has evoked unprecedented public pressure for electoral reform to curb the power small factions such as the religious parties hold over the mainstream Likud and Labour blocs.

Late on Tuesday night, Mr. Peres insisted he had the support of 61 Knesset members, just enough for a majority in the 120-seat parliament. That would have enabled him to succeed the caretaker Likud Government that has held office since a Likud-Labour coalition collapsed last month over Mr. Shamir's refusal to accept US terms for Israeli-Palestinian peace talks.

But early yesterday, Rabbis Abraham Vered and Eliezer Mizrahi of the five-member ultra-orthodox Aguda Israel party, nervous about Labour's

stance on peace talks, announced they would not, after all, back Mr. Peres.

Mr. Peres's hopes now appear to depend on somehow resecuring the support of all five Aguda votes. Aguda leaders in Jerusalem re-affirmed their decision to back Labour yesterday. But their ability to overrule or even replace their wayward colleagues was doubtful.

Mr. Peres's supporters harboured some hope of rescue by another religious party, Shas, with six seats. But Shas members instead said they favoured a renewed Likud-Labour broad coalition, an outcome that appeared to be firmly back on the agenda last night.

If Mr. Peres, Labour leader for 13 years, proves incapable of forming a government there may well be moves in the party to replace him. In that case Mr. Yitzhak Rabin, the influential Defence Minister in the broad coalition, is likely to step forward.

## Brussels investigates telephone charges

By Hugo Dixon in London

THE European Commission has launched a preliminary inquiry into international telephone prices within the Community following a Financial Times investigation showing that telephone users are being overcharged by more than \$3.54bn a year.

Separately, the US Federal Communications Commission is working on proposals for reducing the price of international calls from the US, and aims to publish a consultative document before the summer.

The FT investigation, published last week, showed that telephone users are being charged between two and four times rates for international calls because of a cartel between the world's large telephone companies. The FCC has been examining international prices for some time, but the interest of Mr. Alfred Sikes, the watchdog's chairman, has increased since the investigation.

The FCC said Mr. Sikes "does not understand why there is such a great price differential between calling from New York to Los Angeles and calling from New York to Paris."

The EC's and the FCC's actions follow the announcement this week by the UK's Office of Telecommunications, the industry's watchdog, that it had mounted an investigation into the cost of making international calls from the UK.

Their interest increases the chances of effective action because the international telephone cartel is buttressed by a complex web of multilateral and bilateral agreements with the result that a regulator from one country acting alone has little chance of making an impact.

An EC official said the organisation's competition branch was examining whether high prices were the result of an agreement to fix prices, which would contravene the Treaty of Rome, or the result of the cartel not working properly. If there is evidence that the anti-monopoly provisions are being broken, Sir Leon Brittan, the competition Commissioner, will start a major investigation.

The EC's information technology branch is also looking to publish its own report on prices in the autumn. The branch was originally planning to publish the report at the end of this year but is likely to accelerate this after interest shown by Mr. Filippo Maria Pandolfi, the Technology Commissioner.

The EC is concerned that people are being charged between two and three times as much for making calls to other European countries as they are paying for long-distance calls within their countries.

Meanwhile, several telephone companies gave their reaction to the investigations. British Telecom said it welcomed Ofcom's probe but that it was unable to act on its own because of bilateral agreements with other telephone companies which meant that they would benefit from any reduction in prices.

American Telephone & Telegraph said it had been an active proponent of reducing international prices and that over the past decade they had dropped by 35 per cent.

West Germany's Bundespost Telekom said it had reduced international prices at the beginning of this month and would drop them again next April. Cable and Wireless, which runs the telephone networks in Hong Kong and most of the Caribbean, said: "We don't see it as a cartel. Essentially there are a series of bilateral arrangements between countries."

## THE TEN COLUMNS

### Tesco's gamble on tin can alley

The big question about food retailers is whether they are repeating the mistakes their non-food brethren made in the 1980s. The massive expansion of space and the gradual format revamp being made by Tesco is a case in point. It has been a triumphant success so far, as illustrated by yesterday's 22 per cent increase in earnings per share, and the 25 per cent annual increase over the last five years. Nevertheless, an opening plan of 1m square feet a year is an ambitious programme.

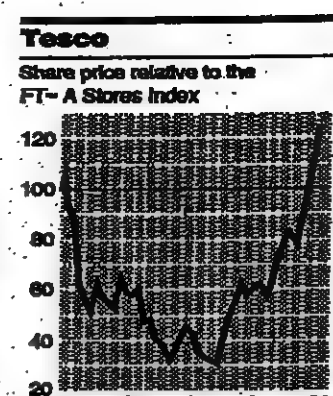
There are many reasons why the food groups should escape the problems of the other stores. Food has to be bought in recession, as do other Tesco items such as wines and healthcare products; indeed food expenditure is around a record low as a percentage of household budgets. Superstores have plenty of areas yet to conquer and the sheer cost of opening - now \$15m a store - creates barriers to entry.

Tesco's share price has reflected those bull arguments and the prospects that its margins - which have climbed to 6.4 per cent - will eventually catch up with those of J. Sainsbury. Its shares have outperformed the stores sector by 120 per cent over the last ten years. And yet there is a nagging doubt that it is all too good to be true. Problems could arise from a host of sources, perhaps the growing competition for labour, a trading down by consumers, or the sheer scale of its development programme. Even if they do not, then the bull case is already in the price, with shares on a prospective rating of 12.5.

## Regulation

The Guinness affair grabs all the headlines, but the City's longest regulatory soap opera is actually set in the greyer world of life assurance. It is four years since the House of Commons finished with the details of the Financial Services Act. Hence a lay-person's astonishment that the Office of Fair Trading has had to condemn yet another tranche of proposals from the SIB about that old chestnut: the question of how to disclose the proportion of life assurance premiums that gets eaten up by insurance company selling costs and overheads.

This ought to have been sorted out by now. Not least, because the only party likely to have suffered from the delay is the investing public. As



regards insurers, the regulatory middle has done little to slow them down. New business has ballooned from \$4.5bn in 1984 to \$9.02bn last year, even though FEPs have taken a \$1.4bn chunk of the nation's savings. Hence the fact that the stock market is stunned with agency by most means from a SIB. As for independent insurance middle-men, the OFT's figures show that their gross income rose 16 per cent last year, and 14 new firms start every week.

Something, as they say, must be done. But this matter highlights a perennial difficulty of financial regulation, which the Act did not solve. It is an issue of technical, and low down the scale in political sensitivity, then special interest groups find ways of getting it shunted into a siding more or less indefinitely.

## UK contractors

Costain appears to have taken a leap out of the US clearing bank books when it comes to announcing bad news. If you are going to make a provision, make it a big one, and the market will interpret it as a sign of an honest manager, lacking a problem its rivals have fudged. This is the only way to explain yesterday's rise in the Costain share price. Along with some other well-known names, it was aggressively bidding up the price of UK housing land in early 1989, when it should not, and its shareholders are now paying for management's mistake.

Yesterday's \$20m provision is roughly the equivalent of the annual dividend and, as the clearing banks have proved with monotonous regularity, one big provision often tends to be followed by another. Given the speed with which UK land prices were rising before the housing bubble

burst last year, it would be a brave prediction that yesterday's provisions from Costain and Amec were the last word on the subject.

At least Amec has virtually nil gearing whereas Costain is 85 per cent geared and it has to make some chunky disposals of peripheral activities if it is to remain a top flight contractor. Amec can boast of a better spread of businesses, yet its historic multiple of under eight times earnings reflects the market's understandable suspicions. With annual turnover of \$2m plus a year, Amec is a much bigger and more complex business than Costain. The next couple of years will prove whether it can live up to its own rather heady expectations.

## BES

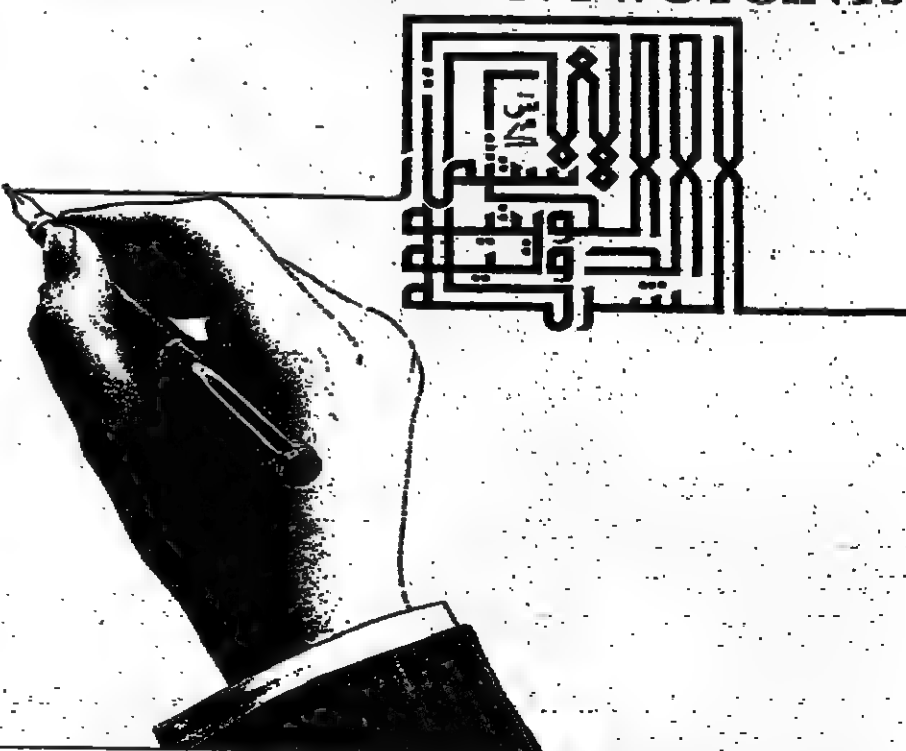
The launch of Britain's first French property investment trust breaks a new barrier in overseas specialisation. The portfolio is being spun out of British Empire Securities and General Trust, which has the unusual policy of mainly investing in other trusts. That raises the curious spectre of discounts on discounts, but BES shares have almost exactly matched the investment trust sector's performance over the last five years.

For a while BES specialised in promoting trust reconstructions, but since discounts narrowed, the scope for such activity has been reduced. The new trust, which is raising new equity in order to create a \$25m total fund, is partly a case of self-reconstruction. BES, which currently stands at a 17 per cent discount to assets, is taking a 90 per cent stake in the new outfit. If, given the excitement in the French property market, the new trust trades at asset value or above, BES shareholders should have made a marginal gain.

## UK bank lending

The Bank of England's latest quarterly analysis of bank advances may be of only historic interest but they reinforce a picture of an economy where borrowing remains remarkably strong. Manufacturing industry borrowing is 27 per cent up on a year ago, and sterling property lending is up 30 per cent. If it reflects distress lending on the financing of involuntary stock buildings, then the Chancellor's squeamishness may be having the desired effect. But this seems an optimistic interpretation.

## IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.



No-one with a serious interest in international investment should take our name - Kuwait International Investment Company - at face value. Given the increased scope and geographical breadth of our activities, it is more appropriate to think of us as an international merchant bank, than as simply an investment company. For instance, we manage and underwrite new issues on a world-wide basis in a variety of currencies and enjoy a close working relationship with most of the world's major underwriting houses. We continue to develop our already considerable expertise in international stock and bond markets, in particular our international equity portfolio, which we have substantially upgraded.

If you are considering international investment opportunities, why not contact us? We can point you in the right direction.

**الشركة الدولية للاستثمار**  
**KUWAIT INTERNATIONAL INVESTMENT COMPANY**  
Al-Sahia Complex, P.O. Box 22792, Safat, 13088 Kuwait  
Telephone (General): (965) 2438273/4. Telex: 22325 INVEST KWT  
Telex (UK) Marketable Securities: (965) 2464783. New Issues: 2413529. Treasury: (965) 2410826

## WORLD WEATHER

Location	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	15	12	10	Madrid	18	10	10	15	10
Amman	15	12	10	Moscow	15	10	10	15	10
Antwerp	15	12	10	Munich	15	10	10	15	10
Athens	15	12	10	Nairobi	15	10	10	15	10
Bahia	15	12	10	Paris	15	10	10	15	10
Bangkok	15	12	10	Rome	15	10	10	15	10
Bombay	15	12	10	Sao Paulo	15	10	10	15	10
Buenos Aires	15	12	10	Seoul	15	10	10	15	10
Calcutta	15	12	10	Singapore	15	10	10	15	10
Cardiff	15	12	10	Sydney	15	10	10	15	10
Cebu	15	12	10	Taipei	15	10	10	15	10
Dakar	15	12	10	Tokyo	15	10	10	15	10
Damascus	15	12	10	Ulaanbaatar	15	10	10	15	10
Dhaka	15	12	10	Vladivostok	15	10	10	15	10
Dublin	15	12	10	Yokohama	15	10	10	15	10
Edinburgh	15	12	10						
Geneva	15	12	10						
Hankow	15	12	10						
Hong Kong	15	12	10						
Kobe	15	12	10						
London	15	12	10						
Los Angeles	15	12	10						
Lyons	15	12	10						
Manila	15	12	10						
Medan	15	12	10						
Meppen	15	12	10						
Mexico City	15	12	10						
Mumbai	15	12	10						
Nairobi	15	12	10						
Paris	15	12	10						
Rangoon	15	12	10						
Rio de Janeiro	15	12	10						
Sao Paulo	15	12	10						
Seoul	15	12	10						
Singapore	15	12	10						
Sydney	15	12	10						
Taipei	15	12	10						
Tokyo	15	12	10						
Ulaanbaatar	15	12	10						
Vladivostok	15	12	10						
Yokohama	15	12	10						

## Estonia faces clash

Continued from Page 1

used this summons to inject urgency into the discussion over Estonia's message to Moscow, securing agreement on it in under an hour.

A clause was included in the message which specifies that talks will take place outside the authority of the Soviet constitution, thus making it clear they should be between two sovereign states.

Voicing the independence struggles of all three Baltic states, the message says: "The restoration of statehood to Estonia, Latvia and Lithuania will allow us to remove the last

source of tension in Europe and would enhance your (Gorbachev's) own position."

"The restoration of democracy in the Soviet Union is only possible through the restoration of historic rights."

The declaration of independence on March 30 "confirmed that the occupation of the Republic of Estonia by the Soviet Union on June 17, 1940, has not disrupted the continuity of the Republic of Estonia de jure." Since then, the republic has declared a period of transition during which independent institutions are being set up.



**IMI**  
for building products, drinks dispense,  
fluid power, special engineering,  
refined and wrought metals.  
IMI plc, Birmingham, England.

# FINANCIAL TIMES COMPANIES & MARKETS

Thursday April 12 1990

**Bryant Group**  
Invest in Quality  
HOMES • PROPERTIES • CONSTRUCTION  
021 711 1212

## INSIDE Bond Corporation fails to stem the tide

The tide of losses at SmithKline Beecham, the UK-based pharmaceuticals and consumer products company, swelled further with the disclosure of an after-tax deficit of £578.2m (US\$79.9m) for the six months to December. This compares with net earnings of £512.0m in the first half of the previous year.

— the last profit achieved by the brewing-based group before its fortunes underwent a severe reversal. Page 22

**Oil analysts study the Kremlin**  
Oil analysts are striving to get to grips with the obscure science of Kremlinology. For the Soviet Union, the world's biggest oil producer, has turned out to be one of the critical wild cards in a world market already stacked with uncertainties. Steven Butler looks at the factors at play. Page 34

**Lotus and Novell spring surprises**  
The computer industry has been caught on the hop by the proposed \$1.5bn merger between Novell, the US personal computer networking company, and Lotus Development, creator of 1-2-3, the popular electronic spreadsheet.

Lotus executives in Europe had expected a merger or acquisition, but not at such a speed — and Novell was not on their list of candidates. Alan Cane and Louise Kehoe report. Page 24

**Singapore banks break records**  
Singapore's Big Four banks turned in record performances for 1989, and their combined earnings are on target to top \$51bn (US\$532m) for the current year. Although the financial services sector is seen to be the main engine of Singapore's growth alongside manufacturing, bank shares have underperformed the fast-growing Singapore stock market, writes Joyce Quek. Page 25

**When the going gets tough...**  
Ericsson, the Swedish telecommunications company, is winning plaudits around the world. It has become the strongest player in a sluggish Swedish stock market since it shed its loss-making information systems business in 1987, and prospects for the 1990s look promising both in Europe and the US. There is only one cloud on the horizon, reports Robert Taylor — the uncertain effect of the downturn in Sweden's economy. Back Page

**Market Statistics**

Base lending rates	42	London traded options	27
Benchmark Govt bonds	27	London trade options	27
FT 100 index	27	FT 100 index	27
FT 100 total return	27	FT 100 total return	27
Financial futures	42	World commodity prices	27
Foreign exchange	42	World stock mkt indices	43
London recent issues	27	UK dividends announced	27
London share service	27	Unit trusts	27

**Companies in this section**

AMEC	28	Kromagraphics	28
Alexander Proudfoot	28	Kwik-Fit	28
Banco Group	28	Leucadia National	28
Barr/Wallace Arnold	28	Lockheed	28
Bentalls	28	Lotus Development	24
Body Shop Int'l	28	MS Group	28
Bond Corporation	28	Malaysian Planting	28
British Empire Secs	28	Molins	28
Brixton Estate	28	Morgan Stanley	27
CB&I	28	Motorola	28
CGI	28	Mueser	28
CGI Packaging	28	Novell Inc.	24
Cannon St Invs	28	Nordin and Pescok	28
Caparo Industries	28	Parametric	28
Comwell	28	Petrobras	28
Costale	28	Security Pacific	28
Enders IRL	28	Selyu	28
FBD	28	Sindell (William)	28
Fannie Mae	28	Smiths Industries	28
French Property Trst	28	Société Générale	28
Grand Metropolitan	28	Systems Reliability	28
Hamden Stuart	28	Tesco	28
Higgs & Hill	28	Thyssen	28
Hyundai Motor	28	Tudor	28
Kamunting	28	UBS	27
Kingfisher	27	Wattford Foods	28
		Wing On	28

**Chief price changes yesterday**

FRANKFURT (DM)	14	14	14	14
Bayern	479	+	14	
Deutsche	750	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	

**Chief price changes yesterday**

FRANKFURT (DM)	14	14	14	14
Bayern	479	+	14	
Deutsche	750	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	
Wolfsburg	245	+	14	

## SB's top executives take 151% rise

By Peter Marsh and Stephen Fidler in London

THE two senior executives at SmithKline Beecham, the UK-based pharmaceuticals and consumer products company, received combined remuneration of £3.8m (£3.31m) last year, a 151 per cent increase on their total for 1988 — putting them among the highest paid managers in UK industry.

Mr Henry Wendt, the chairman, received £1.95m compared with £1.25m in 1988, while Mr Bob Bauman, chief executive, received £1.85m, in contrast to a 1988 salary of £884,000.

The company's annual report, released yesterday, also disclosed plans to issue between £500m and

£1bn of special preference shares in the US to refinance some of the debt incurred in the merger last July of SmithKline Beecham of the US and Britain's Beecham to form the world's second-largest drugs company.

SB recently unveiled pre-tax profits of £724m for 1989, an increase of 3 per cent on 1988. The company is thought by many analysts to face a difficult couple of years as it strives to combine the two components of the business. It expects to reduce its worldwide workforce by 10 per cent, or 5,000 jobs, over the next two to three years and it faces restructuring costs of £500m.

The scale of the pay increases, linked to the less than glowing immediate prospects for the company, may lead to disquiet among other industrial leaders and politicians who have become embarrassed by recent large salary rises given to top UK business executives. In the new company, Mr Wendt has taken a back seat to Mr Bauman. Prior to the merger, Mr Wendt had presided over a difficult period for SmithKline Beecham. He has been held partly to blame for the company's declining status in the world drug industry.

Mr Wendt's relatively low salary in 1988 reflects his missing

out on bonuses which would have been paid had the company performed better. His 1989 remuneration comprised £1.15m in salary and £284,000 in cash from stock options. He was said last night to be in meetings and could not be contacted.

SB said the salary increases had been agreed by a special remuneration committee to reflect worldwide pay trends.

The preferred shares, to be privately placed by the end of April, are intended to refinance £518m of outstanding loan stock issued to finance the merger. About £1.33bn of loan stock was issued at the time of the merger. The remainder has been bought back.

Such shares — which count as shareholder funds since dividends can be varied — carry a favourable tax treatment for US institutional investors.

According to Mr Hugh Collum, the company's finance director, the so-called auction rate preference shares avoid the dilution of future earnings per share growth which would arise from issuing ordinary shares or convertible bonds. The funds would form part of the long-term resources of the company and were an appropriate way to reduce borrowings, particularly in light of the group's substantial dollar assets.

## Heron to write off £45m on S&L loss

By Alan Friedman in New York

SEVERE LOSSES from a failed US savings and loan subsidiary are expected to result in an extraordinary write-off of more than £45m (£73.6m) at Heron International, the UK private property, leisure, financial and garages conglomerate controlled by Mr Gerald Ronson.

The extraordinary debit, to be shown in Heron's accounts for the 1989-90 financial year ended on March 31, will reflect Heron's decision to write off losses suffered in connection with Pima Savings & Loan, an insolvent thrift based in Tucson, Arizona.

Pima was first acquired by Heron in 1980 and has piled up losses since 1987 believed to total more than \$200m. Heron tried to sell Pima between July 1987 and January 1989, at which point it suspended negotiations.

Pima, like a handful of other Arizona thrifts hit by the depressed state of the property sector, was taken over by US federal regulators last month. The Resolution Trust Corporation, the federal agency set up to oversee the bail-out of the thrift industry, was then appointed as conservator of the financially-troubled Heron subsidiary.

In the 1988-89 financial year, Heron showed a £44.2m extraordinary debit mainly relating to the US savings and loan business. Heron, in its 1988-89 annual report, predicted a return to profitability for Pima.

Mr Alan Goldman, deputy chief executive of Heron, said yesterday that losses stemming from Pima would be fully written off in Heron's 1989-90 accounts and the thrift would be classified as a discontinued operation.

The Heron executive — Mr Ronson's right-hand man — said he could not quantify the amount of the write-off, but it is understood the extraordinary debit will be substantially higher than last year's £44.2m.

Pima in 1988 suffered a loss of \$63.7m, but Mr Goldman said he did not have information about the 1988-89 loss figures, which he said are not yet audited.

In Phoenix, Arizona, an official of the state's Banking Department yesterday quoted what were termed "unaudited" 1989 figures showing a loss of \$160m in the last quarter, a \$93.7m deficit in the third quarter and nearly \$70m for the second quarter.

Mr Goldman said precise figures for Pima's 1989 losses would be published by Heron in June along with its annual accounts.



Heralds of change: Gut, chairman of CS (left), and Schilke, chairman of Bank Leu

which the Credit Suisse group was smart enough to seize. As long as Swiss Volksbank, the fourth-biggest commercial bank with assets more than twice as large as Bank Leu, continues to perform acceptably, there is no comparable object for takeover.

Most analysts agree, however, that CS Holding's move is likely to stimulate competition among the Big Three and to accelerate restructuring among smaller banks seeking more strongly capitalised partners.

The incorporation of Bank Leu into CS Holding would probably bring the Credit Suisse group level with Swiss Bank Corp, the second-biggest in asset terms; its net earnings would probably exceed SBC's according to some analysts.

Other analysts argue that Bank Leu offered a unique opportunity

Bank Leu has been ripe for a takeover — during the past couple of years at least. Not only has it suffered from its exposure in the Guinness/Diätler shares buy-back and in the Denis Levine insider trading scandals; it has been generating an extremely poor return on equity — Sfr33m (\$36m) net earnings against Sfr1.34bn equity in 1989.

Earlier this year, rumours circulated about a deal under which Bank Leu would merge its investment banking operations with Banca della Svizzera Italiana. However, it became clear on Tuesday that the Credit Suisse group had been quietly maturing its takeover bid for the past two years.

Mr Rainer Gut, president of CS Holding, revealed that it had accumulated more than 16 per

cent of the Bank Leu stock but would not state the exact size of its stake.

Mr Peter Kupfer, a board member, said CS's move was strategic not opportunistic. CS has its eye on Bank Leu's strong client base in the canton of Zurich, but above all envisages the new holding company as an investment management operation for Swiss pension funds and other institutional investors.

An intriguing aspect of the CS bid is that it would probably have been impossible if the Credit Suisse group had not been the first of the Big Three to adopt a holding company structure. Without that structure it could not have offered Bank Leu the opportunity to retain its name and at least a semblance of independence.

## Weaker market makes ADT reduce BAA stake refinancing

By Andrew Hill in London

ADT, the security and vehicle auction group which owns a 9 per cent stake in the former British Airways Authority, has had to reduce by a quarter the size of an issue of preference stock which can be exchanged for its BAA shares.

The Bermuda-registered company planned a change in market conditions for the cut in the issue, which is designed to refinance part of the BAA stake. The group heralded the move last week. At that stage ADT expected to raise £100m (£163.5m).

That target has now been cut to £75m, and the exchange price has been set at a premium of just under 15 per cent to the current price of BAA's shares at the bottom end of the range indicated last week.

Mr David Hammond, ADT's finance director, said yesterday: "There was a reduction in size because of the general weakening

in the appetite of European institutions for sterling-denominated issues over the last week."

According to some analysts, the issue also received a muted response in the UK, partly because of concern about the reputation of Mr Michael Ashcroft, ADT's chairman — a legacy of City disquiet about ADT earlier in Mr Ashcroft's career, when he was known as a fast-moving deal-maker.

Some UK institutions were also said to be concerned about ADT's ability to offer cash to preference shareholders, if they decided to exercise put options attached to the shares in 1995 — redeeming their holdings. Instead of exchanging them for BAA shares, "Domestic fund managers don't like exchangeables and they are worried about ADT," said one broker. Credit Suisse First Boston, lead manager to this issue, pointed out that investors had

recently subscribed to several large fund-raising exercises by ADT without complaint.

ADT is to issue 7,500 exchangeable cumulative redeemable preference shares 2005 in the form of international depositary receipts, at £10,000 each.

The exchange price will be 440.9p per BAA share, against yesterday's closing price of 382p, down 2p. The preference shares will have a yield of about 8 per cent.

The slightly smaller issue means investors would only be able to exchange their preference shares for a maximum of about 3.4 per cent of BAA's equity, but ADT still has the right to offer shareholders cash equivalent to the BAA share price instead. Another reason for investor caution was that BAA shares were not pledged to the preference stock.

Euromarkets, Page 33

## Apricot £39m deal with Mitsubishi

By Alan Cane in London

APRICOT Computers of Birmingham, a leading UK-based supplier of high performance personal computers, is to sell its computer hardware division to Mitsubishi Electric of Japan for £39m (£63.7m) in cash.

The company has been seeking an overseas partner to share development costs and open new markets since the beginning of the year. It had been looking for more than a simple marketing agreement. Prospective buyers included Commodore of the US, Epson of Japan and Acer and Mitac of Taiwan.

Mr Roger Foster, Apricot chairman and chief executive, said yesterday that the attraction of a deal with Mitsubishi had been both the size of the cash offer and the opportunity to establish a

long-term relationship with one of the world's leading electronics groups.

The board intended to reward shareholders by paying a special dividend of 5p per share from the proceeds of the sale, independent of its decision on a final dividend for the current year, Mr Foster said.

The deal includes a series of trading agreements with Mitsubishi through which Apricot will continue to sell and support Apricot computers to large companies and provide maintenance for Apricot products for a minimum of three years.

The hardware division will keep the rights to the name "Apricot Computers" after the sale, and trade as a wholly-owned subsidiary of Mitsubishi Electric.

Dr Peter Hoppe will continue as managing director. The parent company will revert to its original name, ACT Group.

ACT was established as a computer bureau and software house 25 years ago and adopted the name Apricot when it moved into hardware manufacturing in the 1980s. But heavy pressure on margins made the hardware division unprofitable.

The disposal leaves Apricot free to concentrate on computing software and services.

Mitsubishi, one of Japan's six largest computer manufacturers, says the deal will augment its European production facilities and give its access to Apricot's advanced microcomputer technology while providing it with a new range of workstations.

This announcement appears as a matter of record only

**CPC INTERNATIONAL INC.**

has acquired the

**Marmite, Bovril and Ambrosia brands**

from

**SmithKline Beecham p.l.c.**

CPC International was advised by

**COUNTY NATWEST**

△ The NatWest Investment Bank Group

County NatWest Limited is a Member of The Securities Association



## INTERNATIONAL COMPANIES AND FINANCE

## SocGen up 17% despite interest rate difficulties

By George Graham in Paris

SOCIÉTÉ Générale, the French private sector commercial bank, has reported a 17 per cent increase in net profits last year to FF3,565bn (\$536.8m).

Mr Marc Vénot, the bank's chairman, said that gross operating profits had risen to FF10,250bn, up 8 per cent on a comparable basis, taking into account the reduction in SocGen's stake in BIP, the money market bank which passed last year into the control of West Germany's Dresdner Bank.

"This is not majestic but it is substantial, and not at all easy to achieve in a context like 1989, when market activities did not make their habitual contribution to earnings," Mr Vénot said.

In common with other French banks, SocGen suffered from the inversion of the yield curve in 1989. Market dealings contributed only a fifth as much to earnings last year as in 1988.

"It is not easy to make money when there is a 1 1/2 percentage point gap between long-term and short-term interest rates, and in the wrong direction," Mr Vénot said.

SocGen's "classic domestic banking" activities, which account for 53 per cent of group operating income, progressed satisfactorily in 1989. Mr Vénot said, with total loans rising 15 per cent to FF475bn and deposits up 10 per cent to FF362bn.

Fund management, including Touche Remnant, the UK group acquired last April, doubled its contribution to group earnings. With FF1,680bn under management in mutual funds, SocGen now claims to rank second in Europe, behind Crédit Agricole.

Total operating provisions were raised by 15 per cent to FF4,800bn. Mr Vénot said the bank's exposure to its 10 sovereign debtors was now 61 per cent covered. SocGen increased its equity base by 12 per cent to FF28,500bn, and has a potential FF75,700bn of equity to come from conversion of bonds and the exercise of warrants. Mr Vénot said SocGen's revalued net asset value stood at FF42,100bn, or FF715 per share.

## CMB advances 17% with strong results in Africa

By William Dawkins in Paris

CMB PACKAGING, the largest packaging business in Europe, yesterday reported a 17 per cent rise in net profits to FF947m (\$166.7m) for last year and predicted continued "satisfactory progress" for 1990.

This is the first full-year result from the group, formed last spring from the merger of Carnaud of France and Metalbox Packaging of the UK. It owes much to a strong performance from the European and African metal packaging divisions, as well as the benefits of pooling operations such as raw materials buying, said the group.

Turnover rose by 18 per cent from FF18,100m to FF21,300m, of which 5.4 per cent was underlying growth without the impact of acquisitions, said the group.

## CGIP books net rise of 13.5%

By William Dawkins in Paris

COMPAGNIE Générale d'Industrie et de Participations (CGIP), the French holding company which with Metalbox is the largest shareholder in CMB Packaging, yesterday reported a 13.5 per cent rise in net income for 1989.

CGIP, 47 per cent controlled by the Wendel family, France's oldest industrial dynasty, unveiled net income of FF756m (\$133.1m) on total revenues up 20.7 per cent to FF15,500m.

## Marzotto fall partly due to tax

By Heig Simonian in Milan

MARZOTTO, Italy's biggest textile and clothing manufacturer, announced an almost 16 per cent drop in group net profits to L50,300m (\$40.5m) from L59,700m in 1988. Gross earnings fell by 6.3 per cent to L73,200m.

The decline in net profits, caused partly by an increase in tax payments, came despite a small 1.7 per cent rise in turnover to L1,469bn last year.

Exports increased to L980m, accounting for 27.1 per cent of total sales against 26.9 per cent in 1988.

As in the past, clothing accounted for the biggest pro-

portion of turnover, with sales rising by 6 per cent to L615bn.

Textile sales increased by 5.2 per cent to L447bn, while yarn declined by 5.6 per cent to L385bn.

The accounts for the company, based in Valdagno in north-east Italy, do not include figures for Le Blau, the French group bought last December, which had sales and net profits of L31,700m and L2,900m respectively in 1989.

Marzotto, whose parent company is raising its dividend by L20 to L320, L340 and L380 on its ordinary, convertible and

savings shares respectively, gave no forecasts for the current year.

However, it said sales in the other companies in the textile clothing sector in which it has minority stakes had been "very positive" in 1989, while income from other minority investments had also been satisfactory.

Montedison, the private-sector chemical group, and Finmeccanica have announced a collaboration accord in the production of control systems for automated industrial production processes, AP-DI reports.

The partial sale of the steel activities brought a FF1223m one-off net gain to last year's result.

CMB's operating profits rose by 23 per cent to FF2,038m on a pro forma basis, representing 9.8 per cent of sales as against 9.3 per cent in the previous year. Interest charges rose from FF142m to FF153m, a result of the £240m (\$382.4m) of Metalbox debt that came with the merger, plus a FF1,800m capital spending programme.

The balance sheet shows net debt of FF5,100m on shareholders' funds of FF3,030m.

Earnings per share, excluding the exceptional profit, rose by 5.4 per cent to FF12.6 from FF12.0. CMB is proposing to pay a full-year dividend of FF4.6 net.

Seibu's association with Hermès and Worms appears designed to smooth any possible cultural friction.

Hermès, best known for its leather goods and silk scarves, has recently been diversifying into other luxury products such as porcelain and glassware. Worms already owns stakes in the fashion designer Kenzo and the luggage group Lancel.

Mr Scherrer, now 54, used to work as a designer at Christian Dior before founding his own company in 1962.

## Seibu joins Hermès to take control of Scherrer

By George Graham

SEIBU, the Japanese retailing group, is to take control of the French couturier Jean-Louis Scherrer, in partnership with the Hermès luxury products group.

Seibu will take 65 per cent and Hermès 35 per cent of a new holding company, which will in turn take 75.5 per cent of Scherrer. Mr Scherrer will retain 12.5 per cent, while Worms of Cie, the French financial group, will take a 10 per cent stake.

The last Japanese group to invest heavily in French fashion - Hokin, which took control of Courmages - came to grief, falling out with Mr André Courmages and eventually selling out in February 1989 to a group of French investors.

Seibu's association with Hermès and Worms appears designed to smooth any possible cultural friction.

Hermès, best known for its leather goods and silk scarves, has recently been diversifying into other luxury products such as porcelain and glassware. Worms already owns stakes in the fashion designer Kenzo and the luggage group Lancel.

Mr Scherrer, now 54, used to work as a designer at Christian Dior before founding his own company in 1962.

## Bond Corp posts A\$758m deficit after six months

By Our Financial Staff

THE TIDE of losses at Bond Corporation Holdings, Mr Alan Bond's Australian flagship company, swelled further yesterday with the disclosure of an after-tax deficit of A\$758.2m (US\$563.2m) for the six months to December.

The result compares with net earnings of A\$152.8m in the first half of the previous year. This was the last profit achieved by the group before its fortunes underwent a severe reversal, culminating just before the end of the latest period in a receivership order - lifted after two months - against its Swan, Castlemaine and Tooheys brewing operations.

Bond Corp has been struggling to sell assets in order to reduce borrowings, and its board said yesterday that the company's "continued operation is largely dependent on the completion of the asset-sales programme, further debt retirement and the restructuring of the group and its business".

Mr Peter Lucas, a director, said a restructuring plan had been drawn up with advice from Price Waterhouse, the accounting firm, and involved buying back convertible notes. These total A\$1,570m, while Bond Corp yesterday gave the

latest estimate of its overall group debt at A\$6,670m, which it said had been reduced from A\$7,350m since the end of December.

The interest bill for the six months grew to A\$444.3m from A\$444.3m. In addition, the losses reflect a A\$404.5m write-down on its stake of just over half in Bond Media, the Channel Nine television operator which is under siege from Mr Kerry Packer.

Directors said there was no need to make provisions on its investment in British Satellite Broadcasting but warned that in the current six months its G. Heilemann Brewing offshoot in the US could require a substantial provision.

Sales and other revenue dipped to A\$3,970m from A\$5,190m, reflecting disposals which brought in A\$1.3bn. Further asset sales which came after the balance date included its holding in Compania de Telefonos de Chile and the Bond Building in Sydney.

Also left out of the reckoning is the planned shift of its Australian breweries into Bell Resources, now an independently managed subsidiary. Bell Group, another unit, separately reported an interim net loss of A\$125m against profits of A\$114.1m.

## Renault to alter statute to allow Volvo stake

By William Dawkins

THE French Government yesterday tabled plans to change the Renault car group into an ordinary state-controlled company so that Volvo, its new Swedish partner, can take a 25 per cent stake in Renault.

The reform, adopted by the Council of Ministers, would also for the first time allow Renault, the flagship of France's state industrial sector, to issue non-voting shares to the public. The alliance, under which Renault will also take a minority stake in Volvo, subject to the agreement of the Swedish group's shareholders, will create Europe's largest heavy truck and car producer.

Renault's change of statute will be presented to the French National Assembly on April 26 and 27, where it is expected to come under fire from the Communist party, which is strong enough to delay, though not kill, the plan.

Mr Henry Krasucki, secretary general of the Communist-led CGT trade union, yesterday provided a forecast of the debate by accusing the Government of "national desertion." His members fear that the abandonment of Renault's status as a state-protected "régie" could weaken the company and lead to job losses, a claim the Government denies.

Under the plan, which is in line with earlier indications by officials, the Government's share of Renault's voting rights will fall from 100 per cent to 75 per cent. Volvo will enter the capital through an issue of new shares, expected to add between FF12bn (\$1.8bn) and FF15bn to Renault's equity capital and bring in between FF12bn and FF15bn cash.

On top of this, Renault will have the right, like any other state-controlled company, to issue up to 25 per cent of its new enlarged capital in non-voting shares or "certificates of investment."

These could be freely traded on the stock market, though there were no immediate plans to do this, said Mr Jean-Pierre Joyeux, senior adviser to Mr Roger Frey, industry minister.

## Krauss-Maffei takeover allowed

By Tim Dickson in Brussels

THE West German Federal Cartel Office has approved the planned acquisition of a majority stake in Krauss-Maffei, the defence technology and industrial machinery company by Mannesmann, the companies said, AP-DI reports.

Under the transaction, which was agreed last December, Mannesmann, the engineering group, will acquire an initial 51 per cent stake in Krauss-Maffei from four of its new affiliate shareholders.

Dresdner Bank will turn over its 10.9 per cent stake to Mannesmann, as will Deutsche Bank its 10.1 per cent stake and engineering group Siemens its 13.0 per cent.

## Acquisitions help Barco expand to BFr1.26bn

By Tim Dickson in Brussels

BARCO GROUP, the fast-growing Flemish electronics concern, boosted 1989 pre-tax profits by 43 per cent to BFr1,260m (\$98m) on turnover 68 per cent higher at BFr9,140m.

About half the sales increase was accounted for by acquisitions but more than 50 per cent of the profit improvement was due to the organic growth of existing activities.

Net operating profits jumped by 37 per cent to BFr1,090m while an extraordinary profit of BFr173m due to the beneficial effect of tax law changes

on intra-company merger operations lifted profits after tax and after depreciation of goodwill to BFr1,120m, from BFr768m in 1988. Operating profit per share almost doubled from BFr1 to BFr1.11.

Barco said that "the lower exchange rate of the dollar, the financing needs for acquisitions and the cost of issuing a debenture stock" had disadvantaged its financial results. But "these effects were largely compensated by the growth and the better profitability of almost all important product groups."

## PECHINEY GROUP

## 1989 RESULTS

The Pechiney Group has reported consolidated income for 1989 of FF 3,542 million, equal to FF 70 per share, before amortization of goodwill generated by acquisitions. After amortization of goodwill, net income amounted to FF 3,337 million, or FF 66 per share. Net income included an exceptional profit of FF 675 million, which resulted from the public offering of 25 % of the shares of Pechiney International.

The consolidated financial results for the first time include American National Can Company (ANC) and other businesses acquired in 1988 and 1989.

Sales, with these acquisitions included, were FF 88,472 million, a 72 % increase from 1988. Not including these acquisitions, manufacturing sales would have shown an increase of 12.6 % when compared with 1988. Sales of the International Trade sector increased 31 %.

The principal figures, in millions of French francs, are:

	1989	1988*	Change
Total sales	88,472	51,811	+ 72 %
Earnings from Operations before Financial Expense	8,102	5,968	+ 53 %
Earnings from Operations after Financial Expense	5,764	4,571	+ 26 %
Income before Goodwill Amortisation	9,643	2,015	+ 76 %
Net Income after Goodwill Amortisation	3,337	2,004	+ 67 %

\* Not including ANC and other acquisitions.

Net financial expense rose to FF 3,338 million, compared with FF 1,337 million in 1988. Of that total, approximately FF 430 million were non-recurring expenses, which resulted from the lag between the acquisition of ANC in December 1988 and the financing operations intended to provide funds for that acquisition; namely, between April and June 1989, an increase in the share capital of the parent company Pechiney, and the sale of 25 % of Pechiney International's shares to the public; and, in February 1990, the sale of Pechiney's corporate office building.

Goodwill is amortized over 40 years. For the goodwill generated by the acquisition of ANC, the annual amortization expense increases at the rate of 3 % per year. The progressiveness of the amortization expense reflects the long-term benefits which the Group expects to derive from an acquisition that significantly and durably transforms its manufacturing base and business prospects. On this basis, 1989 goodwill amortization expense amounted to FF 205 million, net of minority interest.

Contributions to consolidated operating profit (earnings from operations before financial expense), in millions of French francs, are as follows:

	1989	1988*
Packaging	2,126	900
Aluminium	4,197	3,073
Engineered Products	1,022	568
Other Industrial Activities	1,063	948
International Trade	690	343
Holding Company	(106)	(75)
Total	9,102	5,968

\* Not including ANC and other acquisitions.

For the Packaging sector, 1989 was a year of transition, marked by the successful integration of ANC. Earnings improved for that company's glass and plastic container activities. Profit margins were eroded somewhat for the metal container business, due to cost increases in aluminium and tinplate materials during the first half of the year that could not be recovered entirely through selling prices.

Operating profit for the Aluminium sector rose 17 %, despite a steady decline in metal prices on world markets. This improvement was due to the Group's ability to maintain good levels of profitability for upstream activities and, above all, to increased profit margins for semifabricating activities.

In the Engineering Products sector, expanded to include the Cerast group of companies acquired in January 1989, the two major companies - Howmet Corporation and Le Carbone Lorraine - benefited from very good demand.

Other Industrial Activities again reported increased earnings, with a 14 % gain in operating profit. The improvement is due to the excellent performance of the ferroalloy activities and a return to profitability, after two years of losses, for the heavy carbon products businesses.

The International Trade sector had an excellent year, notably in trading, and doubled its operating profit.

During the first half of 1990, a decrease in the French franc/US dollar exchange rate and the decline in aluminium and ferroalloy prices will lead to noticeable reduction in earnings for these two activities. This impact will be partially offset by a net increase in profit margins for the packaging sector and a major decrease in financial expense.

At the parent company's annual meeting, the Pechiney Board of Directors will recommend a dividend of FF 15 - FF 22.50 including a tax credit - for each non-voting preferred share (C.L.P.). The FF 15 dividend includes a statutory dividend of FF 9.50 and a supplementary dividend, of FF 5.50. The supplementary dividend for 1988 was FF 4.50. The FF 15 dividend, applied to an increased number of C.L.P.s outstanding, represents a distributed amount of FF 187 million, 70 % higher than the previous year's distribution.



## PECHINEY INTERNATIONAL

## 1989 RESULTS

Following the April 2, 1990 meeting of its Board of Directors, Pechiney International has reported 1989 consolidated income of FF 1,529 million, equal to FF 20 per share, before amortization of goodwill generated by acquisitions. After amortization of goodwill, net income amounted to FF 1,368 million, or FF 17 per share.

Consolidated sales totalled FF 47,985 million, with the packaging sector contributing FF 31,963 million, aerospace components FF 6,080 million, and aluminium and international trade activities FF 9,937 million.

Earnings from operations before financial expense reached FF 4,382 million.

Financial expense amounted to FF 2,076 million. This figure includes approximately FF 120 million in interest incurred on debt which was repaid when Pechiney International's capital was increased in April 1989, prior to the company's introduction on the stock exchange.

No comparable consolidated data exist for 1988. Pechiney International was established only a year ago through Pechiney's contribution of its packaging and aerospace components businesses, as well as certain aluminium and international trade activities.

Goodwill is amortized over 40 years. For the goodwill generated by the acquisition of American National Can Company (ANC), the annual amortization expense increases at the rate of 3 % per year. The progressiveness of the amortization expense reflects the long-term benefits which the Group expects to derive from an acquisition that significantly and durably transforms its manufacturing base and business prospects. On this basis, Pechiney International's 1989 goodwill amortization expense amounted to FF 261 million.

Operating profits (earnings from operations before financial expense) for the various business sectors were as follows (in millions of FF):

Packaging	2,126
Aerospace Components	899
Aluminium and International Trade	1,871
Holding Company	(14)
Total	4,898

In the Packaging sector, the major achievement during 1989 was the successful integration of ANC. Earnings improved for that company's glass and plastic container activities. Profit margins were eroded somewhat for the metal container business, due to cost increases in aluminium and tinplate during the first half of the year that could not be recovered entirely through selling prices. Contributions by ANC and the French-based packaging activity, Cebal, to the sector's profit margins amounted to FF 1,764 million and FF 302 million, respectively. A notable increase in 1990 earnings is expected from a recovery in profit margins for metal containers and renewed growth in other activities.

The Aerospace Components sector, which includes Howmet Corporation, and the Cerast companies acquired in January 1989, benefited from very good market demand. Despite eroding profit margins for airfoil casting activities, the 1990 outlook for these activities is good and earnings could approach 1989 levels.

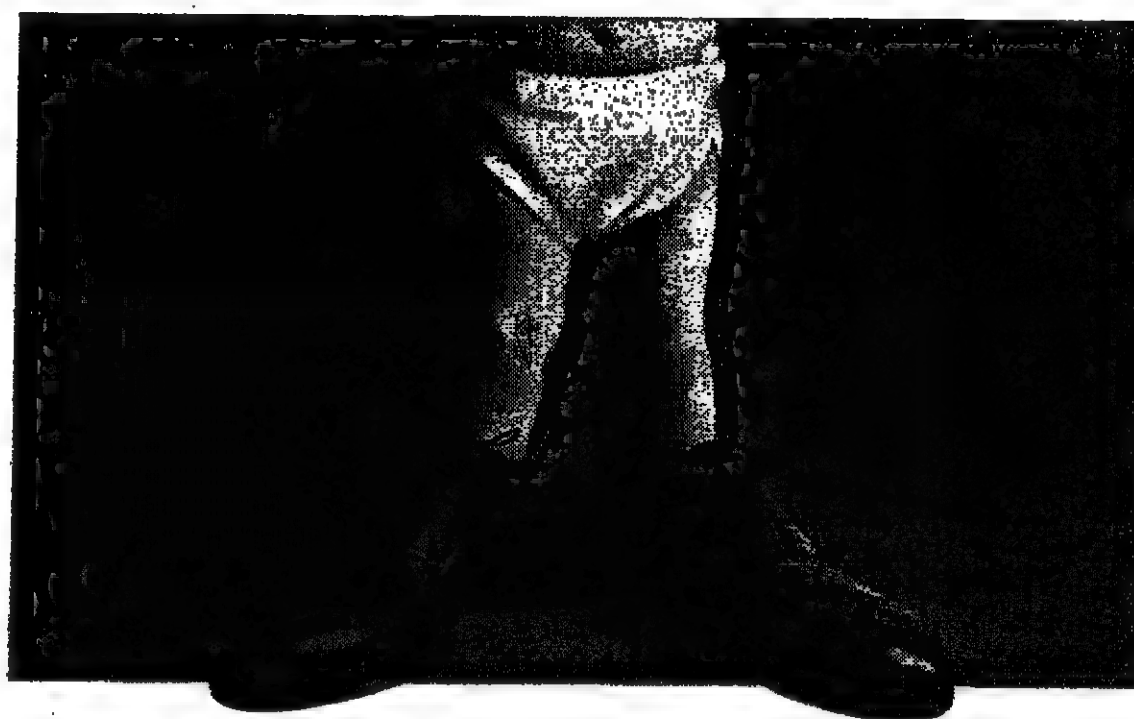
The Aluminium sector maintained a good level of profitability in 1989, although earnings were somewhat lower than the exceptionally high level attained in 1988 because of the decline in metal prices on world markets. Operating profit amounted to FF 1,128 million, compared with FF 1,458 million for 1988. For Pechiney World Trade (U.S.A.), Inc. - which is part of the International Trade sector - operating profit doubled, to reach a level of FF 243 million. The early months of 1990 have been marked by a renewed decline in international aluminium prices, affecting the earnings of aluminium smelting operations, although the market situation remains fundamentally healthy.

At the annual meeting on June 11, 1990, the Pechiney International Board of Directors will recommend a dividend distribution of FF 382 million, or 25 % of consolidated income before goodwill amortization. That amount corresponds to a net dividend of FF 5 per share, or FF 5.37 including a tax credit.





# Not many one year olds are as steady on their feet as CMB Packaging...



## ...and we know where we're going.

A year ago, Carnaud SA merged with Metalbox Packaging to create Europe's largest packaging group.

Our European vision is already paying dividends.

In fact, the AGM will be asked to approve a total dividend distribution of FF244 million a 105% increase over last year.\*

Turnover increased by 18%, of which 5.4% was organic growth.

Operating profit rose by 23% to FF2,084 million and represents 9.8% of turnover compared to 9.3% in 1988.

Operating profit after interest grew by 20% to FF1,531 million, 7.2% of turnover compared to 7.0% in 1988.

Net profit before exceptional items and amortisation of goodwill has increased by 17% to FF947 million. Net margin on turnover

was 4.4%. Net profit attributable to shareholders, comprising the capital gains on the partial disposal of the CMB Steel Division, amounts to FF1,132 million and represents a net margin of 5.3% of turnover.

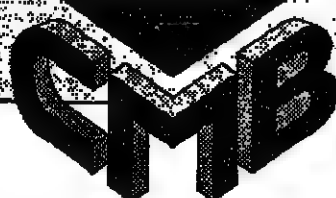
Despite the new shares issued, net earnings per share rose by 5.4% to FF13.6 (FF17.1 including the exceptional gain on the disposal of the CMB Steel Division representing an increase of 32%).

The prognosis?

A very healthy one year old with plenty of room for further development.

For more information contact the Corporate Communications Department, CMB Packaging; 211 Rue du Noyer, 1040 Brussels. Tel: (322) 7398327 or (322) 7398311.

1989 FINANCIAL HIGHLIGHTS (in FF million)			
	CMB* 1989	CMB* Pro forma 1988	% increase
Turnover	21,316	18,111	+18%
Operating profit	2,084	1,689	+23%
% of turnover	9.8%	9.3%	
Net profit attributable to shareholders	1,132	775	+46%
% of turnover	5.3%	4.3%	
Net income per share in FF	17.1	12.9	+32%
Proposed dividend per share in FF**	3.6	3.0	+20%



Europe's leading packaging group.

\*Results include 12 months former Carnaud and 9 months former Metalbox Packaging. \*\*Excluding Tax Credits.



## CIBA-GEIGY AG

## Notice to the Holders of Warrants to Subscribe for Bearer Participation Certificates of CIBA-GEIGY AG

Notice is hereby given to the holders of the above warrants (the "Warrants") (issued pursuant to an Instrument dated 1st November, 1983 and issued together with the £25,000,000 6% per cent. Guaranteed Bonds 1983 of Ciba-Geigy International Nederland B.V.) in accordance with Condition 2(c) of the Warrants that a Resolution will be submitted to the shareholders of Ciba-Geigy AG ("Ciba-Geigy") at the annual general meeting to be held on 9th May, 1990 providing for an increase in share capital of Ciba-Geigy which will be offered to holders of existing shares and bearer participation certificates in Ciba-Geigy on the basis of one registered share for each 15 shares or bearer participation certificates held. The subscription price will be determined on or prior to the date of the above-mentioned shareholders' meeting. Notice of any adjustment to the exercise price of the Warrants as a result of the foregoing will be published on 22nd June, 1990.

In accordance with Condition 2(a) of the Warrants and as a result of the foregoing notice, notice is hereby further given that the right of exercise of the Warrants is hereby suspended and accordingly exercise notices in respect thereof may not be lodged during the period from (and including) 23rd April, 1990 to (and including) 22nd June, 1990.

Notice is hereby further given that a Resolution will be submitted to the shareholders of Ciba-Geigy at the above-mentioned shareholders' meeting to give the holders of bearer participation certificates the right to exchange their bearer participation certificates for registered shares in Ciba-Geigy in accordance with the terms of the notice published on 30th March, 1990. Holders of bearer participation certificates wishing to participate in this offer must surrender their bearer participation certificates to any of the Swiss branch offices of the following banks:

Union Bank of Switzerland  
Crédit Suisse  
Swiss Bank Corporation  
Bank Sarasin & Cie

during the period commencing on 2nd April, 1990 and ending at noon (Swiss time) on 30th April, 1990.

Notice is hereby further given that subject to the approval of the exchange rights by the shareholders of Ciba-Geigy, Ciba-Geigy intends to submit a proposal to the holders of Warrants providing for, among other things, modification of the rights attaching to the Warrants to grant holders of Warrants the right to subscribe for either registered shares or bearer participation certificates in Ciba-Geigy.

12th April, 1990.

CIBA-GEIGY AG

## INTERNATIONAL COMPANIES AND FINANCE

## Software link-up confounds the experts

The news last Friday that Lotus Development, creator of 1-2-3, the world's most popular electronic spreadsheet, was planning to merge with Novell, a leading personal computer networking company, came as a surprise to customers, competitors, industry analysts and even to senior managers in the two companies.

The deal, worth about \$1.5bn, will be financed by an exchange of shares - 1.19131 shares of Lotus common stock for each Novell share. The merger is expected to be completed in July.

Mr Jim Manzi, Lotus's ebullient president, will become head of the merged company while Mr Ray Noorda, Novell president, will be second-in-command.

Lotus managers in Europe had been expecting a merger or acquisition, but Novell had not been one of the companies in their sights. They had, in fact, been expecting developments with either Wordperfect, the word processing company with which Lotus co-operates in marketing, or Sybase, the database vendor in which it has a 15 per cent stake.

Some of the surprise seems to result from the speed with which the deal was concocted. According to Mr Manzi, the merger proposal came from Mr Noorda on the Monday of the week of the announcement. It arose out of discussions on joint marketing efforts between the two companies.

"The agreement was con-

cluded after four hours of discussion and a handshake," Mr Manzi said. On Tuesday morning they mobilised their respective lawyers and the deal was finalised.

It is questionable whether four hours' discussion is sufficient to work through the industrial logic of a deal that will, if carried to completion, result in the formation of the world's largest independent personal computer software house, with annual sales of almost \$1bn and more than 5,000 staff.

On the surface there is no obvious need for a merger from either side. The two companies are leaders in their respective fields and trading profitably. Dataquest, the US-based marketing consultancy, points out: "At first glance this merger appears, at best, shaky. The two companies' products are currently incompatible; they service different customers and their distribution schemes are dissimilar."

The market - both companies are quoted on the Nasdaq exchange - tended to agree, marking them down a few dollars amid a flurry of analysts' reports questioning the wisdom of the deal. One argued: "We would have preferred to see Novell join forces with a minicomputer database company or a mini-computer software applications company. If personal computer networks running Novell's Netware 386 are to be used as alternatives to minicomputers,

## The planned \$1.5bn merger between Lotus Development and Novell has surprised many in the computer industry, writes Alan Cane

then these companies could provide better access than Lotus to data processing departments in Fortune 500 companies."

There is also the argument that, at about \$40 a share, Novell is selling itself too cheaply - analysts think \$50 a share is closer to the mark. Novell replies that shareholders should swap short-term gains for long-term advantage.

Dataquest claims, however, that the positive aspects of the merger far outweigh the negative. The principal advantage seems to be one of gaining critical mass.

The growth of both companies over the past few years amply demonstrates the volatility of the personal computer software market.

Lotus was established in the early 1980s by Mr Mitchell Kapor, an idiosyncratic psychologist and computer programmer who created the original 1-2-3, an electronic spreadsheet which incorporated a filing system and graphics. Promoted through an

expensive advertising campaign, it was an instant success.

Last year Lotus's sales were \$550m, second only to those of Microsoft, the US-based micro-computer software company whose product range includes systems software, word processing packages and spreadsheets.

Novell, re-established in 1983 in Provo, Utah, after a disastrous few years as a micro-computer manufacturer, quickly became market leader in local area networks for personal computers - technologies for moving data quickly, securely and economically over short distances. Its sales last year were \$490m, up from \$370m in 1988.

Nevertheless, neither company on its own can match Microsoft, run by the aggressive and determined Mr Bill Gates. Last year Microsoft posted revenues of \$2.04bn.

Many in the industry will be pleased to see a competitor which can match Microsoft's financial muscle, fearful both that the company is becoming too arrogant and too close to international "Business Machines", for which it builds personal computer operating systems.

Ms Ester Dyson, a US-based industry analyst, said: "It is one in the eye for Bill Gates." She added that the merger would make better sense as Lotus moved into software for workgroup computing, business programmes designed to be shared by groups of staff

using networked personal computers.

The merger is also seen as indicative of a larger move towards consolidation in the software business. Mr Stephen Crammey, Lotus senior vice president with responsibility for international business, says both companies' product strategy involves packaged software running on hardware from several manufacturers.

The merger will also help both companies lose the label of one-product concerns. While Lotus has launched a number of software products which have achieved some commercial success, more than 70 per cent of its revenues are still derived from 1-2-3. When, two years ago, the latest version of 1-2-3 was delayed by 18 months, Lotus's sales and reputation took a severe knock.

Novell's entire product range is based around networking products. Analysts warn that within five years the demand for such products will begin to flatten, leaving Novell more dependent on revenues from applications. Many "real" customers - the distributors and dealers - seem pleased with the development and the prospect of selling both companies' products through the same channels.

Mr David Southworth, group managing director of P&F, one of the largest resellers of Lotus products in Europe, said: "It is a very imaginative move."

Additional reporting by Louise Kehoe in San Francisco.

## Sports broadcasting lifts CBS

By Karen Zagor in New York

CBS, the US media group, has reported strong growth in its 1990 first-quarter earnings, primarily due to the broadcast of two big sports events which boosted the profitability of its

broadcasting operations.

Net income for the three months ended March 31 grew by 58 per cent to \$5.2m or \$3.31 a share from \$3.1m or \$2.19 in the year-earlier period.

Revenues rose 16 per cent to \$851m from \$730.6m. Mr Laurence Tisch, chief executive, said he was pleased with the company's financial progress in the opening quarter. He warned that the outlook for the second period was uncertain "due to a sluggish national economy, heightened

competition for television viewers and higher sports rights costs."

CBS benefited in the first three months from broadcasting the National Football League's Super Bowl, one of the biggest sports events in the US, and the National Collegiate Athletic Association's basketball tournament. These helped the group to an 80 per cent jump in operating profits to \$87.1m, while sales from broadcasting advanced 16 per cent to \$850.4m.

## Motorola sees recovery in depressed chips sector

By Martin Dickson in New York

MOTOROLA, the US electronics and semiconductor group, has produced first-quarter figures at the top end of Wall Street's expectations and reported signs of a recovery in the depressed chip sector.

Earnings totalled \$127m or 96 cents a share on sales of \$2.53bn, compared with earnings of \$123m or 96 cents a year earlier on sales of \$2.17bn. The net margin was squeezed from 5.6 per cent to 5 per cent. Many analysts had expected earnings per share of around 90 cents. Motorola's semiconductor business suffered last year from pricing pressures on com-

modity products. But in the opening quarter its semiconductor sales rose 13 per cent and orders 14 per cent, although operating profits were lower.

Digital signal processors, memories, microcontrollers, gate arrays and special function digital-analogue circuits saw substantial order growth. Mr Andrew Kessler, an analyst at Morgan Stanley, said this could represent the start of a semiconductor up cycle, but Mr Jack Geraghty of First Boston warned that the improvement might fade over the summer.

## Shareholders of Lockheed win vote victories

By Roderick Oram in New York

LOCKHEED'S re-elected board has lost the vote on several shareholders' rights issues pushed by Mr Harold Simmons, the Dallas investor, in his proxy fight against the California aerospace company.

Mr Simmons, who controls a 19 per cent stake in Lockheed, claimed a partial victory.

Holders passed resolutions calling for confidential elections and for Lockheed to opt out of a Delaware corporate law and a poison pill plan which would inhibit a takeover.

Mr Dan Tellep, chairman, said Lockheed would follow shareholder wishes on the first two points and would reconsider the poison pill. But he held out little hope of dropping it. The vote was too close and the company felt it was needed to ward off "coercive and unfair takeover tactics."

Preliminary results issued on Tuesday showed that the incumbent board won about 62 per cent of the votes cast at the company's March 29 annual meeting.

Mr Simmons won more support than many observers had initially expected. He said he would have done even better if Lockheed had not cut the proxy fight short by bringing forward the meeting by five weeks.

## Woolworth raises quarterly payout

WOOLWORTH, the big US retailer, has approved a two-for-one split of its common stock and declared an 11 per cent increase in its quarterly dividend, on a pre-split basis, to 52 cents a share from 47 cents, AP-DJ reports.

Woolworth said the action reflected the company's increasingly strong financial performance.

## Security Pacific advances

SECURITY PACIFIC, the large West Coast banking group, yesterday reported a 5 per cent increase in first-quarter net income, to \$188.4m from \$179.3m, although earnings per share were unchanged at \$1.54, writes Martin Dickson.

The bank, which has benefited from the relative strength of the Californian economy and a solidly balanced portfolio of businesses, expects continued growth throughout the year.

Net interest income was \$748.6m, up \$12.8m, while non-interest income rose by \$48m to \$479.6m. Non-interest expenses totalled \$777.5m, a 3 per cent gain.

Net credit losses amounted to \$123.5m, 0.71 per cent of outstandings, up from \$93.6m last year. This mainly reflected continued weakness in the Arizona real estate market, where the bank reported large losses in 1989.

## Notice to holders of the outstanding US\$100,000,000 Subordinated Floating Rate Notes Due 2000 (the "Notes")

## COPENHAGEN HANDELSBANK A/S (Aktieselskab)

Following the decisions of the shareholders at the Annual General Meeting of Copenhagen Handelsbank A/S on 19th March, 1990 and of Provinsbanken A/S on 20th March, 1990, and the decisions of the shareholders of Den Danske Bank af 1871 Aktieselskab at the Annual General Meeting on 20th March, 1990 (confirmed at the Extraordinary General Meeting on 5th April) and also in accordance with the ruling of 6th April, 1990 of the Danish Minister of Industry under Paragraph 48 of the Danish Banks and Savings Banks Act, the aforementioned corporations have merged. Under paragraphs 134 and 134a of the Danish Limited Companies Act, the rights and obligations as a whole of Copenhagen Handelsbank A/S and Provinsbanken A/S have been transferred by Den Danske Bank af 1871 Aktieselskab with effect from 1st January, 1990.

Simultaneously, the name of Den Danske Bank af 1871 Aktieselskab has been changed to DEN DANSKE BANK AKTIESELSKAB, which has become the primary obligor in respect of the Notes.

Den Danske Bank Aktieselskab 12th April, 1990

This announcement appears as a matter of record only.

## SPOTLAUNCH PLC

a company specifically formed by Granville & Co. Limited, with funds available of up to £24.4 million, to make a recommended offer for

## WALTER ALEXANDER PLC

with equity finance totalling £18.4 million provided by

## Postal Investment Management

## Standard Life Assurance Company

and

## Callender Granville Euromanagement Fund

## Clydesdale Bank Equity

## County NatWest Ventures (Scottish Office)

## Friends' Provident Life Office

## Granville Modern Management Trust

## Granville Modern Management Trust II

## Melville Street Investments PLC

## Scottish Ventures Fund

## The Second Causeway Development Capital Fund

## Venture Strathclyde

together with

existing and proposed management of Walter Alexander PLC

and

borrowing facilities of £24 million

arranged and provided by

## Security Pacific EuroFinance PLC

initiated the transaction, advised Spotlaunch PLC

and made the offer on behalf of this company

April 1990

Granville & Co. Limited

initiated the transaction, advised Spotlaunch PLC

and made the offer on behalf of this company

April 1990

Anglo American Investment Trust Limited  
(Incorporated in the Republic of South Africa)  
Registration No. 05 08061 06

## Results for the year and final dividend

(subject to final audit)

(R million)	Year ended 31.3.90	Year ended 31.3.89
Attributable earnings	376.8	292.4
Per share	3 768 cents	2 924 cents
Equity accounted earnings	1 158.4	861.4
Per share	11 584 cents	8 614 cents
Ordinary dividends declared	377.0	290.0
Per share	3 770 cents	2 900 cents
Interim	720 cents	530 cents
Final	3 050 cents	2 370 cents
Net asset value		
Per share	99 949 cents	65 321 cents
(after providing for dividend and based on investments at market and directors' valuations)		

## Comment

1. The company's major asset is its 25.8 per cent investment in De Beers Consolidated Mines Limited ("De Beers"), and the following information was included in that company's provisional results for the year ended December 31 1989 which were published on March 6 1990:

	Year ended 31.12.89	Year ended 31.12.88
Earnings per equity share before extraordinary items - cents		
Attributable earnings	754	550
Equity accounted earnings	1 076	780
Dividends per equity share - cents	280	200

Sales of diamonds by the Central Selling Organisation in 1989 were US\$4 086 million compared with US\$4 172 million in the previous year. Expressed in rands, sales increased by 12.5 per cent to reach a record of R10 662 million. De Beers reported that there was a 5.5 per cent average increase in the price of diamonds sold by the CSO effective from the March 1990 sight.

2. De Beers have announced a proposed rearrangement whereby its South African and foreign businesses will be held through separate securities which will be traded as linked units.

3. The annual report of Anamint will be posted on or about May 8 1990.

## Dividend

On Wednesday, April 11 1990, the directors of the company declared final dividend No.100, as follows:

Amount (South African currency)	3 050 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	Friday, April 27
Registers closed from to (inclusive)	Saturday, April 28 Saturday, May 12
Ex-dividend on Johannesburg and London stock exchanges	Monday, April 30
Currency conversion date for sterling payments to shareholders paid from London	Monday, April 30
Dividend warrants posted	Thursday, June 7
Payment date of dividend	Friday, June 8
Rate of non-resident shareholders' tax	14.9993 per cent

The full conditions relating to the dividend may be inspected at the Head and London offices of the company and its transfer secretaries.

By order of the board

Anglo American Corporation of South Africa Limited

Secretaries

per T S Johnson, Divisional Secretary

Johannesburg

April 12 1990

Head office:  
44 Main Street  
Johannesburg  
2001

London office:  
40 Holborn Viaduct  
London EC1P 1AJ





## INTERNATIONAL COMPANIES AND FINANCE

# HK retailer lifts dividend as net profits rise 41%

By Angus Foster in Hong Kong

WING ON Company, one of Hong Kong's oldest retailers now linked to Seiyu of Japan, yesterday announced strong growth in sales and profits for last year.

Net profits gained 41.5 per cent to HK\$188.4m (US\$24.2m). Last September Wing On sold a 40 per cent stake in its department store business to Seiyu. Extraordinary profits from the sale of the stake added a further HK\$170m to take total profits to HK\$358.4m. The company also benefited from a reduced tax rate.

A final dividend of 20 cents a share as well as a special dividend of 10 cents will make a total payment for the year of 40 cents, almost double the previous year.

Wing On opened its ninth department store in Hong Kong during the year. The company mainly sells to mid-

die-income Chinese, so was unaffected by the slowdown in tourist spending following the June crackdown in Peking.

Turnover was ahead 27 per cent to HK\$1.58bn, suggesting the company has improved its margins. Last February the company reorganised its department store business into a separate company incorporated in Bermuda. Soon after the change, New World Development, a Hong Kong property group, launched an unsuccessful bid for its Wing On Holdings subsidiary in one of the colony's few contested take-over attempts.

Wing On's property portfolio, which contributes about a third of earnings, also did well last year. The company owns a basket of prime Hong Kong commercial property and will have gained from higher rents, especially in the first half.

## Malaysian Plantations in link plan with Kamunting

KAMUNTING, an investment holding company, yesterday proposed a merger with Malaysian Plantations, in which it has a 20.7 per cent stake, AP-DJ reports.

The companies, which have interlocking shareholdings and overlapping directors, would sell their stakes in each other to a listed group to be called Kamunting Amalgamated, which would eventually absorb all of both companies' issued shares.

At completion, Kamunting shareholders would hold 71.8 per cent of Kamunting Amalgamated, while Malaysian Plantations' shareholders would have the remainder.

Holders of Kamunting shares would exchange these for the same number of Kamunting Amalgamated shares, while every 10 Malaysian Plantations shares would be swapped for 11.

Kamunting Amalgamated shares.

The 180.1m outstanding shares of Malaysian Plantations were valued at roughly M\$246.5m (US\$81m) at the close of the Kuala Lumpur Stock Exchange on Tuesday, while Kamunting's 521.9m shares were valued at M\$278.4m.

Kamunting, headed by Mr Lim Thian Kiat, has been occupied recently with the sale of assets, including ones held by Malaysian Plantations, to reduce the debt of Multi-Purpose Holdings, in which Kamunting acquired a controlling stake last year. It was unclear whether the merger would affect Kamunting's operational strategy.

In a joint statement the companies said that Kamunting Amalgamated would carry a capital base of M\$500m, larger than that of either company.

## NTT investor sues Japan Government

A JAPANESE investor has filed a suit against the Government demanding compensation for losses incurred after buying shares in Nippon Telegraph and Telephone (NTT), Reuters reports from Tokyo.

A Tokyo district court official said the court received the suit on March 30 and a trial was scheduled for June 19. The plaintiff is suing for ¥1.68m (\$10,000), only part of the losses. The official said the Tokyo resident bought the NTT stock after the Government sold the first batch of NTT shares in February 1987, but could give no more details.

A Finance Ministry official declined to comment, saying the ministry had not seen the papers documenting the suit. NTT's share price has fallen below the initial public offering price of ¥1.17m in 1984.

The shares hit a recent low of ¥1.06m on April 5 this year after a record high of ¥3.15m on April 22 1987. When trading closed on the Tokyo Stock Exchange yesterday, the shares were down ¥30,000 at ¥1.06m.

A plan to break up the telecommunications giant has caused concern, but that ruling has been delayed.

## Singapore's banks crank up quiet success

Joyce Quek on the country's engines for growth, whose record results fail to excite

The Big Four local banks in Singapore have posted record performance for 1989, with combined group after-tax profits of S\$765.8m (US\$410m), up 30 per cent. Most analysts project similar growth this year to take earnings over the S\$1bn threshold.

The four - DBS Bank, United Overseas Bank (UOB), OCBC Bank, and Overseas Union Bank (OUB) - have lifted their dividends, and three have made share issues.

Two points of note emerge from their performance last year. First, there has been no official writedown of unused loan loss provisions although the economy has boomed, and this has led some to suspect that they might have been taken straight back into the banks' inner reserves.

Second, the banks' shares have underperformed the buoyant Singapore stock market. In the absence of a banking sector index, Mr S.K. Lim, a Morgan Grenfell Asia Securities analyst, tracked the performance of the Big Four from the beginning of 1989 to February 22 this year and discovered that they had improved 38 per cent in the period against 54 per cent for the market.

Barings Securities noted that, although the Stock Exchange of Singapore's index rose 23 per cent through 1989, the finance sector index - which includes insurance and finance companies - increased by only 19 per cent.

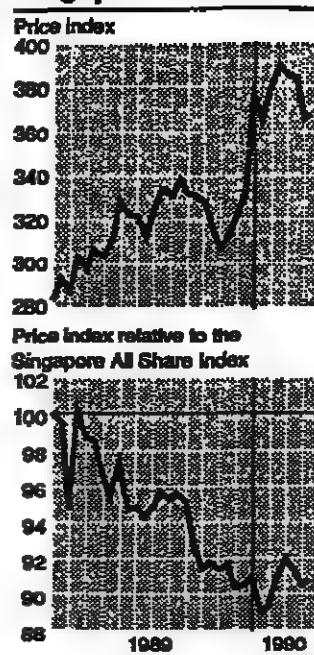
Both banking firms are still bullish about the sector, but there are also significant differences of strategy among the Big Four.

State-controlled DBS beat UOB for the third year running to the top slot, as measured by net profits. This figure jumped 35.1 per cent to S\$250.3m. DBS is the only bank also to disclose pre-tax profits, which gained 21.2 per cent to S\$359.7m.

Analysts attribute its success to a policy of maintaining the lowest prime rate among the Big Four, resulting in one of the largest loan portfolios; what Barings describes as its "superb relationship with businesses and Government"; dividends from subsidiaries and investments; and its well-regarded foreign exchange dealing and equities arms.

DBS was started as a medium-term financing institution for industries. This base has proved to be a sound foundation for its lending, which leapt 30 per cent last year. Its

### Singapore Finance



two rate increases in 1990 only brought it level with competitors, while interest margins have actually shrunk.

The bank is also expected to benefit most from the state's

privatisation programme. It has handled more than half of all new equity issues in Singapore since 1985, and last year was commissioned with N.M. Rothschild to conduct a feasibility study on the privatisation of the Public Utilities Board.

UOB did better in percentage terms: up 39 per cent after tax to S\$239.6m. Its 79 branches form the largest retail network of all banks. Contributions also came from its stockbroking and merchant banking activities, and increased property rentals.

Mr Eric Ritter, a Barings analyst, says that UOB has led in introducing new technology and financial products.

Mr Lim of Morgan Grenfell is keen on OCBC for the imminent realisation of the value of its considerable land holdings. OCBC had net profits last year of S\$200.4m, but it is expected to reap S\$115m after tax from just one project, the Tanjong Rhu condominium, over the next three years, and that on a conservative estimate.

"OCBC's loan book is skewed towards property and construction which are the fastest growing sectors, compared to DBS which has a balanced portfolio, and UOB,

which was more towards general commerce but is moving quite aggressively into housing loans," says Mr Lim.

UOB showed the sharpest growth last year, ahead 44.6 per cent to S\$75.5m, but still lagging behind. Its banking, securities, hotel and property subsidiaries were the main contributors. Mr S.W. Fock, installed as president in mid-1988, has had his work cut out, but is attacking on several fronts.

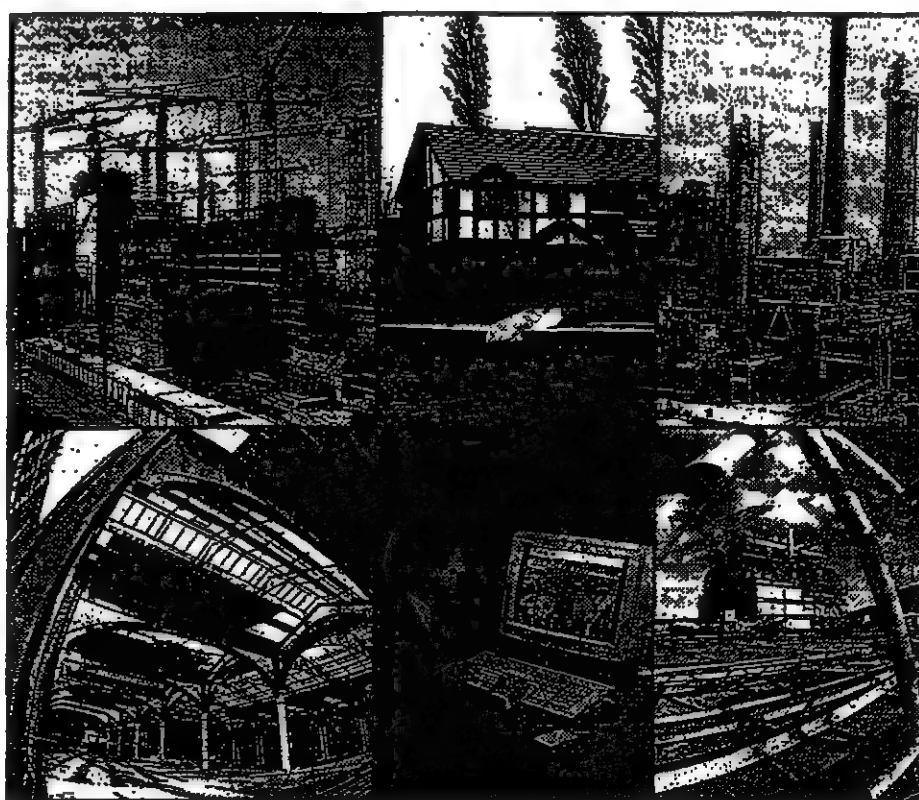
He is said to have cut down on low-yield loans, set higher targets for his staff, improved its service by revamping branches and introducing a S\$30m computerisation programme, and set up a regional Asian business department to seek opportunities.

The financial services sector is seen locally as the twin engine of Singapore's growth alongside manufacturing - yet bank stocks have failed to excite the imagination. Despite the earnings records, explains Mr Lim, the banking sector "performed according to expectations; it has become too predictable." Even success, it seems, sometimes has its downside.

# A Year of Profit and Progress

Over the last 12 months, the vagaries of the economic climate have continued to have a marked effect on industry, not only in this country but also throughout the world. And, in the face of increasingly aggressive competition, to increase profits and sustain a programme of growth and development has by no means proved an easy task.

However, with such famous

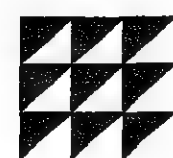


names as Fairclough, Press, Matthew Hall and a host of other specialist companies within the group, it isn't difficult to see why AMEC is one of Europe's leading engineering, construction and development groups with worldwide experience of comprehensive operations.

AMEC has, once again, had a truly outstanding year.

Those are the facts. These are the figures.

	YEAR ENDED 31 DECEMBER 1989 £ MILLION	YEAR ENDED 31 DECEMBER 1988 £ MILLION
TURNOVER	1992.6	1399.9
PROFIT BEFORE TAX	91.3	61.6
PROFIT AFTER TAX	61.2	48.1
EARNINGS PER ORDINARY SHARE-UNDILUTED	71.4p	54.2p
EARNINGS PER ORDINARY SHARE-DILUTED	52.2p	47.8p
DIVIDENDS PER ORDINARY SHARE	19.8p	17.8p



# AMEC

AMEC CONSTRUCTION SERVICES • AMEC HOLDINGS • AMEC INTERNATIONAL • AMEC PROJECTS • AMEC PROPERTIES • AMEC REGENERATION • AMEC-BARC • BARNARD AND BURN  
C V EUGAN • BEMCO • FAIRCLOUGH BUILDING • FAIRCLOUGH CIVIL ENGINEERING • FAIRCLOUGH HOMES • FAIRCLOUGH-PARKINSON MINING • FAIRCLOUGH SCOTLAND • FIRE PROTECTION INDUSTRIES • FIRE  
FRANKLIN HOUSE INDUSTRIES • ISO • IFFRAN INVER • MATTHEW HALL ENGINEERING • MATTHEW HALL MECHANICAL • MATTHEW HALL ELECTRICAL ENGINEERS  
MAPOL • MORRIS DIESEL INTERNATIONAL • PRESS CONSTRUCTION • PRESS OFFSHORE • JAMES SCOTT • ROBERT WATSON • WOBHAM SPRINKLES  
AMEC P.L.C. • SANDHAY HOUSE • HARTFORD • NORTHWICH • CHESHIRE CW5 2YA • TELEPHONE: (0606) 533885

## Hyundai boosts sales by 11%

HYUNDAI MOTOR, the South Korean car maker, has announced net profits of 45.2bn Won (\$45m) for last year, up 6.6 per cent. Our Financial Staff writes.

Sales were given as 2,500,000.

Won, a rise of 11.6 per cent, and the company said its 1990 sales target was 4,800m Won, implying a far sharper revenue increase of just over a quarter. It maintained its 1989 dividend at 600 Won.

### CHEMICAL NEW YORK CORPORATION US \$250,000,000 FLOATING RATE NOTES DUE OCTOBER 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 11 April, 1990 to 11 July, 1990 the Notes carry an interest rate of 8 3/4% per annum. The interest payable on the relevant interest payment date, 11 July, 1990 against coupon no. 18 will be US \$1,000.00 per US \$500,000 Note.

CHEMICALBANK, as Agent Bank



## 1989

Norway's Elkem Group - a leading producer of ferroalloys, aluminium, and silicon metal - had the best year in its history in 1989, making a profit before extraordinary items of NOK 1,049 million on a turnover of NOK 10,178 million. Net earnings per share were NOK 64.

The Group's turnover rose by 4 percent from NOK 9,754 million in 1988, mainly due to good prices for the main products and improved productivity. Elkem's equity ratio improved during the year from 25 percent to 31 percent.

In its core businesses the Group's increasing sales of refined specialty products, as well as the large portion of sales tied to long-term customer contracts, have strengthened its competitive position. Future growth areas include microsilica, ceramics and environmental technology. With its strong energy and advanced technology base, Elkem enters the 1990s as a first-class company with excellent growth prospects. Its global sourcing, international marketing network, and just-in-time flexibility help its customers increase long-term efficiency and market responsiveness.

The Board has proposed a dividend of NOK 10 per share for the year ending December 31, 1989. The final dividend will be fixed and formally declared at the Annual General Meeting.

Elkem's Annual General Meeting will be held on Thursday May 3, 1990 at 2:00 p.m. at the Colosseum Conference Center, Essendropsgate 8, Oslo. The agenda includes ratification of the income statement and balance sheet for 1989; disposition of net profit; consideration of the Board's proposal to reduce the members of the Corporate Assembly from 30 to 24; election of members of the Corporate Assembly and their deputies; and consideration of the Board's proposal: "The Board is authorized in accordance with § 4.8 of the Companies Act (Norway) to increase the share capital in accordance with the following: (a) The share capital will be increased by a total of up to NOK 71,000,000 by the issue of 1,420,000 shares of NOK 50 per value. Of the shares issued in accordance with this authorization, up to 1/3 may be free shares and the remainder restricted shares. (b) The authorization may be used by the Board in connection with acquisition in full or in part of other enterprises or for a general increase of the share capital. The Board may decide to waive the shareholders' right of pre-emption with respect to subscription of new shares in the Companies Act § 4.2, subparagraph 1. cf. subparagraph 3. The Board may accept payment in kind for the shares, such payments being made in the form of shares and other assets. (c) The subscription price may be fixed by the Board. The Board is authorized to make the necessary changes in § 4 of the Articles of Association as a result of an increase in the share capital. (d) The authorization to be valid until the 1991 Annual General Meeting."

To receive a copy of Elkem's 1989 Annual Report, complete this coupon and return it to: Elkem s/a, Corporate Communications Dept., P.O. Box 4282, N-0401 Oslo 4, Norway.

Name \_\_\_\_\_  
Address \_\_\_\_\_









# Morgan Stanley postpones Nikkei put warrant issue

By Janet Bush

MORGAN Stanley, the Wall Street investment bank which is one of the most active US participants in the Japanese securities market, said it had indefinitely postponed plans to issue 7m put warrants on the Nikkei 225 index.

The company cited the current volatility of the Tokyo market. Morgan Stanley filed a shelf registration in January for the issue of warrants which became effective on March 8 and allowed the company to issue the warrants at any time since that date.

Paine Webber, the investment services group, said it intended to go ahead early to mid-next week with pricing a 5m issue of Nikkei put warrants and 3.5m of Nikkei call warrants.

Morgan Stanley's decision to postpone its offering and Paine

Webber's to go ahead may be a reflection of the mixed view on opportunities afforded by current market conditions on the Tokyo market.

A trader at Salomon Brothers, which last week launched the first US issue of call warrants after issuing three sets of successful long-term put warrants, said yesterday the company's put warrants continued to trade very liquidly and saw demand.

As of 11.30am New York time yesterday, 165,000 of its first issue of puts had been traded at \$4.00 of its second. The trader said: "There is a mixed view on the market. Investors are trading in both puts and calls. Calls saw heavier volume early this week, partly because they were a newer issue. Calls are generally no more in demand than puts."

## UK retailer announces £500m CP programme

By Deborah Hargreaves

KINGFISHER, the UK retail company, announced the establishment of a new £500m multi-currency Eurocommercial paper and medium-term note programme yesterday, making it the first UK commercial company to take advantage of the Bank of England's new rules on the sterling market sector. National Westminster Bank said recently it would establish a £750m MTN programme.

The bank simplified its rules on issuing one- to five-year paper in January this year making medium-term notes a fairly straightforward and less expensive way of raising funds. Kingfisher said its new CP programme will partly replace an existing £150m ECP programme which was established three years ago.

The programme initially allows the company to issue commercial paper and medium-term notes in sterling, dollars, yen and Euro with a view to adding other currencies as regulations permit.

The programme has been arranged by Morgan Grenfell and an eight-bank group will deal with the paper. It added that the move

## Compromise ends HK settlement dispute

By Angus Foster in Hong Kong

AN argument raging among Hong Kong's securities authorities and market players seems to be solved after a long-running debate over settlement procedures on the local stock market ended in compromise.

This has cleared the way for Hong Kong's much delayed plans to move to scrippless trading and a centralised stock clearing system next year.

The move is considered essential if the stock market is to avoid a repetition of the settlement backlog and embarrassment caused by the 1987 market crash, when the local exchange had to be closed.

The stock exchange, with the backing of local stock brokers, had argued that settlement periods should be kept short to minimise the risk to brokers of non-payment. The exchange also threatened to introduce a penalty system for late settlement.

But international brokers in Hong Kong wanted an extension of the settlement period and argued that their overseas clients needed longer to pay.

The foreigners received the backing of the Securities and Futures Commission, the overall market watchdog, which is keen to internationalise Hong Kong's financial markets.

But the stock exchange has now backed down on its penalty proposals, although the settlement deadline will only be extended one day to settlement on the second day after the transaction (T+2).

Although the argument is now over it remains to be seen if the system can cope. Hong Kong's system of next-day settlement is often overextended and brokers estimate only about a third of all trades meet the present deadline.

International brokers in Hong Kong welcomed the compromise and will now work towards trying to lift the percentage of trades settled within T+2 to 90 per cent by the time the new system comes into force.

"I think we can get somewhere close to it," said Mr William Phillips, managing director of Baring Securities (Hong Kong).

# ADT £100m exchangeable issue cut by 25%

By Norma Cohen and Stephen Fidler, Euromarkets Correspondent

CREDIT Suisse First Boston, lead manager for a £100m ADT exchangeable preference share offering launched last week, fixed the terms yesterday and, in a highly unusual move, announced a 25 per cent cut in

## INTERNATIONAL BONDS

the size of the issue price.

Also, the conversion premium into shares of BAA was set at a whisker below the lowest level indicated on the day of launch while the yield to the put date was set at the highest indicated level - all of which added up to a picture of a deal that had gone wrong.

For its part, lead manager CSFB and the issuer itself pinned the blame on "difficult market conditions," saying that foreign investors could not be persuaded to buy sterling securities at this time. But market participants said that while perceptions of sterling had diminished the interest of some non-UK investors, there had been much more about the deal that discouraged buying.

Significantly, market participants said that viewed objectively the deal had been well -

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book number
STERLING						
British Telecom (b) (c)	100	13 1/2	98.45	1993	1 1/2	82W
ADT Ltd (c) (d)	75	13 1/2	100	2005	2 1/2	CSFB
US DOLLARS						
BBDO (b) (c)	53.75	(4)	100	2005	45bp	Morgan Stanley Int.
SWISS FRANC						
World Bank (a)	100	7 1/2	102	2000	2	US

Flotting rate notes. (a) Convertible. (b) Final terms. (c) Non-callable. (d) Fungible with earlier tranches bringing total size to £400m. (e) Issue amount reduced from £100m. Redeemable preference shares. Exchangeable bond into ordinary shares of BAA Plc. Put July 1995 to yield 7.50 per cent. Option to pay investor cash equivalent of market value of BAA shares. (f) Coupon pays 6-month Libor flat. Average life 18.5 years. Call from March 2000 at 102.

investors in mind. It carries a low 8 per cent coupon but offers a put option after five years which allows investors to earn a return of 7 1/2 basis points over gilts. The put is a sort of insurance policy against a sagging stock price.

However, while that structure was an attractive one for UK investors, there have been problems for most other exchangeable preference shares except a series issued by Bond Corp into Allied Lyons shares, dealers said investors wanted additional comfort from ADT.

Meanwhile, dealers said that the BAA shares lacked appeal. After all, the BAA shares had been bid up in price partly on speculation that ADT would make a bid for the firm. With

ADT putting half its 9 per cent stake in the market, some of the speculative nature of the BAA stock has disappeared. Barclays de Zoete Wedd reopened a Eurosterling issue for British Telecom, targeted mainly towards investors in Japan. Daiwa Securities was a senior co-manager and the issue was mainly replaced. The latest £100m tranche brings the size of the issue to £400m.

Samuel Montagu said yesterday it had received an unusually high level of acceptances for a buy-back of bonds it organised for the Bank Organisation.

Of the £50m of bonds, carrying a 10 1/2 per cent coupon and maturing in 2008, acceptances were received of up to £49.34m. In Switzerland a long-awaited public issue for the World Bank emerged. The SF100m issue, lead managed by Union Bank of Switzerland, began quietly but gained support and traded well within fees.

The 7 1/2 per cent coupon on the non-callable 10-year issue was viewed as attractive, although the above-par issue price - even after fees of 2 per cent - had been subtracted - put off some investors.

# Strong dollar and weak oil prices lift US Treasuries

By Janet Bush in New York and Deborah Hargreaves in London

US Treasury bonds registered modest gains yesterday despite the weak results of Tuesday's Resolution Funding Corp auction, largely because of strength in the dollar and weak oil prices.

During the afternoon, prices had come off their highs.

## GOVERNMENT BONDS

despite a reasonable seven-year note auction, partly as crude oil futures rebounded. In late trading the Treasury's benchmark long bond was quoted at 102 1/2, up from 102 1/4, and having stood around 102 1/4 at mid-session.

The dollar provided background support although it came off its early highs to be quoted at 157.57 in late trading. Earlier it had peaked at 158.80, rebounding from a

## BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week ago	Month ago
UK GILTS						
10.000	4.50	91.30	+0.01	13.34	13.18	13.43
10.000	5.00	98.00	-0.02	12.52	12.28	12.40
10.000	10.00	91.08	-0.02	11.45	11.28	11.32
US TREASURY						
6.500	02/00	96.07	-0.02	8.52	8.54	8.89
8.500	02/00	99.05	-0.02	8.58	8.80	8.88
JAPAN						
No 118	4.800	98.2432	-0.212	7.30	7.24	7.24
No 2	5.700	98.2804	+0.001	7.24	7.25	6.91
GERMANY						
7.750	02/00	94.3000	+0.500	8.82	8.42	8.82
FRANCE						
STAN	9.000	92.2235	+0.109	10.00	10.00	10.84
CAT	8.500	92.8800	+0.200	9.84	9.55	10.14
CANADA						
9.750	06/00	97.0000	+0.050	11.62	11.22	10.91
NETHERLANDS						
7.750	01/00	92.5500	+0.510	8.91	8.68	9.14
AUSTRALIA						
12.000	7/80	92.5854	+0.245	13.41	13.63	13.42

London closing. \* denotes New York closing. Yields: Local market standard. Prices: US, UK in \$/m, others in decimal.

Technical Data/ATLAS Price Sources

much as 1/2 point higher on unsubstantiated rumours of trouble at a bank. When these could not be confirmed, bonds slipped back a little as attention turned to yesterday afternoon's \$7.5bn auction of seven-year Treasury bonds.

The auction received bids totalling \$19.44bn and the average yield was 8.02 per cent. These results were roughly as expected and were described as fair to good. This is the second weak 40-year auction and will no doubt prompt some rethinking within the Treasury.

THE UK gilts market was in a subdued mood yesterday ahead of today's release of retail price index figures and in the run-up to the Easter weekend. Volume was thin and the futures contract traded in a very narrow range as cash gilts were marked down by about 1/4 of a point.

The benchmark 11 1/2 per cent

2003/07 bond was off 1/4 at the close of trading at 97 1/4 with a yield of 12.04 per cent. The market remains depressed by the prospects for UK inflation and is predicting an annual rise in the RPI of close to 8 per cent, although April's index is considered a more important indicator.

THE West German market was squeezed yesterday as buyers materialised who believed the market had hit a technical bottom. At the fixing, the 7 1/2 per cent 2000 bond was pushed up by 35 pfennigs to 94.25 from 93.97 and yesterday's yield was 8.63 per cent.

THE French bond market was slightly firmer yesterday with much of the interest focused at the longer end of the yield curve as some investors were buying 30-year bonds. However, the market remains extremely quiet.

## FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Wednesday April 11 1990		Tues 10		Mon 9		Fri 6		Year ago (approx)	
A-SUB-SECTIONS		Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %	Index No.	Day's Change %
1 CAPITAL GROUPS (201)		940.97	+0.2	13.88	+0.2	13.88	+0.2	13.88	+0.2	13.88	+0.2
2 Submarine (27)		1023.70	-0.4	15.34	-0.4	15.34	-0.4	15.34	-0.4	15.34	-0.4
3 Contracting, Construction (37)		1359.55	-0.4	18.23	-0.4	18.23	-0.4	18.23	-0.4	18.23	-0.4
4 Electricals (10)		2379.40	-0.8	12.23	-0.8	12.23	-0.8	12.23	-0.8	12.23	-0.8
5 Electronics (29)		1768.93	+0.2	10.23	+0.2	10.23	+0.2	10.23	+0.2	10.23	+0.2
6 Engineering-Aerospace (8)		437.26	-0.4	15.34	-0.4	15.34	-0.4	15.34	-0.4	15.34	-0.4
7 Engineering-General (37)		1462.67	-0.4	12.23	-0.4	12.23	-0.4	12.23	-0.4	12.23	-0.4
8 Metals and Metal Forming (6)		481.72	+0.8	24.43	+0.8	24.43	+0.8	24.43	+0.8	24.43	+0.8
9 Motors (16)		344.00	-0.4	15.34	-0.4	15.34	-0.4	15.34	-0.4	15.34	-0.4
10 Other Industrial Materials (25)		1548.43	-0.4	11.57	-0.4	11.57	-0.4	11.57	-0.4	11.57	-0.4
11 CONSUMER GROUP (176)		1204.25	+0.8	10.23	+0.8	10.23	+0.8	10.23	+0.8	10.23	+0.8
12 Groceries and Dairies (37)		1949.57	-0.6	10.23	-0.6	10.23	-0.6	10.23	-0.6	10.23	-0.6
13 Food Manufacturing (20)		1032.25	+0.4	10.23	+0.4	10.23	+0.4	10.23	+0.4	10.23	+0.4
14 Food Retailing (16)		2245.72	-0.4	10.23	-0.4	10.23	-0.4	10.23	-0.4	10.23	-0.4
15 Health and Household (12)		2525.36	+0.1	7.16	+0.1	7.16	+0.1	7.16	+0.1	7.16	+0.1
16 Leisure (31)		1038.72	+0.1	10.23	+0.1	10.23	+0.1	10.23	+0.1	10.23	+0.1
17 Packaging & Paper (13)		565.62	-0.2	12.80	-0.2	12.80	-0.2	12.80	-0.2	12.80	-0.2
18 Publishing & Printing (16)		3207.64	+0.1	10.23	+0.1	10.23	+0.1	10.23	+0.1	10.23	+0.1
19 Textiles (35)		730.03	-0.3	12.01	-0.3	12.01	-0.3	12.01	-0.3	12.01	-0.3
20 Textiles (12)		487.00	-0.3	13.72	-0.3	13.72	-0.3	13.72	-0.3	13.72	-0.3
21 OTHER GROUPS (109)		1120.60	-0.4	11.57	-0.4	11.57	-0.4	11.57	-0.4	11.57	-0.4
22 Agencies (17)		1603.39	+0.3	5.65	+0.3	5.65	+0.3	5.65	+0.3	5.65	+0.3
23 Chemicals (23)		1187.81	-0.3	11.57	-0.3	11.57	-0.3	11.57	-0.3	11.57	-0.3
24 Conglomerates (14)		1577.35	-0.2	10.23	-0.2	10.23	-0.2	10.23	-0.2	10.23	-0.2
25 Drives and Driftless (13)		2151.58	-0.2	11.57	-0.2	11.57	-0.2	11.57	-0.2	11.57	-0.2
26 Transport (13)		1110.24	+0.6	11.57	+0.6	11.57	+0.6	11.57	+0.6	11.57	+0.6
27 Telephones and Cables (2)		1865.39	-0.8	18.69	-0.8	18.69	-0.8	18.69	-0.8	18.69	-0.8
28 Water (10)		1787.36	-0.5	10.56	-0.5	10.56	-0.5	10.56	-0.5	10.56	-0.5
29 Miscellaneous (26)		1100.64	-0.1	11.26	-0.1	11.26	-0.1	11.26	-0.1	11.26	-0.1
30 INDUSTRIAL GROUP (482)		2225.21	-0.7	11.11	-0.7	11.11	-0.7	11.11	-0.7	11.11	-0.7
31 Oil & Gas (10)		1195.32	-0.1	11.24	-0.1	11.24	-0.1	11.24	-0.1	11.24	-0.1
32 FINANCIAL GROUP (111)		800.38	+0.1	19.35	+0.1	19.35	+0.1	19.35	+0.1	19.35	+0.1
33 Insurance (Life) (7)		1278.94	+0.4	5.74	+0.4	5.74	+0.4	5.74	+0.4	5.74	+0.4
34 Insurance (Composited) (7)		645.17	+0.4	6.41	+0.4	6.41	+0.4	6.41	+0.4	6.41	+0.4
35 Insurance (Brokers) (7)		1039.74	+0.1	7.89	+0.1	7.89	+0.1	7.89	+0.1	7.89	+0.1
36 Merchant Banks (7)		1154.68	+0.7	7.89	+0.7	7.89	+0.7	7.89	+0.7	7.89	+0.7
37 Agencies (17)		1165.78	+0.7	7.89	+0.7	7.89	+0.7	7.89	+0.7	7.89	+0.7
38 Other Financial (25)		313.98	-0.1	14.00	-0.1	14.00	-0.1	14.00	-0.1	14.00	-0.1
39 Investment Trusts (67)		1138.02	+0.6	3.32	+0.6	3.32	+0.6	3.32	+0.6	3.32	+0.6
40 Overseas Traders (5)		1318.62	-0.9	30.02	-0.9	30.02	-0.9	30.02	-0.9	30.02	-0.9
41 ALL-SHARE INDEX (683)		1098.61	-0.1	4.91	-0.1	4.91	-0.1	4.91	-0.1	4.91	-0.1
FT-SE 100 SHARE INDEX		2215.51	-2.0	2214.91	-2.0	2214.91	-2.0	2214.91	-2.0	2214.91	-2.0

FIXED INTEREST					AVERAGE GROSS REDEMPTION YIELDS			Wed Apr 11	Tue Apr 10	Year ago (approx.)	
PRICE INDICES		Wed Apr 11	Day's change %	Tue Apr 10	Ind adj. today	Ind adj. 1990 to date	British Government				
British Government							Low	5 years	11.79	11.76	9.77
							15 years		11.31	11.56	9.31
							25 years		11.21	11.23	9.16
							Medium	5 years	12.90	12.90	10.87
							15 years		11.71	11.80	9.78
							25 years		11.34	11.38	9.34
							High	5 years	13.01	13.02	10.96
							15 years		12.09	12.09	10.00
							25 years		11.62	11.62	9.92
Irredeemables		139.66	-0.11	139.82	-	1.51	10 Amortisation		11.21	11.19	9.23
All stocks		118.02	+0.07	117.98	0.04	3.76	Index-Linked				
Index-Linked							Inflation rate 5%	Up to 5 yrs.	4.54	4.49	3.63
							Inflation rate 5%	Up to 5 yrs.	4.12	4.11	3.99
							Inflation rate 10%	Up to 5 yrs.	3.60	3.55	2.79
							Inflation rate 10%	5 years	3.95	3.94	3.43
							Drafts & Loans		13.70	13.94	12.56
							15 years		13.70	14.24	11.82
							25 years		13.70	13.58	11.19
Savings & Loans		95.87	-	95.88	-	3.12	Preference		12.43	12.45	10.13
Preference		74.40	+0.16	74.27	-	2.07					



## UK COMPANY NEWS

## Tesco at top end of City forecasts with 31% rise

By Clare Pearson

TESCO, the first of the big four supermarket chains to report results for last year, yesterday got the season off to a flying start with the announcement of a 31 per cent rise in pre-tax profits to £561.6m in the 12 months to February 24.

The result was at the upper end of City expectations. The shares closed unchanged at 201p.

A £7.4m improvement in net interest received was a significant factor behind the profits rise, as was a £35m (£10.7m) surplus on sale of properties.

Excluding property, pre-tax profits were 23 per cent ahead. Turnover excluding VAT rose 14.5 per cent to £5.4bn (£4.72bn).

Sir Ian MacLaurin, chairman, said there were still no signs in the current year of higher UK interest rates having any adverse effects on Tesco's business. "There is every indication that food and allied products are almost bullet-proof in this context," he said.

Excluding the property surplus, fully diluted earnings per share increased by 22 per cent to 13.76p (11.32p). The proposed final dividend is a higher 2.89p, making a total for the year of 43p (3.5p).

Volume in existing stores rose by 3 per cent while there was a 6 per cent sales gain from net new space. Extra volume and the higher margins obtained in the newer, larger stores helped lift the group's net margin, excluding property profits, from 5.9 per cent to 6.4 per cent.

Superstores, which now account for 57 per cent of the total space, achieved 12.5 per cent sales growth on a like-for-like basis.

Tesco is now accelerating its store development programme, planning to add a further 1m sq ft this year and a similar amount in the following two years. In 1989-90, it spent £551m mainly on opening 22 such stores. There was a 787,000 sq ft addition to sales space.

Sales per employee increased by 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

See Lex

By 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

See Lex

By 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

See Lex

By 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

See Lex

By 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

See Lex

By 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

See Lex

By 6 per cent in real terms during the year. This was boosted by additional volume and increased efficiencies stemming from installation of EPOS systems and development of distribution systems.

Sir Ian said he was confident that further productivity improvements would prevent the above-inflation wage increase recently offered to unions from having any adverse effect on the company's performance. Tesco last month said it was offering staff a basic rise of 10 per cent.

Hot weather helped Tesco achieve very good sales of fresh fruit and vegetables and soft drinks during the summer. But strong trading had continued into the autumn with the Christmas period particularly good.

A sale and leaseback deal with Land & Property Investment Trust, a private property investment company, provided £50m of the property profits.

## Bentalls to make cuts after profits fall by £1m to £3.86m

By Jane Fuller

BENTALLS, which has six department stores in the south-east, saw pre-tax profit fall by nearly £1m to £3.86m in the year to January 27.

Sales were down by nearly 4 per cent to £71.85m as the company set about cuts that included redundancies and stock reduction.

The share price shed 12p yesterday to close at 141p.

Mr Edward Bentall, chairman, said he was particularly concerned about the uniform business rate, which would add £300,000 to the previous rates bill. The company was appealing against all its assessments.

Mr Grenville Peacock, managing director (department stores) said turnover related to housing had been hardest hit by the squeeze on consumer spending.

Household and furnishing departments, which account for 43 per cent of sales, suffered a decline of more than 7 per cent.

Demand for women's clothing was 4 per cent down, but menswear and children's ranges had held their own.

Conditions were likely to remain tough this year. He estimated sales would be 5 per cent down.

The company is involved in a big shopping development in Kingston-upon-Thames, the home of its original store which has 770,000 sq ft of selling space.

Its partner, Norwich Union, is spending £160m on the scheme which will comprise 100 shops and restaurants by the end of 1992.

Mr John Ryan, managing director of finance and property, said Bentalls would be moving to its new Kingston store in July, after which all but the facade of the old building would be demolished for redevelopment.

Fitting out the new store was costing £13m and the company's borrowings, which were negligible at the year end, could rise to £12m. It would be capitalised and written off against rental income.

About £2.5m a year for its 34 per cent share, starting in 1992.

Bentalls is having its property reviewed this year for the first time since 1965, when the figure put on the portfolio was £14m.

Mr Ryan said after this he expected the net assets per share at least to match the current share price.

Earnings per share fell to 5.59p (7.34p). A final dividend of 3.25p makes a total of 3.25p (3.5p).

## Apricot concentrates on its core

Alan Cane looks at its decision to abandon hardware manufacture

WAS IT simply coincidence that had Sir John Harvey-Jones, BBC 2's "Troubleshooter", on television on Tuesday night telling Apricot Computers to cut away its unprofitable manufacturing operations no matter how painful the prospect?

Yesterday's announcement that Apricot has agreed to sell its computer hardware division to Mitsubishi Electric of Japan for £299m followed the programme so quickly that it seemed the former wizard of Imperial Chemical Industries had been performing corporate surgery behind the scenes.

"It was a total coincidence, but who will believe that?" said a happy and relieved Mr Roger Foster, Apricot chairman and chief executive, yesterday.

Apricot has, in fact, been looking for a solution to the problem of its hardware division - which had sales last year of £70.76m but profits before group charges of only £2.49m - for four years.

After taking group charges into account, the division made no contribution to the company's profits last year and was not expected to do so this year.

Apricot's difficulties in turning a profit on hardware illustrate the hazards of competing in the top end of the personal computer sector where research and development costs are high, profit margins are slim and competition intense.

Only companies with substantial economies of scale in manufacturing and broadly based marketing outlets (char-

nels) can hope to remain profitable. The labour content in Apricot's machines is about 5 per cent, the content sourced outside the group, 80 per cent, leaving it little scope for cost-cutting.

Mr Foster believes that, in the UK, only companies making very specialised hardware for niche markets can hope for success. "Today a personal computer company must sell at least 1m units a year to trade profitably," he said. "In the 1990s, the volume will rise to between 2m and 5m units a year. We were selling 40,000 units."

The paradox is that Apricot has a substantial reputation for the quality of its technology.

While it is a hard thing to value, the audited net asset value of its hardware division is £16.4m, implying that Mitsubishi is prepared to pay a further £22.5m not only to extend its influence in Europe but to gain access to Apricot's expertise.

In particular it is interested in the work Apricot has put into developing what are called MicroChannel Architecture (MCA) computers, which follow a design pioneered by International Business Machines, the world's leading personal computer manufacturer.

Apricot believed that the MCA design would prevail at a time when most computer manufacturers were doubtful that it would eventually become an industry standard. The company spent heavily to

develop MCA-compatible machines, "and IBM does not give you any help," Mr Foster said wryly at the time. It seems that once the Japanese realised what Apricot had achieved, they were quick to take the initiative. The introduction was made through Daiwa Europe (Corporate Services), terms of the deal were seen up rapidly.

Mitsubishi, while one of Japan's top six computer manufacturers and making a full range of systems, does not have the reputation of a Fujitsu or a Toshiba in data processing. Its principal strengths are in semiconductor technology and manufacturing methods, although it has a well developed distribution network.

Originally a computer bureau and software house known as ACT, Apricot has been involved in hardware manufacture for a decade and Mr Foster has frequently emphasised the importance of ownership of hardware manufacturing in Apricot's total offering.

What - Sir John Harvey-Jones' strictures apart - made Mr Foster change his mind?

The turning point for Apricot was the acquisition for £12.7m in October last year of Information Technology (ITI), formerly Computer Technology, the UK's oldest minicomputer company. ITI's real value lay, not in its minicomputers, but in its software and services operations, especially computer maintenance, which were growing and profitable.

The addition of ITI's software and services activities to

Apricot's own computing services operations was the purest synergy and resulted in a unit with potential sales of more than £50m a year which could stand on its own feet and grow at about 25 per cent a year.

With critical mass in services achieved, the manufacturing operation could be sold off as long as supplies of computers and parts could be guaranteed. This has been accomplished by a series of broad trading agreements with Mitsubishi which should guarantee millions of pounds in reciprocal sales over the years.

They will provide the sheet anchor for the group's future profitability, Mr Foster says, as well as forging a long-term relationship between the two companies where their complementary skills can further be exploited.

Mr Foster says he expects the company - to be known by its old name of ACT Group - to achieve revenues of £100m in the coming year. The new group will have five divisions catering for maintenance, government and defence systems, financial systems, management systems for healthcare and data networking.

ACT, now 25 years old, has come back to its roots in computing services by a long and painful detour through the hardware jungle.

Even if the industrial logic is irresistible, more than a few people will regret that yet another UK company has been forced to throw in the manufacturing towel.

## Tie Rack dives to £1.76m

By Jane Fuller

TIE RACK's pre-tax profit was dragged down from £3.12m to £1.76m last year by losses in the US and a series of difficulties in the UK.

The 44 per cent drop in taxable profit for the year to January 26 came on turnover 31 per cent up at £58.61m.

A decline of less than £800,000 at the operating profit level was aggravated by quadrupled interest costs of £1.59m. Some redemption came from a £430,000 property sale and the turnaround of Tie Rack's French associate.

The number of shops grew from 211 to 247 in nine countries.

Mr Roy Bishko, chairman, said the company was experiencing growing pains.

In the US, which grew to 42 shops and £10.1m of turnover, start-up costs, trading losses and high overheads had added up to a deficit of £1.2m. Mr Nigel McKinley, finance director, said that was likely to be reduced by at least 40 per cent this year and, hopefully, the operation would break even next year.

So far none of the US shops had been franchised, whereas in the UK 80 per cent of them were. The delay in franchising was because of the need to establish reliable support systems.

The other eight countries in which Tie Rack trades had produced a profit. But the UK, which has 135 (125) shops, had seen operating profit fall by 11 per cent while sales rose 12 per cent to £36.4m.



Roy Bishko: the company is experiencing growing pains

The rest of Europe (33 shops), Canada (23) and Australia (14) had increased their contribution. Without the US, the operating profit margin was between 9 and 10 per cent.

Borrowings rose to £3.1m, gearing of 46 per cent. Capital spending, however, fell from £3.7m in 1988 to £2.5m and would be less than £2m this year.

With the tax rate at 51 per cent earnings per share fell to 2.43p (5.53p).

The final dividend is cut to 0.285p to make a total of 0.76p (1.33p).

COMMENT

Following the disaster stories

of some other niche retailers, such as Sock Shop, there was a sigh of relief at these unsurprising figures. After breakfast expansion, the company is wisely retreating in capital spending and shop openings.

Although worries remain about the US, there are signs of progress at the operating level. Meanwhile, a further profit fall in the UK is likely to detract from growth elsewhere. Forecasts for the current year are in the £1.1m to £1.5m range.

Although a recovery is expected next year, a prospective multiple of between 12 and 17.5 means the share price - 35p yesterday - is likely to languish for some months yet.

## French Connection losses soar

By David Owen

SHARES in French Connection, the UEM-quoted fashion manufacturer and retailer, fell heavily from 52p to 43p as the company revealed yesterday that it had fallen further into loss, writes John Thornhill.

Pre-tax losses increased from £980,000 to £4.67m in the year to January 31. Sales, however, were only slightly down at £83.31m (£85.06m).

US activities incurred an operating loss of £1.18m while West Germany lost £750,000 and France £50,000. French Connection has now closed its loss-making businesses in Germany and Newcastle in the UK.

There was an extraordinary profit of £6.53m. This helped increase shareholders' funds to £12.25m and enabled the company to recommend a final dividend of 1.8p bringing the total to 2.7p (5.25p).

Losses per share deepened from 6.5p to 29.7p.

## CSI advances to £26.5m

By David Owen

CANNON Street Investments, the industrial holding company, yesterday reported a 29 per cent advance in annual profits in spite of a much increased interest charge and some impact from the reduced level of consumer spending.

This was reflected primarily in a £2.4m extraordinary charge arising from the closure of a lamp packing and distribution business. There was also a much reduced contribution from Betacom, the telecommunications company floated off in November 1988, in which Cannon Street retains a 29.9 per cent stake.

In all, pre-tax profits climbed to £26.5m for the year to December 31, against £20.5m in 1988. Turnover advanced 36.5 per cent to £228.8m (£168.9m).

In the wake of a decision to fund acquisitions from cash resources and existing bank facilities, interest charges advanced to £2.1m, compared with just £200,000 in 1988. Overall borrowing increased to

£45m, leaving the company geared at over 130 per cent.

Pursuant to its belief that the current method of valuing investments in subsidiaries leads to a "very serious understatement" of their worth, however, Cannon Street is "taking a leaf out of 3i's book" by providing shareholders with an additional balance sheet showing these investments at an audited valuation.

This shows a total net value of £160m for those investments, compared with the £23m of net tangible assets carried on the consolidated balance sheet.

"Our earnings are so high in relation to assets that to relate a borrowing figure to assets is meaningless," according to Mr Bill Bishko, chairman. He pointed out that interest charges would be in excess of five times in 1989. "People know that I have borrowed," he said.

Earnings per share edged ahead to 24.2p (22.6p). A final dividend of 5.5p is recommended, making 8.8p (7.9p).

## Molins fires back at Leucadia

Molins, the cigarette machinery group, has fired back at a hostile £76m cash bid from Leucadia National Corporation with ammunition from a bullish circular about the company prepared by the US predator's own broker, writes Andrew Hill.

In its defence document, posted to shareholders yesterday, Molins quotes Olliff & Partners, which recommended clients to buy the UK group's shares in January. On a long-term view, Olliff said it believed the shares were worth 485p each.

Leucadia, a New York group with interests in manufacturing and financial services, is offering 252p per share, compared with Molins' unchanged closing price yesterday of 274p.

Leucadia yesterday claimed Molins had failed to address serious issues about the quality of the group's profits.

Molins has been a perennial bid target in the last few years.

## NOTICE OF EARLY REDEMPTION

## CONSOLIDATED GOLD FIELDS FINANCE PLC ("THE ISSUER")

## NOTICE TO THE HOLDERS OF THE OUTSTANDING £75,000,000 GUARANTEED FLOATING RATE NOTES DUE 1995

of the Issuer ("the Notes") of the early redemption on June 7, 1990 of all the Notes by the Issuer.

Notice is hereby given to the holders of the Notes that in accordance with Condition 7(b) of the Notes the Issuer will redeem all of the Notes then outstanding on June 7, 1990 ("Redemption Date"). The Notes will be redeemed at their principal amount on the Redemption Date in accordance with the terms and conditions set out on the back of the Notes. Interest on the Notes will accrue to the Redemption Date.

Payments of principal will be made on or after the Redemption Date at the specified office of any of the Paying Agents listed below against surrender of the Notes together with all unmatured coupons. Coupon No 21 maturing on June 7, 1990 should be presented for payment in the usual manner in respect of the interest payment due on that day but otherwise interest will cease to accrue on the Notes from the Redemption Date and unmatured coupons will become void.

Notes and Coupons will become void unless presented for payment, in the case of Notes, within a period of ten years from the Redemption Date, and, in the case of Coupons, within a period of five years from the due date for payment thereof.

PRINCIPAL PAYING AGENT  
S. G. Warburg & Co. Limited  
33 King William Street  
London EC4R 9AS

## PAYING AGENTS

Dresdner Bank  
Aktiengesellschaft  
Jurgen-Ponto-Platz 1  
6000 Frankfurt/Main 1

Kredietbank SA  
Luxembourgeoise  
43 Boulevard Royal  
PO Box 1108  
Luxembourg

Morgan Guaranty Trust Company  
of New York  
35 Avenue des Arts  
B-1040-Brussels

Swiss Bank Corporation  
Aeschenvorstadt 1  
CH-4002 Basle

## THE BOC GROUP

BRITISH OXYGEN FINANCE B.V.

(Incorporated in The Netherlands as a closed company with limited liability having its statutory seat at The Hague and its principal office at Amsterdam)

U.S.\$100,000,000 10 1/4 per cent. Guaranteed Bonds due 1993

(the "Bonds")

Unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by

THE BOC GROUP plc

(Incorporated in England under the Companies Act 1985 as a public limited liability)

Notice is hereby given in accordance with condition 4(c) of the Bonds that the Company wishes to redeem all the above Bonds still outstanding on 1st June, 1990 ("the Redemption Date") at a price of 101 per cent of the principal amount (the "Redemption Amount"), plus accrued interest to the Redemption Date.

Payment of the Redemption Amount, together with accrued interest on the Redemption Date, will be made on or after the Redemption Date against presentation and surrender of the Bonds at the offices of any of the Paying Agents listed below. Bonds should be presented for payment together with all unmatured coupons (the "Coupons"), failing which the face value of any missing unmatured coupon will be deducted from the sum due for payment. Any amount of principal to be deducted shall be paid against surrender of the respective missing coupons.

Bonds and Coupons will become void unless presented for payment, in the case of the Bonds, within 10 years from the Redemption Date, and, in the case of Coupons, within a period of five years from the date mentioned on the face of the coupon. Interest will cease to accrue from the Redemption Date.

PAYING AGENTS

Citibank (Luxembourg) S.A., 18 Avenue Marie Theres, Luxembourg.

Citibank N.A., 15 Le Parvis, La Defense 2, Paris.

Citibank N.A., 111 Wall Street, New York, N.Y. 10048, U.S.A.

(with respect to payment of principal only)

12 April, 1990

Principal Paying Agent, Citibank N.A., Citicentre Tower, 228 Street, London WC2R 1HJ.

CITIBANK

## Notice of Redemption

## THE EXPORT-IMPORT BANK OF KOREA

US\$100,000,000.00

Floating rate notes due 1995

Notice is hereby given that in accordance with Clause 5(b) of the Terms and Conditions of the captioned issue, The Export-Import Bank of Korea has elected to redeem all outstanding "Notes" at par on the next interest payment date being the 15th May, 1990. Interest after the 15th May, 1990 (the "Redemption Date") will cease to accrue on the above mentioned "Notes".

Repayment of Principal will be made upon presentation and surrender of the "Notes" with all unmatured Coupons attached, at the offices of any of the Paying Agents mentioned therein.

Accrued interest due on 15th May, 1990 will be paid in the normal manner against presentation of Coupon No. 10.

THE EXPORT-IMPORT BANK OF KOREA

By: LTCB Trust Company, New York, U.S.A. as Fiscal Agent

Dated 12th April, 1990

## DAF

To the shareholders of DAF N.V.

The Supervisory Board and the Board of Management of DAF N.V. have the honour to invite you to attend the General Meeting of Shareholders of DAF N.V. to be held on 4 May 1990 in POC, Mathildelaan 81, Eindhoven, the Netherlands. The meeting starts at 14.00 hrs. (Continental time).



## UK COMPANY NEWS

Engineering and construction helps offset bad year in housing  
Costain tumbles to £55m after provisions

By Andrew Taylor, Construction Correspondent

**COSTAIN GROUP**, the construction and mining combine, yesterday announced provisions of £20m against its UK housing operations as group pre-tax profits tumbled from £89.2m in 1988 to £55m last year.

The provisions were to cover a write-down of about 15 per cent in the value of the group's housing land - all of which is in southern England, south of Milton Keynes, said Mr Peter Costain, chief executive.

The group's exposure to housebuilding in the south, where the impact of high mortgage rates on house has been greatest, badly dented Costain last year. Housing incurred a loss of £2.6m compared with £25.2m profit the previous year.

Last year's housing profits would have been even worse but for a £3m profit contribu-

tion from Costain's Californian housebuilding operations. Overall profits from residential and commercial property sales slumped from £47.7m to £34.3m.

Profits were also deflated by a big rise in interest charges from £9.5m to £22m as group borrowings rose from £120m to £385m, equivalent to 85 per cent of shareholders funds.

The bulk of the increase was due, Mr Costain said, to the purchase for £183m (£124m) of Pyro Energy, a US coal mining company which already operated coal mining joint ventures with Costain.

Mr Costain said the group's intention was to reduce gearing to about 50 per cent by the end of this year. This would mean reducing borrowings, through assets sales, to about £200m-£300m.

The group is currently negotiating to sell its US offshore oil and gas interest, that is expected to raise about £55m to £60m.

Plans to sell part of the group's Riverside property development in Melbourne, Australia, were delayed last year but negotiations to sell one office block and part of the development site are under way.

The group's mining operations had a more difficult time than expected year due to an explosion at the group's newly acquired Pyro coal mine in Kentucky. The accident which halted production cost about £2m in lost profits. Mining profits overall increased from £31.5m to £38.4m after a 10 per cent lift in US coal prices early last summer.

The price increase would benefit mining profits in the current year when they would be available for a full 12 months, said Mr Costain.

The biggest increase in profits was made by the engineering and construction division where they jumped from £19.5m to £29.4m. Costain, like many British building and civil engineering companies, has a record order book which is likely to keep the company fully occupied for the next 12 months.

Beyond that the outlook for general building looks more uncertain although civil engineering order books should remain strong.

Earnings per share after the land write-down fell from 33.5p to 31.5p. The board is recommending a final dividend of 7.5p making 12.25p (11.75p) for the year.



Peter Costain: exposure to housebuilding in the south

## AMEC jumps 48% to £91.3m

By Andrew Taylor

**PRE-TAX** profits of AMEC, the construction, engineering and property group, jumped by 48 per cent in 1989 from £61.8m to £91.3m in spite of substantial provisions made against the group's UK housebuilding operations.

Mr Alan Cockshaw, group chairman, said the company had written down the value of its housing land by between £10m and £15m. The write-downs were all against the group's land holdings in southern England where the decline in house sales has been greatest.

Group profits benefited from the first full-year of earnings from Matthew Hall, which has increased AMEC's existing skills and businesses in mechanical, electrical and offshore engineering. Turnover rose 32 per cent from £1.81bn to £2.39bn.

Profits from mechanical and

electrical engineering more than doubled to £28.8m (£14.2m) while building and civil engineering profits did even better, rising from £18m to £29.7m.

Earnings per share, after allowing for the dilution caused by the Matthew Hall acquisition, rose 9 per cent to 52.2p (47.8p). Mr Cockshaw said this was a highly creditable performance in what had been a difficult year for UK construction, particularly housebuilding.

The group's order book rose by 34 per cent last year. This included a large share of the UK's most expensive road contract - the £200m Limehouse Link in London's docklands.

Mr Cockshaw said AMEC's strengths in civil engineering and offshore work were growing markets, would stand the group in good stead as private investment in residential and

commercial development declined in the face of high interest rates.

Housing and commercial property profits fell from £29.4m in 1988 to £23.8m last year. The figures masked an even steeper fall in housing profits. The fall in house sales which hit southern England last year had now spread to the north of the country, said Mr Cockshaw.

He said the group's balance sheet was in good shape to face what would be another difficult year for construction. Debts of only £10.7m were equivalent to just 4 per cent of shareholders funds.

The group's overseas operations would benefit from AMEC's joint venture with Morse Diesel, the large US construction group.

The board recommended a final dividend of 11.75p making 19p (17p) for the year.

## Hewden Stuart advances 28%

By Andrew Bolger

**HEWDEEN STUART**, Britain's biggest independent plant hire company, countered the prevailing gloom in the construction industry by announcing a 28 per cent increase in pre-tax profits for the year to January 31 1990.

Sir Matthew Goodwin, chairman of the Glasgow-based group, said the company's profits would continue to increase moderately in the current year because of the strong cash flow, although he predicted many of the heavily borrowed individual operators in plant hire would go to the wall.

Turnover rose by 19 per cent to £227m. Earnings increased by 28 per cent to £13.48p (10.5p), and a final dividend of 2p makes the total 2.75p (2.2p), a rise of 25 per cent.

Sir Matthew said that from June onwards there had been a weakening of activity in London and the south-east. Nevertheless, the bulk of group business was outside that area and trading in the north of England and Scotland remained very healthy.

Merchandising had been hit by the autumn increase in base rates and went "completely dead" in London. Although it

was now showing some signs of recovery, its contribution to pre-tax profits was down from £3.8m to £2.8m.

Strong cash flow had allowed gearing to be reduced to 19 per cent while still funding capital spending of £4m.

Sir Matthew said the group had negligible direct exposure to the troubled housing market, although it did supply contractors working on access roads and other housing-related infrastructure.

The group was moving more towards big industrial projects, such as power stations and chemical plants, where there were a record number of schemes out to tender.

downturn - and also allow it to take advantage of cheap acquisition opportunities. The shares closed down 3p at 98p which, assuming only a slight increase in profits, puts them on a prospective multiple of just under 7. That seems undemanding given the strength of management and profits record. The shares look a good bet for the longer term, although market unease about the sector is likely to limit any immediate advance.

The company was considering a recapitalisation.

## Japanese move by Body Shop

By Clay Harris, Consumer Industries Editor

**BODY SHOP** International, the natural cosmetics manufacturer and retailer, is moving into Japan through an exclusive marketing agreement with Jusco, the Japanese retailer.

Jusco said in Tokyo it planned to set up 50 franchised outlets within five years and aimed to achieve annual sales of nearly ¥4bn (£15m) by the end of that period. It also intends to produce cosmetics in Japan with the aid of Body Shop.

Body Shop said the arrangement with Jusco was identical to the head-franchise agreements it uses in every country except the UK and the US where shops are directly owned. The group has 150 outlets in Britain and 330 in 37 other countries.

The first Japanese shop is scheduled to open on October 23. Body Shop products are not sold in Japan at present.

Jusco, Japan's fourth largest supermarket operator, this week reported pre-tax profits of ¥25.1bn on sales of ¥922.9bn for the year to February 20.

## Kromagraphics loss warning

By Jane Fuller

**Kromagraphics**, a Third Market computer graphics and photographic reproduction house, has warned of losses for the year to March 31 and called an extraordinary general meeting, which will consider extending its borrowing limit.

Following an interim loss of £190,000 and further losses in the second half, the company said yesterday that its net assets had fallen to less than half the issued nominal share capital of £310,000.

The extraordinary general meeting, in London on May 4, will consider proposals that include approving £1.34m in borrowings, even though it exceeds the limit laid down in the company's articles, and extending the borrowing limit to £1.76m. Mr Jim McNulty, chairman, said the losses, after two years of profit, had been caused by the downturn in the economy, which had affected clients in advertising and marketing. A move of premises had also caused considerable disruption.

## Aerospace checks Smiths' progress

By Andrew Bolger

**SMITHS INDUSTRIES**, the aerospace, medical systems and industrial group, yesterday reported a 6.4 per cent increase to £60.1m in pre-tax profits for the six months to February 3.

The outcome included £22.8m (£25m) from aerospace, £10.3m (£8.3m) from medical systems, £8.9m (£7.2m) from the industrial side and £3.3m (£5.6m) in interest.

Smiths said: "The underlying business of each of the three operating groups made good progress, though the results for the aerospace and defence group have been damaged by two industrial disputes."

"The national campaign by the engineering unions for a shorter working week led to a four-week stoppage at Cheltenham and some disruption at some UK customers. In addition, prolonged industrial action at Boeing, the group's major civil aerospace customer, has affected performance in the first half and is likely to have continued to impact while the customer reorganises production sched-

ules."

Mr Roger Hurn, chief executive and managing director, said order intake remained generally at a high level in the aerospace and defence activities.

The medical side performed well, with trading profit advancing 26 per cent over the comparative period last year. Demand for the group's medical products grew worldwide, with significant opportunities developing in the eastern bloc.

The industrial division continued its growth. Certain of the UK subsidiaries produced results lower than last year, reflecting a reduction in consumer spending.

Smiths said its businesses were balanced and not overly dependent on one country, business or sector of the market. Trading conditions were now more difficult, but the board nevertheless anticipated another satisfactory year.

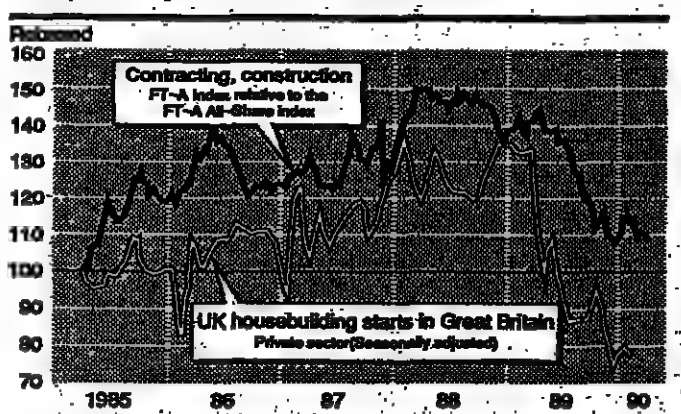
Turnover rose by 3.8 per cent to £317.8m and earnings per share were up 5.5 per cent at 11.4p. An interim dividend of 3.6p (3.25p) is declared.

## BOARD MEETINGS

Company	Future Dates
National Home Loans	Apr. 30
Bank of Wales	May 9
Bayer	Apr. 25
Bank of Scotland	May 8
F & C German Inv Trust	June 27
Harrods	Apr. 23
Remcon	Apr. 30
Young & Co's Brewery	May 24

Company	Current payment	Date of payment	Current dividend	Corresponding dividend	Total for year	Total for year
AMEC	11.75	-	10.75	19	17	
Barr & Arnold	12.5	-	11.5	17.5	15	
Bentley	3.25	July 1	2.95	8.85	3.5	
Bridson Estate	3.9	July 14	3.125	5.1	4.875	
Cannon St Inns	5.51	June 5	5	8.5	7.93	
Caparo Inds	2.58	June 22	1.2	3.5	2.05	
Conrell	6	-	6	9	9	
Costain	7.5	-	7.25	12.25	11.75	
FBD	1.54	-	1.3	-	-	
Hewden Stuart	2	July 15	1.6	2.75	2.2	
Higgs & Hill	15.8	June 5	8	20	12	
Kwik-Fit	1.35	June 15	1.35	2.4	2.4	
Ldn Strathclyde	1.5	-	1.25	-	4.8	
MB Group	4.375	-	-	5.375	-	
Musterlin	11	-	3	2.25	4	
Nurdin & Peacock	2.92	July 2	2.52	4.6	4	
Parabank	1	-	1	1.5	1.5	
Procter & Gamble	7.5	-	3.5	11.25	5.5	
Petrocon	0.75	-	nil	1.25	nil	
Sindall (Wm)	4.5	July 6	4	6	5	
Systems Reliability	1.51	July 1	1	2.25	1	
Smiths Inds	3.8	June 5	3.25	5.9	5.9	
Yescs	2.65	July 2	2.25	4.5	3.5	
The Rack	0.295	July 27	0.295	0.75	1.35	
Tudor	1.7	June 4	2	2.7	2.67	
Waterford Foods	1.35	June 4	0.525	2.35	0.525	

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡Unquoted stock. §Third market. ¶Includes 0.5p 10th anniversary payment. \*\*Carries scrip option. ††For nine months. †††Irish pence throughout.



## Higgs &amp; Hill in line with defence forecast at £27m

By David Owen

**HIGGS & HILL**, the building and property group which recently bought off a £167m hostile takeover bid from VJ Lovell, has reported annual profit and dividend increases exactly in line with projections contained in its final defence document.

Pre-tax profits - taking account of a £12m exceptional charge - edged ahead by 6 per cent to £26.5m (£25.6m) for the year to December 31, in spite of the difficult housing market conditions.

A sharply increased final dividend of 16.5p (8p) is recommended, making a total of 20p (12p). This higher payout coupled with a £2.7m extraordinary charge took their loss account to £2.7m (£2.7m) for the year to December 31. These were down 45 per cent at £2.61m.

Sir Brian Hill, chairman, said that the group had made no provision against a write-down of housing land values and that none was currently planned for the current year. "A lot of land is held at historic cost value", he explained.

Turnover advanced by more than 22 per cent to £419.1m (£342.9m), with the bulk attributable to the group's construction activities. In profit terms, however, property was the principal contributing division with £12.15m on turnover of £25.5m.

Housing earned £7.06m on £32.6m in sales. In all, house sales totalled 276 units - marginally ahead of forecast but well below the 550 figure achieved in 1988.

The extraordinary charge

comprised the £3.4m cost of selling off Lovell, less tax and a surplus on property disposals. The exceptional item comprised a £1.66m profit on the sale of the group's 14.9 per cent stake in Rush & Tompkins, offset by a charge of £2.77m arising from the settlement of certain arbitration proceedings.

Interest payable rose steeply to £2.38m (£653,000), but gearing was somewhat below expectation at 24 per cent.

Looking ahead, Sir Brian said that high interest rates meant that the recovery of the housing market will be delayed but that construction started the year with a record £200m order-book.

He said that the group's property market remained strong in contrast to the UK. European activities accounted for close to a quarter of overall property development profits in 1989.

Earnings per share, after exceptional, advanced 16 per cent to 32.2p (49p).

**COMMENT**

Low gearing, a broad range of activities, strong asset backing and now a very healthy yield all help to explain why Higgs & Hill is among the most highly regarded stocks in a currently unpopular sector. But while interest rates remain high, housing is set to stay a considerable drag. There is uncertainty too regarding Lovell's intentions for its near 10 per cent stake. All told, with analysts looking for a marginal decline in pre-tax profits to £25.5m, the prospective multiple of 7.8 seems fair.

## Wm Sindall decline 7% after write-off

A write off of £1.35m against land holdings led to a 7 per cent reduction in pre-tax profits at William Sindall, the building and civil engineering contractor, in 1989.

Turnover rose to £69.3m (£61.8m) and operating profit to £5.08m (£3.21m). After double interest and the exceptional write-off, pre-tax profits came out at £2.45m (£2.68m).

The directors said in the light of current market experience the value of residential development land contracted and provided for in 1988 had been reviewed, and the write-off made. Increased borrowings associated with those purchases and activities resulted in an interest charge of £1.27m (£545,000).

In the year all the underlying subsidiaries had declared profits. Rental income rose 21 per cent to £1.15m, and contracting activities produced "robust" results. In the housing market the company's experience was "no different from that of its competitors".

Earnings fell to 23.56p (28.42p). The dividend is raised 1p to 6p, with a final of 4.5p.

Weekly net asset value

Leveraged Capital Holdings NV, as at 9-4 US\$ 336.36

Listed on the Amsterdam Stock Exchange

Information: Penson, Harding & Penson NV

**N.V. Gemeenschappelijk Bezit van Aandeelen Philips' Gloeilampenfabrieken (Philips Lamps Holding) Eindhoven, The Netherlands.**

**Dividend Announcement**

At the ordinary General Meeting of Shareholders held on 10th April 1990, the dividend for the financial year ended 31st December 1989, was declared at Hfl. 2.00 per Ordinary Share of Hfl. 10.00 nominal value. On 4th January 1990 an interim dividend of Hfl. 0.60 has already been made payable. It was decided that shares will be distributed (at the charge of Share-Premium Account) at the rate of one new Ordinary Share of Hfl. 10.00 for every 25 shares of Hfl. 10.00 nominal value held, unless the shareholder shall have opted for payment of the final dividend in cash amounting to Hfl. 1.40 per Ordinary Share before or on 22nd June, 1990.

The new shares will participate in full in the results of the year 1990 and thereafter. The distribution in shares is not subject to the Netherlands Dividend/Income Tax or United Kingdom Tax.

The above-mentioned final dividend in shares or in cash will be payable as of 25th April 1990 by the company's paying agent, Hill Samuel Bank Ltd., 45 Becho Street, London EC2P 2LX to the UK-CF depositaries in accordance with their positions in the books of CF Amsterdam on 10th April 1990 at the close of business.

The new shares will become available as from 25th April 1990, in the United Kingdom in the form of UK-CF Certificates at the office of Hill Samuel Bank Ltd. for UK-CF depositaries only against transfer of CF rights.

The shares of this distribution which have not been claimed by 22nd June 1990 will be sold for the account of those entitled.

In case of dividend payment in cash holders of UK-CF certificates are reminded that such payment is subject to deduction of 25 per cent Netherlands Withholding Tax. This 25 per cent may, however, be reduced to 15 per cent, when payment is made to residents of the United Kingdom or to residents of Australia, Austria, Belgium, Canada, Denmark, Finland, France, Western Germany, Ireland, Japan, Luxembourg, Netherlands, Antilles, New Zealand, Norway, South Africa, Spain, Sweden and the United States of America, who deliver through the UK-CF depositary the appropriate Tax Declarations to the company's agent Hill Samuel Bank Ltd. The Netherlands Withholding Tax may be reduced to 20 per cent when payment is made to residents of Indonesia who deliver the appropriate Tax Declaration in the above-mentioned way.

Payment of the net guilder amount of dividend will be made by Hill Samuel Bank Ltd., in sterling at the rate of exchange ruling on 25th April 1990, unless payment in guilders on an account with a bank in the Netherlands is requested no later than 18th April 1990.

Eindhoven, 12th April 1990

The Board of Governors

**PHILIPS**

**NURDIN & PEACOCK**

**Another Year of Growth**

Pre-tax profits up 8.4%  
Dividend up 15.0%  
Earnings per share up 10.6%

Results for the year to 31st December, 1989

	1989	1988
£'000	£'000	£'000
Turnover	1,126,682	1,019,367
Profit before tax	22,605	20,863
Taxation	7,458	7,329
Profit after tax	15,148	13,534
Dividend per share	4.60p	4.00p*
Earnings per share	12.5p	11.3p*

\*Adjusted for 1989 Scrip Issue

**Highlights from the Chairman's Statement**

- Weekly sales of "Happy Shopper" products now over £1.5 million.
- Total Cash and Carry branch area now over 3 million square feet.
- N & P outperforms main competitors in sales per square foot - by at least 20%.
- Accelerating expansion northwards - branches at Blaydon, York, Sheffield & Chester in the pipeline.
- A major new initiative to meet the specific needs of the caterer to be launched shortly.
- Expanding central distribution capability to improve service.

**W. M. Peacock, Chairman**

Profit £m

Sales £m

The Annual Report and Accounts will be posted to Shareholders on 16th May, 1990 and will be available to the public at the Company's Registered Office on the same date.

**THE CASH AND CARRY WHOLESALE**

Nurdin & Peacock PLC, Bushey Road, Raynes Park, London SW20 0J. TEL: 01-946 9111



RTZ CORPORATION PLC  
NOTICE OF MEETING

Annual General Meeting  
Notice is hereby given that the twenty-eighth annual meeting of RTZ Corporation PLC will be held at the Churchill Auditorium, The Queens Elizabeth II Conference Centre, Broad Street, Westminster, London SW1, on Wednesday 9 May 1990 at 5.30 pm for the following purposes:

- Special business**
- To consider, and, if thought fit, pass the following resolution which will be proposed as a special resolution, namely that: the directors be and any dividend:
  - (a) generally authorised pursuant to and in accordance with Section 90 of the Companies Act 1985 to exercise for the period ending on the date of the next annual general meeting or 9 August 1991, whichever is the earlier, all the powers of the Company to allot and make offers or agreements to allot relevant securities up to an aggregate nominal amount of £24,500,000 provided that equity securities allotted or offered or agreed to be allotted wholly for cash otherwise than in connection with a rights issue shall not exceed an aggregate nominal amount of £4,500,000.
  - (b) empowered to allot and to make offers or agreements to allot equity securities pursuant to and during the period of the said authority as if Section 90(1) of the said Act did not apply to any such allotment.

For the purposes of this resolution:

- "relevant securities" means an offer of securities open for acceptance for a period fixed by the directors to holders of ordinary shares on the register on a record date fixed by the directors in proportion to such holders' then holdings of such shares but subject to such conditions or other arrangements as the directors may deem necessary or expedient in dealing with fractional entitlements or legal or practical problems under the laws of any territory or the requirements of any regulatory body; and
- "rights issue" means an offer of securities open for acceptance for a period fixed by the directors to holders of ordinary shares on the register on a record date fixed by the directors in proportion to such holders' then holdings of such shares but subject to such conditions or other arrangements as the directors may deem necessary or expedient in dealing with fractional entitlements or legal or practical problems under the laws of any territory or the requirements of any regulatory body; and

1985 has the same meaning.

- To consider, and, if thought fit, pass the following resolution which will be proposed as a special resolution, namely that:
- (a) the objects of the company be altered by the insertion (after clause 48(1) of the following clause in the Memorandum of Association as Article 1(1)(b):

"(b) To purchase and maintain insurance for or on behalf of any person who is or was at any time a director, officer, employee or auditor of the Company, or of any other company which is its holding company or in which the Company or such holding company has any interest whether direct or indirect or which is in any way allied to or associated with the Company, or of any subsidiary undertaking of the Company or of any such other company, or who is or was at any time a trustee of any pension fund in which employees of the Company or of any such other company are or were interested, including (without prejudice to the generality of the foregoing) insurance against any liability incurred by such person in respect of any act or omission in the course of or in connection with the performance of his duties, powers or offices in relation to the Company or any such other company, subsidiary undertaking or pension fund. For the purposes of this Article 'holding company' and 'subsidiary undertaking' shall have the same meanings as in the Companies Act 1985."

(b) the following paragraph be added to the Articles of Association as Article 1(1)(b), namely Article 1(1)(b) as amended by Article 1(1)(b):

"(b) Without prejudice to the provisions of Article 1(1)(b) the Directors shall have power to purchase and maintain insurance for or on behalf of any person who is or was at any time a director, officer, employee or auditor of the Company, or of any other company which is its holding company or in which the Company or such holding company has any interest whether direct or indirect or which is in any way allied to or associated with the Company, or of any subsidiary undertaking of the Company or of any such other company, or who is or was at any time a trustee of any pension fund in which employees of the Company or of any such other company are or were interested, including (without prejudice to the generality of the foregoing) insurance against any liability incurred by such person in respect of any act or omission in the course of or in connection with the performance of his duties, powers or offices in relation to the Company or any such other company, subsidiary undertaking or pension fund. For the purposes of this Article 'holding company' and 'subsidiary undertaking' shall have the same meanings as in the Companies Act 1985."

(c) the following paragraph be added to the Articles of Association at the end of Article 1(1)(b):

"Any proposal concerning any insurance which the Company is empowered to purchase and/or maintain for or on behalf of any Director of the Company or for persons who include Directors of the Company provided that for the purposes of this paragraph insurance shall mean only insurance against liability incurred by a director in respect of any act or omission by him as referred to in Article 1(1)(b) or any other insurance which the Company is empowered to purchase and/or maintain for or on behalf of any group of persons consisting of or including Directors of the Company."

(d) the following sentence be added at the end of Article 1(1) of the Articles of Association:

"Insofar as any power is not delegated any reference in these articles to the exercise by the Directors of such power shall be read and construed as if it were a reference to such Committee."

3 To consider, and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that:

approval be and is hereby given for the Board to determine and announce that ordinary shareholders other than holders of Share Warrants will be entitled to place to receive an allotment of additional Ordinary Shares issued as fully paid in lieu of any dividend (or any part thereof) declared or proposed at any time after the date of the passing of this resolution and prior to or on the date of the next annual general meeting of the Company.

4 To consider, and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that:

(a) the RTZ Overseas Executive Share Option Scheme 1990 (the "Scheme") to be continued according to the Rules annexed to the Scheme and for the purposes of identification initiated by the Chairman, be approved and that the directors be authorised to do all acts and things which they may consider necessary or expedient for the purpose of carrying out the Scheme and (b) the directors be and are hereby authorised to establish such one or more other executive share option schemes as they consider appropriate. The authority of the directors is, however, subject to the following limitations:

- each scheme must operate within the representation of the number of shares available to scheme participants as set out in the rules of the scheme proposed to the meeting;
- each scheme must confer benefits which are more favourable than the benefits available to an employee participating in the Scheme; and
- on termination, the provisions of such scheme may not be amended without the prior approval of the Company in general meeting. If such amendment would be required to amend the comparable provisions of the Scheme.

**Ordinary business**

- To re-elect directors.
- To appoint auditors.
- To consider the Company's accounts and the reports of the directors and auditors for the year ended 31 December 1989 and to declare a dividend on the ordinary shares.

A resolution entitled to annual vote at the meeting is entitled to appoint one or more proxies to attend and vote at the meeting. A proxy need not be a member of the Company. The instrument appointing a proxy, together with any power of attorney under which it is signed, should reach the transfer office of the Company, at the address shown on Note 3, not less than 48 hours before the time appointed for holding the meeting.

By order of the Board,  
A. J. Wright Secretary  
6, Jervis Square, London SW1V 4LD  
11 April 1990

**Notes**

- Only holders of the ordinary shares or of the 'B' cumulative preference shares are entitled to attend and vote at the meeting.
- A proxy may not speak at the meeting except with permission of the Chairman of the meeting.
- A holder of a share warrant to bearer, who desires either to attend the meeting or to appoint one or more proxies to attend and vote at the meeting, will require a certificate of admission on depositing at the Company's transfer office at 1, Abchurch Lane, London EC4N 3DF, at least 48 hours before the meeting, a written request for the issue of the warrant. If, if desired, a form of proxy together with either a share warrant or a certificate signed by a bank, stockbroker or solicitor with the UK, the Channel Islands or the Isle of Man stating that the share warrant is in the custody of such bank, stockbroker or solicitor and will be retained in such custody until after the close of the meeting. If the form of proxy is to be used, it must be completed and returned to the transfer office so as to be received at least 48 hours before the meeting.
- Copies of the proposed rules of the RTZ Overseas Executive Share Option Scheme 1990 will be available for inspection at the registered office of the Company and at the offices of Linklaters & Paines, Benbow & Paines, 6-87 Gresham Street, London EC2V 7JF during usual business hours on any weekday (Saturdays and public holidays excepted) from the date of this notice until the date of the annual general meeting and at The Queens Elizabeth II Conference Centre for at least 15 minutes prior to the start of the meeting. 5 Copies of contracts of service of directors of the Company with the Company or its subsidiaries will be available for inspection at the registered office of the Company during usual business hours on any weekday (Saturdays and public holidays excepted) from the date of this notice until the date of the annual general meeting and at The Queens Elizabeth II Conference Centre for at least 15 minutes prior to the start of the meeting.
- Shareholders are reminded that cameras and tape recorders are not allowed at the meeting hall.
- Shareholders should note that the doors to the Churchill Auditorium will open at 1.45 pm.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland ("The Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities and appears as a matter of record only.

Application has been made to the Council of The Stock Exchange for admission to the Official List in London of all the Ordinary Shares and Warrants of the Company issued and now being issued. It is expected that admission will become effective and dealings will commence at 8.30 a.m. on Thursday 19th April, 1990.

FRENCH PROPERTY TRUST plc  
(Incorporated in England and Wales under the Companies Act 1985  
Registered Number 2489944)

## PLACING

of  
4,000,000 Units  
(each Unit comprising five Ordinary Shares and one Warrant)  
at 500p per Unit  
payable in full on acceptance

Sponsor

de ZOETE &amp; BEVAN LIMITED

Investment Manager

LAURWOOD LIMITED

Share Capital

Authorised £8,500,000 in Ordinary Shares of 25p each

Issued and now being issued fully paid £6,250,000

The Company is a new investment trust which will invest predominantly in the listed securities of French property and property-related companies. Listing Particulars relating to the securities are available in the statistical services of Euxel Statistical Services Limited. Copies of the Listing Particulars may be obtained during normal business hours on any weekday, Saturdays and Bank Holidays excepted, up to and including 26th April, 1990 from:

French Property Trust plc  
16 Buckingham Gate  
London  
SW1E 6LB

de Zoete & Bevan Limited  
2 Swan Lane  
London  
EC4R 3TS

Copies of the Listing Particulars are also available from The Stock Exchange Company Announcement Office, 46-50 Finsbury Square, London EC2A 1DD, up to and including 18th April 1990.

12th April, 1990

## UK COMPANY NEWS

Interest accruing from Carnaud deal gives significant lift to profits  
Restructured MB exceeds £80m

By Andrew Hill

MB GROUP, the security printing and building products group, ended nine months of unprecedented change on December 31 by returning profits of £80.1m before tax.

In the past 18 months, MB, formerly Metal Box, has merged its packaging interests with Carnaud, a French packaging company, acquired the US cheque-printer ABS Holdings for £300m, and bought Caradon, the building products company, in an agreed deal worth £385m.

Not surprisingly, the nine-month figures announced yesterday are almost impossible to compare with earlier results.

Turnover stood at £309.3m and earnings per share were 14.7p. A final dividend of 4.375p is recommended, making a total of 6.375p for the period - equivalent to 8.5p for a full year.

MB revealed that more than half its pre-tax profits had come from net interest payable on the cash proceeds of the Carnaud deal (£15.9m) and its £32m share of the profits of CMB Packaging, the merged packaging group in which MB

still has a 26.3 per cent stake. Mr Peter James, MB's chief executive since the Caradon merger in October, yesterday denied rumours of a rift between MB and its French partners, and would not elaborate on the future of the CMB stake, currently worth more than £600m but valued in MB's books at £300m.

He added: "Obviously if I were ever to trade that stake I would have to be convinced that what I replaced it with was going to do better under our management than the CMB shareholders."

Mr James said the group would be concentrating on integration of the new businesses in 1990 and exploitation of the group's building product brand-names, which include Twyford's bathroom products, Everest double glazing, and Staircraft central heating and bathroom products.

MB produced a pro forma trading statement for 1989, on the basis that the present group structure had been in place throughout the year, which showed a pre-tax profit of £103m, after interest charges



Peter James: denied rumours of rift with French partners

of £20m. Mr Murray Stuart is to retire as executive chairman at MB's annual general meeting. Mr Anthony Hitchens will become non-executive chairman, in place of Mr Stuart, who provided continuity while the new Caradon management settled in.

**COMMENT**

MB's shares have been tied to the building sector's downturn in recent months, but that only about 37 per cent of its pro forma profits for 1989 came from the UK. In any case, during 1990 the group's senior management should squeeze further efficiencies from the merged group, adding the shelter of margin improvement to brand-name quality. Building products would have made up about 45 per cent of MB's pro forma trading profits in 1989, with 20 per cent coming from cheque-printing and 35 per cent from the CMB stake - a spread which means MB sits, rather strangely, in the conglomerate sector. MB's shares were unchanged at 200p yesterday. Assuming pre-tax profits of between £100m and £125m next year, they are on a prospective multiple of about 9.5, which should attract investors happy to wait for the full merger benefits in 1991.

## OFT still undecided on GrandMet deal

By Philip Rawstone

THE OFFICE of Fair Trading is still considering what advice it should give to Mr Nicholas Ridley, the Secretary for Trade and Industry, on the Grand Metropolitan brewery-pubs swap with Courage, the UK subsidiary of Elders IXL.

Market concern that the deal may be referred to the Monopolies and Mergers Commission was reported to be one of the reasons that sent Elders stock to a two-year low of

AS1.60 yesterday. But an OFT spokesman said: "No advice on this issue has yet been sent to the DTI."

The indications are that the OFT's examination of the deal is taking longer than expected because of its scale and complexity.

GrandMet, which has been questioned about some details of the deal, has declined to comment yesterday.

An extraordinary meeting

has been called for April 22 to approve the proposals which GrandMet believes meet the Government's post-MMC requirements.

Mr John Elliott, Elders IXL chairman, said in Melbourne that he did not know when a decision could be expected on the asset swap.

Commenting on the share price fall, Mr Elliott said: "I strongly believe Elders' share price does not reflect its true value." It picked up later to

£1.57. Most concern centred on the financial position of Harlin Holdings, which has 55 per cent of Elders, and is controlled by Elders' executives.

It is estimated to have debts of about £38m (£1.4m).

But Mr Elliott insisted that Harlin still had the support of the lenders, including Broken Hill Pty, which has £850m invested in Harlin preference shares. "Harlin will not default," he said.

## Sixfold increase to £7.9m at Systems Reliability

By Peter Pearce

GROUP reorganisation, acquisitions and the creation of new paper have borne fruit at Systems Reliability Holdings, the telephone systems designer and computer dealer.

In 1989 its taxable profits almost doubled to £6.8m.

The rise from £1.3m was struck on turnover which vaulted from £24.07m to £194.55m. The 1989 results have been restated, and the profit figure reduced by £63,000, to reflect a change in accounting policy relating to engineering spare parts.

Mr Robert Evans, the former Hillsdown executive who became chairman of Systems in late 1988, said the results were "excellent" and represented "the successful combination of a number of diverse technology companies".

Systems made six acquisitions in the year under review - the largest being that of Chase International Computer Services for up to £7.55m last

April - and the group results include their post-acquisition contributions.

Mr Evans has restructured the group into four operating divisions: communications, which made operating profits of £205,000 on turnover of £15.3m; personal computers, with £24.1m on £50.64m; mainframe services, which contributed £2.7m on £60.88m; and maintenance services, £2.08m on £7.85m.

A buyer is being sought for Corporate Computers, part of the personal computer division and the sixth largest PC dealer in the UK.

Interest payable climbed to £1.36m (£212,000), but this time there were no losses from discontinued activities (£259,000). After tax had subtracted £2.38m (£670,000), earnings advanced sharply to 12.75p (8.32p) per share.

A proposed final dividend of 1.5p lifts the total to 2.5p (1p) for the year.

## Nurdin ahead to £22.6m

GROWTH AT Nurdin and Peacock, the cash and carry wholesaler, slipped in 1989 with pre-tax profits rising 8.3 per cent from £20.86m to £22.6m against a 10.5 per cent improvement to £1.18m in turnover.

The pressure on margins, pre-tax to sales, reflected competition in cigarette sales following de-stocking after the "neutral" budget last year.

The 1990 Budget, bringing

duty increases on cigarettes and alcohol, should be reflected in some stock profits for the current year and Mr Michael Peacock, chairman, said that overall, the company continued to outperform its main competitors in sales per square foot - by at least 20 per cent - and by sales volume in its established trading areas.

He said that the sales increase of goods under the Happy Shopper label was particularly pleasing with weekly sales running at over £1.5m. Other exclusive label ranges showed encouraging growth.

After tax of £7.48m (£7.33m) earnings emerged at 12.5p (11.3p adjusted) and the dividend goes up from 4p to 4.6p with a recommended final of 2.92p (2.52p adjusted).

## Pay increase for RTZ chairman halves to 22%

By Kenneth Gooding, Mining Correspondent

The pay of Sir Alistair Frame, chairman of the RTZ Corporation, the world's largest mining group, has risen by nearly 70 per cent in the past two years.

He was awarded a 45 per cent increase in 1988 and RTZ's annual report today shows there was a further 23 per cent rise last year.

His emoluments, excluding pension contributions, rose from £205,219 for 1987, to £298,089 the following year and to £388,886 for 1989.

The RTZ annual report also shows that Sir Alistair, 60, was among a group of directors who waived some part of their entitlement in all three years.

The report also reveals that Mr Derek Birkin, chief executive, who was paid between £255,000 and £260,000 in 1987 last year received £360,000-£365,000, up from £320,000-£325,000.

## British Empire set to spin off French property interests

By Nikki Tall

BRITISH EMPIRE Securities and General Trust, the £33m investment trust, is spinning off its French property holdings into a separately listed vehicle.

The trust announced yesterday that it had sold a portfolio of French property-related securities to a newly-formed company, French Property Trust. This should also qualify for investment trust status, and its shares will be listed in London.

BES is selling £10.2m-worth of property or property-related investments to the new trust, in return for 8m ordinary shares in FPT and £5.7m cash. The sale price is pitched at market value.

The holdings comprise stakes in six property companies. The largest of these is Compagnie Foncière de France, where the holding is worth £2.57m, followed by Société des Immeubles de France (£2m). Foncière takes in properties in Paris Avenue Matignon as well as stakes in unlisted property groups in France.

The shares - together with 1m warrants issued to BES will give the trust a 20 per cent stake in FPT. At the same time, FPT is raising £20m via a placing of another 20m shares and 4m warrants - in units of

five ordinary shares and one warrant. The placing price of a unit is 500p. Each warrant confers the right to buy one share at 100p between 1993 and 1997.

BES said yesterday that, given the increase in value of its French property holdings, it felt the time had come to move its portfolio back in line the more general objectives of the trust. It will still retain about 28m of French securities, and said that it was looking at two or three situations into which the cash raised might go.

The new trust, which will be managed by Laurwood, also BES' managers, expects to have to have the majority of its money exposed to Parisian property. It pointed out that, by value, Paris accounts for about two thirds of property transactions carried out in France, and said it plans to have a similar break-down.

Although bullish about the French property market at present, in particular, Parisian refurbishment potential the managers acknowledge that there could be times in the future when it looks less attractive. Accordingly, they said that there may be diversification elsewhere in continental Europe at a later stage.

See Let

## Tranwood ditches restructure

Tranwood, the USM-quoted financial services group, has abandoned its planned corporate restructuring programme announced in January.

It said yesterday that since the scheme - which involved shareholders exchanging their ordinary shares for a mixture

of further ordinary shares, redeemable convertible preference shares and unsecured loan notes - was announced, its shares had fallen by 45 per cent. As a result, it said, "the original objectives" could be achieved by a simpler share buy-back programme.

See Let

GRANVILLE  
SPONSORED SECURITIES

High Low	Company	Price	Change	Open	High	Low	Yield	P/E
250 255	Am. Brk. Ind. Ordway	250	-	16.3	3.1	8.9		
38 39	Amstar and Rocher	38	-	1.5	1.5	1.5		
210 149	Barclay Group USD	150	-	4.3	8.9	24.4		
125 102	Barclay Group for Int'l USD	107	-	4.7	8.3			
125 94	Bray Technology	94	-	1.9	1.9	7.1		
110 85	Brilliant Corp. Prof.	85	-	1.5	1.5	12.3		
215 205	CC Group Services	205	-	10.2	7.7	8.4		
175 145	CC Group 12 1/2% Cum. Pref.	145	-	10.2	7.7	8.4		
225 140	Carbo-Pac USD	140	-	1.5	1.5	10.4		
110 109	Carbo 7 1/2% Pref USD	110	-	1.5	1.5	10.4		
7.5 0.25	Chrysler 8 1/2% High-Yield Cum.	0.25	-	0.25	0.25	0.25		
5 0.125	Chrysler 8 1/2% High-Yield Cum.	0.125	-	0.125	0.125	0.125		
130 91	ICI Group USD	91	-	1.8	8.5	12.2		
145 98	Jackman Group USD	98	-	1.8	8.5	12.2		
322 243	Multi-Home RV (Canada)	243	-	0.5	0.5	0.5		
158 98	Norfolk Justice	140	-	30.8	7.1	5.1		
467 340	Sherrill	340	-	12.7	5.2	9.6		
140 138	United Energy Corp Prof	138	-	9.3	8.1	8.3		
395 272	Veterinary Drug Co. PLC	272	-	22.0	8.1	7.3		
378 278	W.S. Yates	278	-	16.2	5.1	20.3		

Securities designated (USD) and (USD) are denominated in US dollars and are subject to the rules and regulations of the SEC. Other securities listed above are denominated in pounds sterling and are subject to the rules of the FSA. These securities are listed in detail in the prospectus. Please refer to the prospectus for more information.

\* These securities are denominated in a national bank. Further details available.

Independent Companies Exchange Limited  
77 Mansell Street, London E1 6AF  
Telephone 01-482 1212  
Member of ITA

Granville Securities Limited  
77 Mansell Street, London E1 6AF  
Telephone 01-482 1212  
Member of the FSA & ITA

HEALTHCARE GLOBAL FUND  
Société d'Investissement à Capital Variable  
2, boulevard Royal, L-2953 Luxembourg  
R.C. Luxembourg B-25361

Notice is hereby given to the shareholders, that the

## ANNUAL GENERAL MEETING

of shareholders of HEALTHCARE GLOBAL FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg, on Friday, April 20, 1990 at 3.00 p.m. with the following agenda:

1. Submission of the report of the Board of Directors;
2. Approval of the Statement of Net Assets and of the Statement of Operations as at December 31, 1989;
3. Appropriation of the net results;
4. Discharge of the Directors with respect of their performance of duties for the year ended December 31, 1989;
5. Receipt of and action on nomination of the Directors;
6. Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no restriction.

In order to attend the meeting of April 20, 1990, the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting at the registered office of the Company or with Banque Internationale à Luxembourg, 2, boulevard Royal, Luxembourg.

THE BOARD OF DIRECTORS

## PUBLIC WORKS LOAN BOARD RATES

Term	By 1991	By 1992	By 1993	By 1994	By 1995
Over 1 up to 2	14%	14%	14%	15%	15%
Over 2 up to 3	14%	14%	15%	15%	15%



**"CGE  
NOT EXACTLY  
A HOUSEHOLD NAME  
YET WE ARE  
AN ECONOMIC  
HEAVYWEIGHT."**

OUR SALES:

**143.9**

BILLION FRENCH FRANCS.

You won't find our trademark on any product at any store. And yet in 1989 our sales rose again by 12.5% to 143.9 billion French francs. Our net consolidated income jumped to 7 billion French francs producing a net margin of 4.8% as compared to 3.2% in 1988.

These results are the fruit of a clear industrial strategy aimed at positioning the CGE Group as a world leader in the fields of energy and communication.

By strengthening our shareholding in Framatome, we will cover the entire range of energy production equipment while, providing Framatome the means to ensure its future within an international group. A group which will be able to preserve the French and European nuclear industry and the interests of Framatome's personnel.

Our decision to merge Generale Occidentale and Compagnie Electro-Financière underlines our intention to develop a powerful media and publishing activity capable of meeting international competition.

In the framework of its employees shareholding programme, CGE is to launch a new capital increase dedicated to its personnel.

Today's economic environment continuously exemplifies the fact that unity is strength. Thanks to the competence of its 210,000 employees and the confidence of its shareholders worldwide, the CGE Group is ready to take up the challenges of today and tomorrow.

CGE. Our trademark is not on any product, yet we are everywhere.









**“FROM NOW ON,  
OUR TRADEMARK  
WILL REFLECT  
OUR ECONOMIC  
AND INDUSTRIAL  
POWER  
CGE WILL BECOME  
ALCATEL ALSTHOM.\*”**

You won't find our trademark on any product at any store. And yet at every instant our communication systems and our energy distribution and production equipment service million of people throughout the entire world.

CGE is not exactly a household name, yet we are among the world's largest industrial companies. We are at the leading edge of technology and a world leader in both energy and communication markets.

Today, for our customers, our shareholders and our 210,000 employees, we believe that time has come to state clearly what we have become, with their confidence and their cooperation.

That's why we will propose to the shareholders' general meeting to change our name CGE to ALCATEL ALSTHOM Compagnie Générale d'Électricité. So that, our trademark will reflect our economic power.



\* Subject to the shareholders' general meeting approval on June 26th 1990.



## COMMODITIES AND AGRICULTURE

## Kremlinology comes to the oil industry

Analysts cannot agree about the prospects for Soviet supplies, reports Steven Butler

OL ANALYSTS are quickly trying to grasp the essentials of an obscure science that was once the sole province of foreign diplomats and academic specialists: Kremlinology. The Soviet Union has turned out to be one of the critical wild cards in a global oil supply deck that is stacked full of uncertainties.

The Soviet Union is the world's biggest oil producer. It is in no danger of losing this supreme position for many years. Yet output is falling and, depending on whether the decline continues and at what speed, Soviet production losses could have a big impact on international oil markets, where supplies appear to be growing gradually tighter, despite the plunge in oil prices in recent days.

Output looks especially uncertain just now because of the threat of a strike by oil workers in the Tyumen region of western Siberia, where two thirds of Soviet oil is produced. The workers want better living and working conditions, more support for the industry and higher oil prices.

At last year's 607m tonnes (about 12.1m barrels a day) the Soviet Union pumped more than twice as much oil as Saudi Arabia and its exports, at nearly 3m barrels a day, were second only to Saudi Arabia. Yet Soviet output declined by 2.5 per cent in 1989, and reports from the Soviet Union indicate a further 4 per cent drop during the first two months of this year.

In oil industry terms an output drop for two months is not necessarily alarming. The question is whether it will continue all year and what its impact will be on exports.

Exports to the West took a knock last year. The International Energy Agency earlier this month tripled its estimate for the fall last year in net exports from what it calls the centrally-planned economies, encompassing eastern Europe, the Asian communist nations, and Cuba. It now believes that net exports fell from 2.2m b/d to 1.9m b/d, and expects a further 300,000 b/d drop this year.

Direct exports from the

Soviet Union to developed countries fell by 200,000 b/d to 1.6m b/d, absorbing all the fall in direct exports reported by Soviet officials. An analyst at one large oil company estimates that Soviet exports this year have fallen by 300,000 b/d to Eastern Europe and 200,000 b/d to the West, and expects

have been compensated for by local-level investment. Even so with costs rising in the industry this may not have been enough to maintain production. Many of the large fields are maturing and are only being replaced by less productive fields. Equipment supplies were also disrupted by ethnic

consumption could well continue. A sharp rise in Soviet domestic oil prices, which oil workers are demanding and the Government is considering, could also restrain consumption. Doubtful short-term economic prospects in eastern Europe combined with a move to hard currency payments for

the prospects for Soviet oil production, which he believes can be maintained at 550m tonnes. This is because of the abundance of Soviet reserves and the prospect that eventually Western oil technology will be more widely used. A number of oil companies are currently in discussion about joint venture oil production agreements, although negotiations are likely to be drawn out.

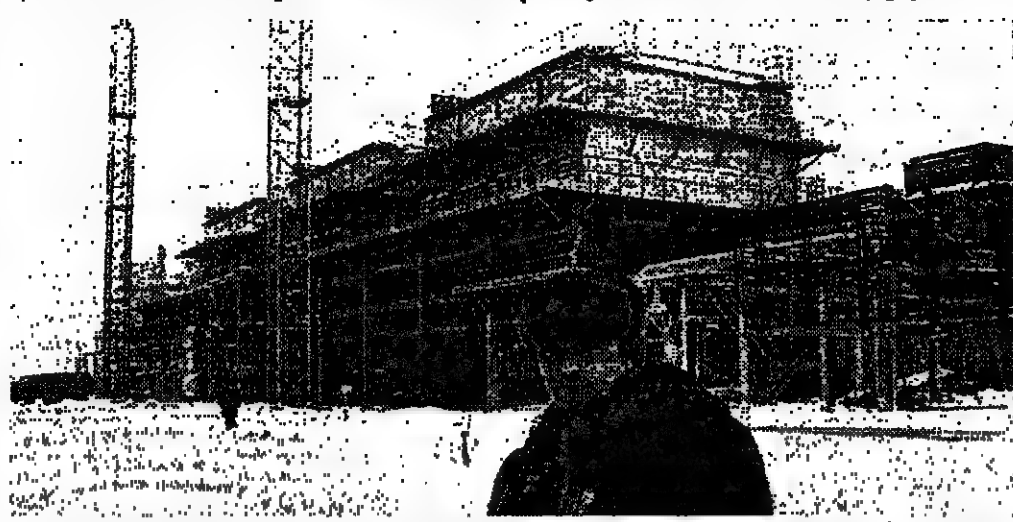
This analyst also sees a long-term stable or declining trend in Soviet consumption, even if the economy takes off, because of the likelihood of higher energy efficiencies in new investment. This would leave 2m b/d net for export. The composition of oil product demand, however, could still pose a problem as consumption shifts to more highly refined products which Soviet refineries cannot supply.

Mr Morgan has the most optimistic outlook: "I'm coming to the view that we'll get more exports from Russia to the West in a few years time." Most observers agree with Mr Morgan that Western production technology would have a rapid impact on Soviet oil output if a host of administrative, supply, and labour difficulties could be solved. He argues, however, that while big deals with large oil companies may take time to materialise, technology is already going in by way of a series of small deals that cumulatively could have a big impact.

"I think it could halt the decline (in output) fairly quickly," he says. "The numbers are so large, compared to any other country's output, that you only need a very small variation in the factors that make it up. In 10 years it can make a huge difference."

A senior analyst in another large oil company admits his staff is divided on the outlook, but he is convinced the next few years are dangerous ones. Moscow may succeed this time around in averting a strike in Siberia.

But, he warns: "The scope for accidents in this area - on the supply side - is very large. One of these times it will happen."



Nikolai Spirin, manager of a gas-lift oil production facility at the Feodorovsk field in the Tyumen region, where oil workers are threatening to strike for improved living and working conditions

the pattern to continue. Another large company is assuming a 300,000 b/d drop in net exports from the communist countries, but expects exports to stabilise next year.

Many analysts have looked at the chaos in the Soviet economy at large and the difficulties of the oil industry and concluded that production and exports could be severely affected, thus driving up world oil prices. Yet others say the outlook is clouded by a set of complex variables governing production and consumption in both the Soviet Union and Eastern Europe.

"It's easy to see it going all sorts of ways," says an analyst with a major oil group. "Production last year was plagued by a range of troubles. A reorganisation and decentralisation of Soviet ministries related to the oil industry caused some disruption. Central-level investment was slashed, although this may

troubles in the Caspian region, where most of it is produced. One oil company projects that Soviet production this year will, as a result of these continuing troubles, fall to 550m tonnes.

Analysts disagree, however, about how seriously these output declines will affect exports. Oil is the Soviet Union's principal source of badly-needed hard currency.

"It is very hard to see what else they can sell to get hard currency," says Mr Philip Morgan, an analyst at Laing & Cruckshank.

This means the Soviets are likely to make all possible efforts to restrict domestic consumption so as to boost exports. Between continuation of a programme to substitute gas for oil consumption and poor prospects for economic growth in the near term, the recent declining trend for oil

oil could also limit consumption, freeing more for Western markets.

Mr Geoff Pyne, an analyst at UBS Phillips & Drew, sees a period of poor economic performance in the next few years, to be followed by a period of more rapid growth later in the decade that would boost Soviet oil demand. Mr Pyne admits the timing is difficult to call, and there is always the possibility of civil war or other upheavals. However, he says: "If you look at the development of any major economy over a period of time, it does end up growing."

He projects that net exports will decline only slowly in the next few years, and then rapidly as the Soviet Union becomes not just a net importer, but perhaps by the turn of the century, with production falling below 500m tonnes a year. However, at least one oil company analyst believes Mr Pyne is too pessimistic about

## British Columbia steers middle path in forest row

By Bernard Simon in Toronto

MORE THAN half of a picturesque valley on Vancouver Island, which boasts some of the largest trees in North America and has been the centre of an intense struggle between environmentalists and the forestry industry is to be set aside as parkland.

Steering a middle path between the competing interests, the British Columbia Government is to allow Macmillan Bloedel of Vancouver to fell trees on only 3,100 acres of the

6,700-acre Carmanah Valley. Macblo, which has licences for almost the entire valley, must delay harvesting for at least a year until an environmental study is completed.

The valley's Sitka spruce trees are believed to be the tallest spruce in North America, at up to 96 metres. Macblo said, however, that large spruce trees made up only 2 per cent of the area's timber, the rest being typical hemlock, cedar and balsam.

The decision reflects mounting environmental pressures on Canadian forestry companies. Timber supplies to several coastal mills in British Columbia are threatened by conservationists' concern at the disappearance of huge, old fir and spruce trees.

The companies fear that limits on access to forests closest to their mills will push up cost. The industry also faces tighter rules on pulp mill emissions, demands for more recycled

newsprint, more protracted environmental studies on new projects, and leafylogging federal and provincial government regulations.

Mr Claude Richmond, British Columbia's Forests Minister said that the Carmanah decision "is a question of balance. We must ensure that economic activities do not impinge on the old-growth spruce environment and we must also recognise the economic needs of the region."

Macblo estimated that the decision would cost the British Columbia economy about \$37m (\$3.7m a year and 350 jobs at its Fort Alberni mill).

Mr Tuckey, Macblo's vice-president for the Alberni region, said the decision was "based on politics, not on good forest management or on sustainable development, and certainly not on economics." However, environmentalists pledged to fight on to save the entire valley from logging.

## MARKET REPORT

COCOA prices continued their recent price rise on concern over the unrest in the Ivory Coast, the world's biggest producer. The London July contract went as high as \$212 a tonne before easing to close at \$203, a rise of £19 on the day. In early trading the market was stopped for 15 minutes after near May rose the £40 a tonne limit. In New York rumours that the Ivory Coast's dockworkers were planning to go on strike next week in protest against nationwide pay cuts fuelled early speculative buying. But by mid-session the gains had been pared. On the Baltic Futures Exchange UK potato futures rose sharply in the wake

of sharp frosts and soaring European prices - dealers fear that stocks will not last until the new harvest. On the LME lead prices closed well down. Buying has subsided following the fire losses in LME stocks from their mid-March lows and the onset of the season when demand from battery manufacturers is quiet. Copper prices - slightly ahead in London - rose above 120 cents a lb for May by mid-session in New York, where traders said rumours that 50,000 tonnes of copper would soon be delivered into LME warehouses were discounted.

Compiled from Reuters

## London Markets

## SPOT MARKETS

Crude oil (per barrel FOB)

Dubai \$13.45-13.55 -0.45

Brent Blend \$15.65-15.75 -0.50

W.T.I. (1 pm est) \$17.90-17.95 -0.26

## Oil products

(NWE prompt delivery per tonne CIF)

Premium Gasoline \$210-213 -8

Gas Oil \$195-198 -4

Heavy Fuel Oil \$274-276 -1

Naphtas \$135-137 -5

## Other

Gold (per troy oz) \$374.50 -0.75

Silver (per troy oz) \$12.00 -1.00

Platinum (per troy oz) \$475.00 -1.25

Palladium (per troy oz) \$725.00 +0.25

## Aluminium (free market)

\$1486 +10

Copper (US Producer) 1250

Lead (US Producer) 500

Nickel (free market) 4100

Tin (Kuala Lumpur market) 1725

Tin (New York) 3000

Zinc (US Prime Western) 830

Cattle (live weight) 113.54p

Sheep (dressed weight) 220.25p

Pigs (live weight) 92.75p

London daily sugar (raw) \$201.25p

London daily sugar (white) \$247.50p

Tate and Lyle export price \$242 +1.0

## Bauxite - London POE

(5 per tonne)

May 343.00 342.00 344.00 343.00

Jun 350.00 351.00 351.00 348.00

Oct 344.00 344.00 345.00 341.00

Mar 316.00 316.00 317.00 315.00

May 314.00 311.00 314.00

## White Coal

Previous High/Low

May 453.0 447.0 452.0 446.5

Jun 443.0 441.0 442.5 438.0

Oct 414.5 414.0 414.5 411.5

Mar 387.5 387.5 388.0 384.5

Turnover: New 3008 (1918) lots of 50 tonnes.

White 4285 (2301)

Paris: White (FFR per tonne) May 2202, Aug 2247, Oct 2245, Dec 2250, Mar 2252, May 2245

## SUGAR - LONDON POE

S/tonne

Latest Previous High/Low

Jun 16.50 16.50 16.70 15.94

Jul 17.00 17.00 17.40 16.45

Aug 17.50 17.50 17.70 17.10

Sep 17.50 17.50 17.70 17.10

Oct 17.50 17.50 17.70 17.10

Turnover: 10744 (10398)

## GLASS - LONDON POE

S/tonne

Latest Previous High/Low

May 182.00 184.50 183.00 181.75

Jun 184.25 181.25 180.75 184.75

Jul 180.00 182.00 180.00 184.50

Oct 180.00 182.00 180.00 184.50

Sep 180.00 182.00 180.00 184.50

Nov 180.00 182.00 180.00 184.50

Dec 180.00 182.00 180.00 184.50

Turnover: 12231 (13389) lots of 100 tonnes

WHEAT

THE AWC has been buying an increasing percentage at sales this week, the last before the Easter recess. With purchases at around 45% the market is not as good as it was four or five weeks ago.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally unaltered.

Renewed discussion of the AWC's problems in selling seasons to come, with forecasts of stocks nearing 3 million bales by July and over 4 1/2 million bales a year after that are not helping matters. Trading on the Graham market is at very low ebb. Prices are nominally un







● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128



## LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

## MOTORS, AIRCRAFT TRADES

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Commercial Vehicles

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Components

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Garages and Distributors

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## NEWSPAPERS, PUBLISHERS

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## PAPER, PRINTING, ADVERTISING

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## PROPERTY

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## TRANSPORT

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## PROPERTY - Contd

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## SHOES AND LEATHER

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## SOUTH AFRICANS

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## TEXTILES

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## TOBACCO

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## TRUSTS, FINANCE, LAND

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Investment Trusts

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Finance, Land, etc

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## TRUSTS, FINANCE, LAND - Contd

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Finance, Land, etc

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## WATER

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## OIL AND GAS

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## OIL AND GAS - Contd

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## OVERSEAS TRADERS

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## PLANTATIONS

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## MINES

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Central Rand

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Far West Rand

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Diamond and Platinum

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Central Africa

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Finance

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Regional and Irish Stocks

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Traditional Options

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Regional and Irish Stocks

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Traditional Options

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Regional and Irish Stocks

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Traditional Options

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Regional and Irish Stocks

1990	Low	High	Stock	Price	1989	Low	High	Stock	Price
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Traditional Options



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Schneider Unit Trunks Ltd - Contd.			
James Smith Dist Co	5%	324.4	327.3
(Account Unit)	5%	12.5	12.8
Atlantic Coast	5%	49.3	50.4
Pacific Coast	5%	49.3	50.4
(Account Unit)	5%	12.5	12.8
Smaller Co's	5%	126.0	124.1
(Account Unit)	5%	17.3	18.0
Total	5%	772.5	797.0

Account Payable	12/29/97	12/30/97	12/31/97	1/1/98	1/2/98	1/3/98	1/4/98	1/5/98	1/6/98	1/7/98	1/8/98	1/9/98	1/10/98	1/11/98	1/12/98	1/13/98	1/14/98	1/15/98	1/16/98	1/17/98	1/18/98	1/19/98	1/20/98	1/21/98	1/22/98	1/23/98	1/24/98	1/25/98	1/26/98	1/27/98	1/28/98	1/29/98	1/30/98	1/31/98	2/1/98	2/2/98	2/3/98	2/4/98	2/5/98	2/6/98	2/7/98	2/8/98	2/9/98	2/10/98	2/11/98	2/12/98	2/13/98	2/14/98	2/15/98	2/16/98	2/17/98	2/18/98	2/19/98	2/20/98	2/21/98	2/22/98	2/23/98	2/24/98	2/25/98	2/26/98	2/27/98	2/28/98	2/29/98	3/1/98	3/2/98	3/3/98	3/4/98	3/5/98	3/6/98	3/7/98	3/8/98	3/9/98	3/10/98	3/11/98	3/12/98	3/13/98	3/14/98	3/15/98	3/16/98	3/17/98	3/18/98	3/19/98	3/20/98	3/21/98	3/22/98	3/23/98	3/24/98	3/25/98	3/26/98	3/27/98	3/28/98	3/29/98	3/30/98	3/31/98	4/1/98	4/2/98	4/3/98	4/4/98	4/5/98	4/6/98	4/7/98	4/8/98	4/9/98	4/10/98	4/11/98	4/12/98	4/13/98	4/14/98	4/15/98	4/16/98	4/17/98	4/18/98	4/19/98	4/20/98	4/21/98	4/22/98	4/23/98	4/24/98	4/25/98	4/26/98	4/27/98	4/28/98	4/29/98	4/30/98	5/1/98	5/2/98	5/3/98	5/4/98	5/5/98	5/6/98	5/7/98	5/8/98	5/9/98	5/10/98	5/11/98	5/12/98	5/13/98	5/14/98	5/15/98	5/16/98	5/17/98	5/18/98	5/19/98	5/20/98	5/21/98	5/22/98	5/23/98	5/24/98	5/25/98	5/26/98	5/27/98	5/28/98	5/29/98	5/30/98	5/31/98	6/1/98	6/2/98	6/3/98	6/4/98	6/5/98	6/6/98	6/7/98	6/8/98	6/9/98	6/10/98	6/11/98	6/12/98	6/13/98	6/14/98	6/15/98	6/16/98	6/17/98	6/18/98	6/19/98	6/20/98	6/21/98	6/22/98	6/23/98	6/24/98	6/25/98	6/26/98	6/27/98	6/28/98	6/29/98	6/30/98	7/1/98	7/2/98	7/3/98	7/4/98	7/5/98	7/6/98	7/7/98	7/8/98	7/9/98	7/10/98	7/11/98	7/12/98	7/13/98	7/14/98	7/15/98	7/16/98	7/17/98	7/18/98	7/19/98	7/20/98	7/21/98	7/22/98	7/23/98	7/24/98	7/25/98	7/26/98	7/27/98	7/28/98	7/29/98	7/30/98	7/31/98	8/1/98	8/2/98	8/3/98	8/4/98	8/5/98	8/6/98	8/7/98	8/8/98	8/9/98	8/10/98	8/11/98	8/12/98	8/13/98	8/14/98	8/15/98	8/16/98	8/17/98	8/18/98	8/19/98	8/20/98	8/21/98	8/22/98	8/23/98	8/24/98	8/25/98	8/26/98	8/27/98	8/28/98	8/29/98	8/30/98	8/31/98	9/1/98	9/2/98	9/3/98	9/4/98	9/5/98	9/6/98	9/7/98	9/8/98	9/9/98	9/10/98	9/11/98	9/12/98	9/13/98	9/14/98	9/15/98	9/16/98	9/17/98	9/18/98	9/19/98	9/20/98	9/21/98	9/22/98	9/23/98	9/24/98	9/25/98	9/26/98	9/27/98	9/28/98	9/29/98	9/30/98	10/1/98	10/2/98	10/3/98	10/4/98	10/5/98	10/6/98	10/7/98	10/8/98	10/9/98	10/10/98	10/11/98	10/12/98	10/13/98	10/14/98	10/15/98	10/16/98	10/17/98	10/18/98	10/19/98	10/20/98	10/21/98	10/22/98	10/23/98	10/24/98	10/25/98	10/26/98	10/27/98	10/28/98	10/29/98	10/30/98	10/31/98	11/1/98	11/2/98	11/3/98	11/4/98	11/5/98	11/6/98	11/7/98	11/8/98	11/9/98	11/10/98	11/11/98	11/12/98	11/13/98	11/14/98	11/15/98	11/16/98	11/17/98	11/18/98	11/19/98	11/20/98	11/21/98	11/22/98	11/23/98	11/24/98	11/25/98	11/26/98	11/27/98	11/28/98	11/29/98	11/30/98	12/1/98	12/2/98	12/3/98	12/4/98	12/5/98	12/6/98	12/7/98	12/8/98	12/9/98	12/10/98	12/11/98	12/12/98	12/13/98	12/14/98	12/15/98	12/16/98	12/17/98	12/18/98	12/19/98	12/20/98	12/21/98	12/22/98	12/23/98	12/24/98	12/25/98	12/26/98	12/27/98	12/28/98	12/29/98	12/30/98	12/31/98																																																																																				
Commodities Funds	174.1	178.3	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4	179.4

1011	1012	1013	1014	1015	1016	1017	1018	1019	1020	1021	1022	1023	1024	1025	1026	1027	1028	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	1041	1042	1043	1044	1045	1046	1047	1048	1049	1050	1051	1052	1053	1054	1055	1056	1057	1058	1059	1060	1061	1062	1063	1064	1065	1066	1067	1068	1069	1070	1071	1072	1073	1074	1075	1076	1077	1078	1079	1080	1081	1082	1083	1084	1085	1086	1087	1088	1089	1090	1091	1092	1093	1094	1095	1096	1097	1098	1099	1100	1101	1102	1103	1104	1105	1106	1107	1108	1109	1110	1111	1112	1113	1114	1115	1116	1117	1118	1119	1120	1121	1122	1123	1124	1125	1126	1127	1128	1129	1130	1131	1132	1133	1134	1135	1136	1137	1138	1139	1140	1141	1142	1143	1144	1145	1146	1147	1148	1149	1150	1151	1152	1153	1154	1155	1156	1157	1158	1159	1160	1161	1162	1163	1164	1165	1166	1167	1168	1169	1170	1171	1172	1173	1174	1175	1176	1177	1178	1179	1180	1181	1182	1183	1184	1185	1186	1187	1188	1189	1190	1191	1192	1193	1194	1195	1196	1197	1198	1199	1200	1201	1202	1203	1204	1205	1206	1207	1208	1209	1210	1211	1212	1213	1214	1215	1216	1217	1218	1219	1220	1221	1222	1223	1224	1225	1226	1227	1228	1229	1230	1231	1232	1233	1234	1235	1236	1237	1238	1239	1240	1241	1242	1243	1244	1245	1246	1247	1248	1249	1250	1251	1252	1253	1254	1255	1256	1257	1258	1259	1260	1261	1262	1263	1264	1265	1266	1267	1268	1269	1270	1271	1272	1273	1274	1275	1276	1277	1278	1279	1280	1281	1282	1283	1284	1285	1286	1287	1288	1289	1290	1291	1292	1293	1294	1295	1296	1297	1298	1299	1300	1301	1302	1303	1304	1305	1306	1307	1308	1309	1310	1311	1312	1313	1314	1315	1316	1317	1318	1319	1320	1321	1322	1323	1324	1325	1326	1327	1328	1329	1330	1331	1332	1333	1334	1335	1336	1337	1338	1339	1340	1341	1342	1343	1344	1345	1346	1347	1348	1349	1350	1351	1352	1353	1354	1355	1356	1357	1358	1359	1360	1361	1362	1363	1364	1365	1366	1367	1368	1369	1370	1371	1372	1373	1374	1375	1376	1377	1378	1379	1380	1381	1382	1383	1384	1385	1386	1387	1388	1389	1390	1391	1392	1393	1394	1395	1396	1397	1398	1399	1400	1401	1402	1403	1404	1405	1406	1407	1408	1409	1410	1411	1412	1413	1414	1415	1416	1417	1418	1419	1420	1421	1422	1423	1424	1425	1426	1427	1428	1429	1430	1431	1432	1433	1434	1435	1436	1437	1438	1439	1440	1441	1442	1443	1444	1445	1446	1447	1448	1449	1450	1451	1452	1453	1454	1455	1456	1457	1458	1459	1460	1461	1462	1463	1464
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

[illegible]

Insurance 1	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000	3001	3002	3003	3004	3005	3006	3007	3008	3009	3010	3011	3012	3013	3014	3015	3016	3017	3018	3019	3020	3021	3022	3023	3024	3025	3026	3027	3028	3029	3030	3031	3032	3033	3034	3035	3036	3037	3038	3039	3040	3041	3042	3043	3044	3045	3046	3047	3048	3049	3050	3051	3052	3053	3054	3055	3056	3057	3058	3059	3060	3061	3062	3063	3064	3065	3066	3067	3068	3069	3070	3071	3072	3073	3074	3075	3076	3077	3078	3079	3080	3081	3082	3083	3084	3085	3086	3087	3088	3089	3090	3091	3092	3093	3094	3095	3096	3097	3098	3099	3100	3101	3102	3103	3104	3105	3106	3107	3108	3109	3110	3111	3112	3113	3114	3115	3116	3117	3118	3119	3120	3121	3122	3123	3124	3125	3126	3127	3128	3129	3130	3131	3132	3133	3134	3135	3136	3137	3138	3139	3140	3141	3142	3143	3144	3145	3146	3147	3148	3149	3150	3151	3152	3153	3154	3155	3156	3157	3158	3159	3160	3161	3162	3163	3164	3165	3166	3167	3168	3169	3170	3171	3172	3173	3174	3175	3176	3177	3178	3179	3180	3181	3182	3183	3184	3185	3186	3187	3188	3189	3190	3191	3192	3193	3194	3195	3196	3197	3198	3199	3200	3201	3202	3203	3204	3205	3206	3207	3208	3209	3210	3211	3212	3213	3214	3215	3216	3217	3218	3219	3220	3221	3222	3223	3224	3225	3226	3227	3228	3229	3230	3231	3232	3233	3234	3235	3236	3237	3238	3239	3240	3241	3242	3243	3244	3245	3246	3247	3248	3249	3250	3251	3252	3253	3254	3255	3256	3257	3258	3259	3260	3261	3262	3263	3264	3265	3266	3267	3268	3269	3270	3271	3272	3273	3274	3275	3276	3277	3278	3279	3280	3281	3282	3283	3284	3285	3286	3287	3288	3289	3290	3291	3292	3293	3294	3295	3296	3297	3298	3299	3300	3301	3302	3303	3304	3305	3306	3307	3308	3309	3310	3311	3312	3313	3314	3315	3316	3317	3318	3319	3320	3321	3322	3323	3324	3325	3326	3327	3328	3329	3330	3331	3332	3333	3334	3335	3336	3337	3338	3339	3340	3341	3342	3343	3344	3345	3346	3347	3348	3349	3350
-------------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

[illegible][illegible][illegible][illegible][illegible]

Thrift Savings Bank		Thrift Savings Bank		Thrift Savings Bank	
Assets	Liabilities	Assets	Liabilities	Assets	Liabilities
Assets		Assets		Assets	
U.S. Government Securities	78.40	U.S. Government Securities	78.40	U.S. Government Securities	78.40
Corporate Bonds	12.12	Corporate Bonds	12.12	Corporate Bonds	12.12
Mortgage Backed Securities	12.12	Mortgage Backed Securities	12.12	Mortgage Backed Securities	12.12
Commercial Real Estate	12.12	Commercial Real Estate	12.12	Commercial Real Estate	12.12
Other Assets	12.12	Other Assets	12.12	Other Assets	12.12
Liabilities		Liabilities		Liabilities	
Deposits	78.40	Deposits	78.40	Deposits	78.40
Other Liabilities	12.12	Other Liabilities	12.12	Other Liabilities	12.12
Total	90.52	Total	90.52	Total	90.52

[illegible][illegible]



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Continued on next page



● Current Unit-Trust Prices are available on FT Cityline. To obtain your free Cityline, call 1-800-441-4411. For assistance using the FT Cityline help desk on 01-825-2128.

ملک و صلاحت



## Money Market Bank Accounts







S Bank

World Markets

WORLD STOCK MARKETS

AUSTRIA			FRANCE (continued)			GERMANY (continued)			ITALY (continued)			NETHERLANDS			SPAIN			SWEDEN			SWITZERLAND			NORWAY			FINLAND			JAPAN			Korea			Taiwan			Hong Kong			Singapore			Malaysia			Philippines			Indonesia			Thailand			Bangladesh			Pakistan			India			Australia			New Zealand			South Africa			Brazil			Argentina			Chile			Colombia			Venezuela			Mexico			Central America			Caribbean			Russia			USSR			Czech Republic			Poland			Hungary			Czechoslovakia			Slovakia			Slovenia			Croatia			Serbia			Montenegro			Bosnia			Herzegovina			Yugoslavia			Bulgaria			Romania			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany			France			Italy			Spain			Portugal			Greece			Turkey			Israel			Cyprus			Malta			Luxembourg			Belgium			Netherlands			Germany		
---------	--	--	--------------------	--	--	---------------------	--	--	-------------------	--	--	-------------	--	--	-------	--	--	--------	--	--	-------------	--	--	--------	--	--	---------	--	--	-------	--	--	-------	--	--	--------	--	--	-----------	--	--	-----------	--	--	----------	--	--	-------------	--	--	-----------	--	--	----------	--	--	------------	--	--	----------	--	--	-------	--	--	-----------	--	--	-------------	--	--	--------------	--	--	--------	--	--	-----------	--	--	-------	--	--	----------	--	--	-----------	--	--	--------	--	--	-----------------	--	--	-----------	--	--	--------	--	--	------	--	--	----------------	--	--	--------	--	--	---------	--	--	----------------	--	--	----------	--	--	----------	--	--	---------	--	--	--------	--	--	------------	--	--	--------	--	--	-------------	--	--	------------	--	--	----------	--	--	---------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--	--------	--	--	-------	--	--	-------	--	--	----------	--	--	--------	--	--	--------	--	--	--------	--	--	--------	--	--	-------	--	--	------------	--	--	---------	--	--	-------------	--	--	---------	--	--



4pm prices April 11

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 45

هذه هي الصورة



**NASDAQ NATIONAL MARKET**

	Stock	Div.	Sales 100s	High
Ching	Aligat	1.25	7 558	17 1/4

[illegible]

**4pm prices  
April 11**

**Travelling by air  
on business?**

Enjoy reading your  
complimentary copy of the  
Financial Times when you are  
travelling on scheduled flights  
from ...

... **GENEVA**  
with Air Canada, American  
Airlines, Crossair, British  
Airlines, Finnair, Lufthansa,  
El Al, Swissair, TWA

... **ZURICH**  
with Aerolineas Argentinas,  
British Airways, Finnair,  
Crossair, El Al, Pan-Am, SAA,  
Swissair, TAP Air Portugal, Thai  
Airways, TWA, Varig, Delta

... **BASEL**  
with Crossair, Swissair

... **BERN - LUGANO**  
with Crossair

**FINANCIAL TIMES**  
FREE OF CHARGE



## AMERICA

## Technology stocks claim attention on prospects

## Wall Street

AFTER a buoyant start to yesterday's session on the back of a surprisingly robust Treasury market, a rising dollar and Tuesday's better than expected results from Motorola, equities then slipped back to show mostly small losses, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 1.35 point lower at 2,729.73 on modest volume of 1.32m shares. On Tuesday, the Dow closed 9.01 points higher at 2,731.08.

The Standard & Poor's 500 and American Stock Exchange Composite indices were both quoted lower but the Nasdaq Composite of over-the-counter stocks ended 1.63 points higher at 433.53, helped by a rally in Intel.

Technology stocks are in the limelight at the moment, partly because of Motorola's results announced on Tuesday which has boosted optimism about the sector's quarterly earnings. Motorola reported better than expected semiconductor business in the first quarter.

Intel, which manufactures semiconductor memory circuits, rose 5% to \$42. On the New York Stock Exchange, technology issues built modestly on their sharp gains on Tuesday. IBM was quoted 5% higher at \$106. Digital Equipment added \$2 to \$83 and Motorola gained 3% to \$69.

Oil companies and airline stocks were also in focus after

a sharp plunge in crude oil futures yesterday morning and the recovery later in the day. At one point, the May crude contract slumped \$1.48 a barrel and went limit down before rebounding to stand 19 cents higher in afternoon dealings.

In the morning, oil issues were very weak and airline

issues strong on an anticipated decline in fuel costs. At the close, Mobil was quoted 1% lower at \$55, Chevron down 1% at \$65 and Exxon dipped 1% to \$45. By contrast, airline issues jumped on the prospect of cheaper fuel costs.

AMR, the holding company of American Airlines, added \$1 to \$65 and Delta gained 1% to \$73.

Outside these sectors, trading was generally dull and will probably become increasingly so over the Easter weekend.

A strong dollar and a rebound in bonds in spite of

the disappointing auction of 40-year Resolution Funding Corp. thrift-bailout bonds on Tuesday lent a relatively favourable background although this was balanced somewhat by a moderate fall in the Tokyo stock market overnight.

The Nikkei 225 fell 194.40 points or 0.62 per cent. Among featured individual issues was Federal National Mortgage Association or Fannie Mae which added 3/4 to \$35 on news of record earnings in the first quarter of this year which were 38 per cent above the level a year ago.

Apple Bancorp added 1 1/2 to \$43 after its directors 73 rejected a \$38 a share takeover offer from Mr Stanley Stahl, the New York real estate investor and its largest shareholder. Apple directors management to seek other possible bids.

DECLINING gold stocks continued to weigh heavily on the Toronto market as share prices closed with a loss for the third consecutive session. The 300 Composite Index shed 29.12 points to 3,565.77, giving it a drop of 66 points so far on the week. Declining issues topped advances 411 to 204. A total of 20.8m shares valued at C\$248m changed hands compared with 18m shares worth C\$216.3m on Tuesday.

Gold stocks fell 2.3 per cent on index though the price of the precious metal was little changed. In New York, gold closed at \$374.75 down 5%.

## The rise and rise in Ericsson's share price

Robert Taylor charts the climb of the buoyant Swedish telecommunications group

ERICSSON, the Swedish telecommunications company, is the toast of an uncertain and sluggish Swedish stock market which is troubled by the country's increasingly intractable economic problems.

The group went through an anxious period earlier in the 1980s; but since it disentangled itself from its loss-making information systems business area in 1987, it has grown into the strongest counter on the bourse.

Ericsson's performance has been phenomenal. On Black Monday, 19 October, 1987, its share price was a mere SKr155; yesterday it traded at SKr378. Since October 1988 until the middle of this week the company's share price in Stockholm has risen by as much as 163 per cent in value. Only Astra, the Swedish pharmaceutical company, has come anywhere near matching the Ericsson achievement with a 155 per cent growth in its share value over the last year.

The share price recovery is backed by an impressive profits performance. Ericsson's earnings per share have climbed from just SKr13.15 in 1986 to SKr60.80 last year.

In 1989 only 24 per cent of the total trading in Ericsson shares occurred in Stockholm. The company's shares are now one of the Swedish securities most actively traded abroad, mostly in London but also in New York. Since last autumn Ericsson shares have been listed in Basle and Zurich.

The high-flying share price looks firmly based, at least in the short term. Ericsson has been winning plaudits around the world and it is not resting on its laurels. Its chairman and chief executive officer, Mr Bjorn Svedberg, has much to talk about during his current road show in the United States.

The group nearly doubled its profits, after financial items, for 1989 with a rise to SKr4.1bn from SKr2.1bn. Shareholders get a 33 per cent increase in dividend, from SKr10.50 to SKr14.00 a share, and a five to one share split is expected to come into force in September. The strong recovery over the past two years has been achieved through a shrewd concentration on a core strategy, and the signs are that this will continue to pay off in the current year.

There are analysts' forecasts that earnings per share could rise by around another 20 per cent in 1990. Looking further ahead, Ericsson's prospects for the whole of the 1990s look promising, not only in Europe but also in the United States where last autumn it made a breakthrough with its AXE switching system.

trend over the past four years of foreigners selling their shares in Ericsson to Swedes. In 1988 there was a net import of SKr1.34bn worth of Ericsson shares into Sweden, compared with an export of only SKr98m. After the company's shares were introduced onto Wall Street in 1983, as many as one-half of Ericsson's unrestricted shares were owned by foreigners. Now the proportion is down to about a quarter.

In a sense, this parallels the dichotomy over the company's exciting international characteristics, and its restrictive share ownership provisions. The company may be doing wonders in the world's telecommunications market, but there are effective barriers against the international takeover bids for the company that this might otherwise encourage.

Ericsson remains firmly under the control of its Swedish institutional shareholders. The dominant influence on its shareholding register continues to be Svenska Handelsbanken, which controls 42.3 per cent of the company's voting rights and the Wallenberg and Skandinaviska Enskilda Banks interests which account for a further 41.9 per cent.

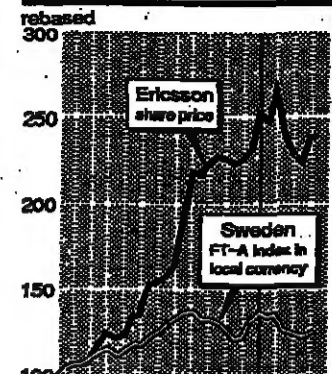
Under the company's own articles of association no more than 35 per cent of Ericsson's voting rights may be represented by the unrestricted shares which may be owned by foreigners as well as Swedes.

Nonetheless, the company is highly regarded by most analysts in their latest study of Ericsson, Kleinwort Benson Securities in London concluded: "Ericsson may no longer look undiscovered, but it is hard to see that it is yet overvalued."

Last week the group landed a massive SKr6bn five-year telecommunications deal with Mexico. There is also the prospect of a substantial order from Indonesia. And above all, rumours persist in Stockholm of a pending breakthrough by the company into the lucrative but difficult West German telecommunications market.

In the grey meadow of the Stockholm bourse this is at least one cause for celebration. The turnaround of Ericsson from the mid-1980s when its share price was far below the general index looks solidly based at the moment.

The only cloud on the horizon comes from anxieties of foreigners about how the downturn in the Swedish economy will affect the group. There has been a noticeable



The only cloud on the horizon comes from anxieties of foreigners about how the downturn in the Swedish economy will affect the group. There has been a noticeable

Activity elsewhere was light, the Credit Suisse index falling 2.6 to 589.6.

AMSTERDAM was generally firmer in moderate trade, with the CBS tendency index adding 0.5 to 116.4. The steel stocks Hoogovens, rose 2 1/2 to 71.74, the price of a share of 1/2 share, rose 1/2 to SKr222. NESTLÉ, based on profit-taking, rose 1/2 to SKr222.

Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors. Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of the Easter break. Interest in Saab continued to be strong after its 1989 annual report suggested it was in better financial shape, following the link-up with General Motors.

Analysts had thought originally Saab's free B-share rose SKr1 to SKr222.

STOCKHOLM recovered partially after being shaken by the inflation data for March. The Affarsvärlden index slipped 4.1 to 1139.9 in thin trading ahead

of